

# FCSRMC

FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

## Risk Management Council Meeting

*Thursday, October 05, 2017*

*FCSRMC Mission Statement:*

*FCSRMC delivers comprehensive and innovative enterprise-wide risk management services and solutions to support the educational mission of the Florida College System.*



## Risk Management Council Meeting October 05, 2017

---

### AGENDA

#### Action Items:

1. FCSRMC Personnel .....pg 01
2. Employee Benefit Plans:
  - a. Employee Benefit Plans 2018 Recommendations .....pg 03
  - b. Product Portfolio Enhancements:
    1. Wellness .....pg 16
    2. Teladoc.....pg 31
    3. High Deductible Health Plans.....pg 41

#### Information Items:

3. Property/Casualty Program:
  - a. FEMA, Funding, College Deductibles & More...2018-19 Renewal Options...pg 61
4. Financial Statements – June 2017:
  - a. Employee Benefit Plans ..... pg 69
  - b. Property/Casualty Program.....pg 72
  - c. Investment Program .....pg 75
5. Miscellaneous:
  - a. Operations Committee Membership .....pg 101

Action Item 1.

FCSRMC Personnel

**ACTION**

**Council of Presidents - Risk Management Council  
October 05, 2017**

**Action Item: 1.**

***FCSRMC***

---

FCSRMC Personnel

---

Motion to approve the FCSRMC Compensation – 2% Non-recurring September 15, 2017 as submitted:

Full-time FCSRMC personnel who are employed as of September 1, 2017 may receive a one-time, non-recurring periodic salary supplement of 2% of their 2017-2018 base salary to be paid upon completion of service for services performed from July 1, 2017, through August 31, 2017, or a prorated share based on the days of full-time employment for this period. This payment will be paid on the September 15, 2017 pay date.

Discussion:

AFC to provide voting results.

## **FCSRMC Personnel**

The Operations Committee recommends the following:

- FCSRMC Staff:
  - FCSRMC personnel who are employed as of September 1, 2017 may receive a one-time, non-recurring periodic salary supplement of 2% of their 2017-2018 base salary to be paid upon completion of service for services performed from July 1, 2017, through August 31, 2017, or a prorated share based on the days of full-time employment for this period.

This payment will be paid on the September 15, 2017 pay date.

Action Item 2.a.  
Employee Benefit Plans  
2018 Recommendations

**ACTION**

**Council of Presidents - Risk Management Council  
October 05, 2017**

**Action Item: 2.a.**

***Employee Benefit Plans***

---

Employee Benefit Plans 2018 Recommendation

---

Motion to approve the Employee Benefit Plans 2018 Recommendation as submitted.

Discussion:

AFC to provide voting results.



# **EMPLOYEE BENEFIT PLANS**

# **2018**

# **RATE FUNDING INFORMATION**

# SELF-INSURED HEALTH PROGRAM

## KEY RATING COMPONENTS

### Collective Purchasing

The purchasing power of the 23 participating colleges is utilized in securing the highest value products and services from the marketplace.

### Annual Overall Pool Rate Funding Assessment

An underwriting evaluation is completed annually using the entire pool of claim experience in order to establish the projected claims for the upcoming period. When combined with anticipated expenses, interest income, pharmacy rebates and any other credits or debits, the necessary change in the revenue for the upcoming calendar year is identified. All college rates are adjusted by the same percentage.

### Individual College Rate Validation

When a college first enrolls in the Consortium health program, their initial rates are established from their recent claim experience coupled with the fee advantages of the overall program products and services.

Subsequent to the initial enrollment, a periodic (every three years) actuarial rate validation is completed using each individual college specific demographics, claim experience and regional medical costs. From this assessment, it is determined whether any increase or decrease in an individual college rate is warranted when combined with the annual pool adjustment.

## BENCHMARK REPORT<sup>1</sup>

The most recent Benchmark Report as certified by actuarial firm Milliman USA indicates FCSRMC member claim cost share is more favorable than the regional, industry and national comparisons. A lower member cost share is an indicator that FCSRMC is absorbing a larger percentage of total medical expenditures compared to peer groups within the benchmark comparisons:

- FCSRMC 11.9%
- Industry (education) 13.4%
- Regional (southeast) 16.8%
- National 15.2%

---

<sup>1</sup> The detailed Benchmark Report is in the Exhibit section of this paper.

# SELF-INSURED HEALTH PROGRAM

## 2018 PERCENTAGE RATE CHANGE

College	Annual Pool Rate Adjustment <sup>2</sup>	Rate Validation Application <sup>3</sup>	Combined Pool and Rate Validation Change
Chipola College	4.88%	(17.90%)	(13.02%)
Florida SouthWestern State College	4.88%	(13.08%)	(8.20%)
North Florida Community College	4.88%	(9.63%)	(4.75%)
State College of FL Manatee-Sarasota	4.88%	(6.21%)	(1.33%)
Florida State College at Jacksonville	4.88%	(2.78%)	2.10%
Daytona State College	4.88%	(1.24%)	3.64%
Santa Fe College	4.88%	0.00%	4.88%
Polk State College	4.88%	0.00%	4.88%
Florida Keys Community College	4.88%	0.00%	4.88%
South Florida State College	4.88%	0.00%	4.88%
Pensacola State College	4.88%	0.00%	4.88%
Indian River State College	4.88%	0.00%	4.88%
Gulf Coast State College	4.88%	0.00%	4.88%
St. Johns River State College	4.88%	0.00%	4.88%
Palm Beach State College	4.88%	0.00%	4.88%
Seminole State College	4.88%	0.53%	5.41%
Northwest Florida State College	4.88%	0.57%	5.45%
College of Central Florida	4.88%	1.46%	6.34%
Florida Gateway College	4.88%	8.57%	13.45%
Lake-Sumter State College	4.88%	9.55%	14.43%
Pasco-Hernando State College	4.88%	9.60%	14.48%
Eastern Florida State College	4.88%	10.32%	15.20%
Tallahassee Community College	4.88%	25.15%	30.03%

<sup>2</sup> Annually the overall pool experience and expected expenses and credits are evaluated to determine the necessary uniform rate funding adjustment for all colleges. The complete rate funding development worksheet is included in the Exhibit section of this paper.

<sup>3</sup> Every three years the individual college unit rates will be evaluated for their actuarial accuracy based on their claim experience, demographics and regional medical costs. Due to the individual college experience not being 100% credible, a 5% plus or minus corridor will be applied resulting in adjustments to the outlier college rates. This year's rate validation assessment was completed by FSA Actuary Glen Volk of Gallagher Benefit Services. An overview of this year's rate validation is included in the Exhibit section of this paper.

## FULLY INSURED PRODUCTS<sup>4</sup>

### 2018 PERCENTAGE RATE CHANGE

- Aetna Employee Assistance Program 2.0%
- BlueMedicare NA%
- Capital Health HMO 8.1%
- Delta Dental 0.0%
- Florida Health Care HMO 2.8%
- UNUM Life and Disability 0.0%
- VSP Vision 0.0%

### 2018 EMPLOYEE BENEFIT PLANS BUDGET<sup>5</sup>

- 2018 Self-Insured Health Program Funding \$109,535,104
- 2018 Fully Insured Premium \$ 16,709,724
- Total 2018 Employee Benefit Plans Budget \$126,244,828

---

<sup>4</sup> No commissions are paid on FCSRMC Employee Benefit Plan products.

<sup>5</sup> The detailed budget is in the Exhibit section of this paper.

# EXHIBITS



## **2018 SELF-INSURED HEALTH PROGRAM FUNDING**

### **2018 CLAIM AND STOP LOSS EXPENSE**

Paid Claims	\$ 101,150,697
Claim Reserve Change	\$ 590,769
Incurred Claims	\$ 101,741,465
Stop Loss Insurance (\$400,000)	\$ 4,393,111
<b>TOTAL CLAIM AND STOP LOSS EXPENSE</b>	<b>\$ 106,134,577</b>

### **2018 ADMINISTRATION AND SUPPORT EXPENSE**

Plan Administrator Fees	\$ 4,896,205
Plan Administrator Termination Fee Change	\$ 85,766
Consortium Administrative Budget	\$ 848,556
Audit	\$ 25,000
Consulting	\$ 100,000
FBMC	\$ 790,000
Health Equity	\$ 20,000
Teladoc	\$ 110,000
Wellness	\$ 100,000
<b>TOTAL ADMINISTRATION AND SUPPORT EXPENSE</b>	<b>\$ 6,975,527</b>

### **CREDITS and RECOVERIES**

Pharmacy Rebates	\$ (3,000,000)
Investment Earnings	\$ (575,000)
<b>TOTAL CREDITS AND RECOVERIES</b>	<b>\$ (3,575,000)</b>

### **2018 FUNDING**

2018 Total Funding Required	\$ 109,535,104
Less 2017 Current Funding	\$ 104,442,096
<b>DOLLAR CHANGE</b>	<b>\$ 5,093,008</b>
<b>PERCENTAGE CHANGE</b>	<b>4.88%</b>

## 2018 SELF-INSURED HEALTH PROGRAM FUNDING continued

### 2018 EXPECTED PAID CLAIMS

BO 3562 Employee	( 3800 x \$577.41 ) x 12	\$ 26,329,837.75
BO 3562 Dependent	( 807 x \$766.06 ) x 12	\$ 7,418,477.63
BO 03359 (HRA)Employee	( 213 x \$566.53 ) x 12	\$ 1,448,053.74
BO 03359 (HRA)Dependent	( 97 x \$779.68 ) x 12	\$ 907,544.52
BO 03559 Employee	( 927 x \$586.65 ) x 12	\$ 6,525,864.14
BO 03559 Dependent	( 268 x \$778.31 ) x 12	\$ 2,503,051.35
BO 03769 Employee	( 3184 x \$557.78 ) x 12	\$ 21,311,536.97
BO 03769 Dependent	( 743 x \$740.01 ) x 12	\$ 6,597,922.30
HMO 10 Employee	( 1699 x \$573.89 ) x 12	\$ 11,700,451.61
HMO 10 Dependent	( 291 x \$859.86 ) x 12	\$ 3,002,629.07
HMO 51 Employee	( 1016 x \$577.33 ) x 12	\$ 7,038,837.43
HMO 51 Dependent	( 279 x \$865.02 ) x 12	\$ 2,896,082.17
HMO 58 Employee	( 324 x \$510.76 ) x 12	\$ 1,985,840.04
HMO 58 Dependent	( 76 x \$765.27 ) x 12	\$ 697,930.69
BO 03900 Employee	( 19 x \$464.81 ) x 12	\$ 105,977.60
BO 03900 Dependent	( 3 x \$616.67 ) x 12	\$ 22,200.28
BO 05772 Employee	( 72 x \$535.26 ) x 12	\$ 462,462.81
BO 05772 Dependent	( 23 x \$710.13 ) x 12	\$ 195,996.73

**SUB TOTAL** \$ 101,150,696.80

**2018 INCURRED BUT NOT REPORTED (IBNR)** \$ 10,115,069.68

**2017 INCURRED BUT NOT REPORTED (IBNR)** \$ 9,524,301.00

**CLAIM RESERVE CHANGE** \$ 590,768.68

**2018 EXPECTED INCURRED CLAIMS** \$ 101,741,465.48

### 2018 ADMINISTRATIVE FEES (Per Employee)

BO 3562	( 3800 x \$36.19 ) x 12	\$ 1,650,264.00
BO 03359 (HRA)	( 213 x \$36.19 ) x 12	\$ 92,501.64
BO 03559	( 927 x \$36.19 ) x 12	\$ 402,577.56
BO 03769	( 3184 x \$36.19 ) x 12	\$ 1,382,747.52
HMO 10	( 1699 x \$36.19 ) x 12	\$ 737,841.72
HMO 51	( 1016 x \$36.19 ) x 12	\$ 441,228.48
HMO 58	( 324 x \$36.19 ) x 12	\$ 140,706.72
HRA fee	( 213 x \$3.45 ) x 12	\$ 8,818.20
BO 03900	( 19 x \$36.19 ) x 12	\$ 8,251.32
BO 05772	( 72 x \$36.19 ) x 12	\$ 31,268.16

**SUB TOTAL ADMINISTRATIVE FEES** \$ 4,896,205.32

2018 Administrative Fee Termination Reserve (7.9% of IBNR) \$ 799,090.50

2017 Administrative Fee Termination Reserve (7.9% of IBN) \$ 713,324.87

**TERMINATION RESERVE ADMINISTRATION FEE CHANGE** \$ 85,765.63

### 2018 STOP LOSS FEES (\$400k)

BO 3562 Specific Employee	( 3,800 x \$32.53 ) x 12	\$ 1,483,368.00
BO 3562 Specific Dependent	( 807 x \$0.00 ) x 12	\$ -
BO 03359 (HRA) Specific Employee	( 213 x \$32.53 ) x 12	\$ 83,146.68
BO 03359 (HRA) Specific Dependent	( 97 x \$0.00 ) x 12	\$ -
BO 03559 Specific Employee	( 927 x \$32.53 ) x 12	\$ 361,863.72
BO 03559 Specific Dependent	( 268 x \$0.00 ) x 12	\$ -
BO 03769 Specific Employee	( 3,184 x \$32.53 ) x 12	\$ 1,242,906.24
BO 03769 Specific Dependent	( 743 x \$0.00 ) x 12	\$ -
HMO 10 Specific Employee	( 1,699 x \$32.53 ) x 12	\$ 663,221.64
HMO 10 Specific Dependent	( 291 x \$0.00 ) x 12	\$ -
HMO 51 Specific Employee	( 1,016 x \$32.53 ) x 12	\$ 396,605.76
HMO 51 Specific Dependent	( 279 x \$0.00 ) x 12	\$ -
HMO 58 Specific Employee	( 324 x \$32.53 ) x 12	\$ 126,476.64
HMO 58 Specific Dependent	( 76 x \$0.00 ) x 12	\$ -
BO 03900 Specific Employee	( 19 x \$32.53 ) x 12	\$ 7,416.84
BO 03900 Specific Dependent	( 3 x \$0.00 ) x 12	\$ -
BO 05772 Specific Employee	( 72 x \$32.53 ) x 12	\$ 28,105.92
BO 05772 Specific Dependent	( 23 x \$0.00 ) x 12	\$ -

**SUB TOTAL STOP LOSS FEES** \$ 4,393,111.44



## **EMPLOYEE BENEFIT PLANS 2018 BUDGET**

### **2018 CLAIM AND STOP LOSS EXPENSE**

Paid Claims	\$ 101,150,697
Claim Reserve Change	\$ 590,769
Incurred Claims	\$ 101,741,465
Stop Loss Insurance (\$400,000)	\$ 4,393,111
<b>TOTAL CLAIM AND STOP LOSS EXPENSE</b>	<b>\$ 106,134,577</b>

### **2018 ADMINISTRATION AND SUPPORT EXPENSE**

Plan Administrator Fees	\$ 4,896,205
Plan Administrator Termination Fee Change	\$ 85,766
Consortium Administrative Budget	\$ 848,556
Audit	\$ 25,000
Consulting	\$ 100,000
FBMC	\$ 790,000
Health Equity	\$ 20,000
Teladoc	\$ 110,000
Wellness	\$ 100,000
<b>TOTAL ADMINISTRATION AND SUPPORT EXPENSE</b>	<b>\$ 6,975,527</b>

### **CREDITS and RECOVERIES**

Pharmacy Rebates	\$ (3,000,000)
Investment Earnings	\$ (575,000)
<b>TOTAL CREDITS AND RECOVERIES</b>	<b>\$ (3,575,000)</b>

### **FULLY INSURED PREMIUM**

Aetna EAP	\$ 104,378
BlueMedicare	\$ 1,116,133
Capital Health HMO	\$ 5,606,787
Delta Dental	\$ 2,746,338
Florida Healthcare HMO	\$ 3,540,075
UNUM	\$ 3,179,052
VSP	\$ 416,961
<b>TOTAL FULLY INSURED PREMIUM</b>	<b>\$ 16,709,724</b>

**TOTAL 2018 BUDGET** **\$126,244,828**

## 2018 SELF-INSURED HEALTH PROGRAM FUNDING continued

### 2018 EXPECTED PAID CLAIMS

BO 3562 Employee	( 3800 x \$577.41 ) x 12	\$ 26,329,837.75
BO 3562 Dependent	( 807 x \$766.06 ) x 12	\$ 7,418,477.63
BO 03359 (HRA)Employee	( 213 x \$566.53 ) x 12	\$ 1,448,053.74
BO 03359 (HRA)Dependent	( 97 x \$779.68 ) x 12	\$ 907,544.52
BO 03559 Employee	( 927 x \$586.65 ) x 12	\$ 6,525,864.14
BO 03559 Dependent	( 268 x \$778.31 ) x 12	\$ 2,503,051.35
BO 03769 Employee	( 3184 x \$557.78 ) x 12	\$ 21,311,536.97
BO 03769 Dependent	( 743 x \$740.01 ) x 12	\$ 6,597,922.30
HMO 10 Employee	( 1699 x \$573.89 ) x 12	\$ 11,700,451.61
HMO 10 Dependent	( 291 x \$859.86 ) x 12	\$ 3,002,629.07
HMO 51 Employee	( 1016 x \$577.33 ) x 12	\$ 7,038,837.43
HMO 51 Dependent	( 279 x \$865.02 ) x 12	\$ 2,896,082.17
HMO 58 Employee	( 324 x \$510.76 ) x 12	\$ 1,985,840.04
HMO 58 Dependent	( 76 x \$765.27 ) x 12	\$ 697,930.69
BO 03900 Employee	( 19 x \$464.81 ) x 12	\$ 105,977.60
BO 03900 Dependent	( 3 x \$616.67 ) x 12	\$ 22,200.28
BO 05772 Employee	( 72 x \$535.26 ) x 12	\$ 462,462.81
BO 05772 Dependent	( 23 x \$710.13 ) x 12	\$ 195,996.73

**SUB TOTAL** \$ 101,150,696.80

**2018 INCURRED BUT NOT REPORTED (IBNR)** \$ 10,115,069.68

**2017 INCURRED BUT NOT REPORTED (IBNR)** \$ 9,524,301.00

**CLAIM RESERVE CHANGE** \$ 590,768.68

**2018 EXPECTED INCURRED CLAIMS** \$ 101,741,465.48

### 2018 ADMINISTRATIVE FEES (Per Employee)

BO 3562	( 3800 x \$36.19 ) x 12	\$ 1,650,264.00
BO 03359 (HRA)	( 213 x \$36.19 ) x 12	\$ 92,501.64
BO 03559	( 927 x \$36.19 ) x 12	\$ 402,577.56
BO 03769	( 3184 x \$36.19 ) x 12	\$ 1,382,747.52
HMO 10	( 1699 x \$36.19 ) x 12	\$ 737,841.72
HMO 51	( 1016 x \$36.19 ) x 12	\$ 441,228.48
HMO 58	( 324 x \$36.19 ) x 12	\$ 140,706.72
HRA fee	( 213 x \$3.45 ) x 12	\$ 8,818.20
BO 03900	( 19 x \$36.19 ) x 12	\$ 8,251.32
BO 05772	( 72 x \$36.19 ) x 12	\$ 31,268.16

**SUB TOTAL ADMINISTRATIVE FEES** \$ 4,896,205.32

2018 Administrative Fee Termination Reserve (7.9% of IBNR) \$ 799,090.50

2017 Administrative Fee Termination Reserve (7.9% of IBN) \$ 713,324.87

**TERMINATION RESERVE ADMINISTRATION FEE CHANGE** \$ 85,765.63

### 2018 STOP LOSS FEES (\$400k)

BO 3562 Specific Employee	( 3,800 x \$32.53 ) x 12	\$ 1,483,368.00
BO 3562 Specific Dependent	( 807 x \$0.00 ) x 12	\$ -
BO 03359 (HRA) Specific Employee	( 213 x \$32.53 ) x 12	\$ 83,146.68
BO 03359 (HRA) Specific Dependent	( 97 x \$0.00 ) x 12	\$ -
BO 03559 Specific Employee	( 927 x \$32.53 ) x 12	\$ 361,863.72
BO 03559 Specific Dependent	( 268 x \$0.00 ) x 12	\$ -
BO 03769 Specific Employee	( 3,184 x \$32.53 ) x 12	\$ 1,242,906.24
BO 03769 Specific Dependent	( 743 x \$0.00 ) x 12	\$ -
HMO 10 Specific Employee	( 1,699 x \$32.53 ) x 12	\$ 663,221.64
HMO 10 Specific Dependent	( 291 x \$0.00 ) x 12	\$ -
HMO 51 Specific Employee	( 1,016 x \$32.53 ) x 12	\$ 396,605.76
HMO 51 Specific Dependent	( 279 x \$0.00 ) x 12	\$ -
HMO 58 Specific Employee	( 324 x \$32.53 ) x 12	\$ 126,476.64
HMO 58 Specific Dependent	( 76 x \$0.00 ) x 12	\$ -
BO 03900 Specific Employee	( 19 x \$32.53 ) x 12	\$ 7,416.84
BO 03900 Specific Dependent	( 3 x \$0.00 ) x 12	\$ -
BO 05772 Specific Employee	( 72 x \$32.53 ) x 12	\$ 28,105.92
BO 05772 Specific Dependent	( 23 x \$0.00 ) x 12	\$ -

**SUB TOTAL STOP LOSS FEES** \$ 4,393,111.44

FCSRMC

2018 Increases by College with Rate Validation Adjustments

Target Increases	4.88%
Average Loss Ratio	89.5%
Current Annualized Premium	\$104,442,096
Target Premium	\$109,538,870
Rating Corridor	5.0%

(From Florida Blue renewal)  
(Net of Stop Loss Recoveries)

COLLEGE	Loss Ratio	Variance From Average	Experience Rating w/ 5% Corridor										2016 PMPM Premium	Pooling Impact	Average Age/Sex Factor	Average PMPM Premium	Average Pooling Impact
			2017 Annualized Premium	Adjusted Loss Ratio	Rate Validation Adjustment	Pool Rate Adjustment	Combined Adjustment	1/1/2018 Annualized Premium	Increase in Annualized Premium	2016 Age/Sex Factor	2016 PMPM Premium						
CHIPOLA COLLEGE	69.2%	-20.3%	\$1,705,840	74.2%	-17.90%	4.88%	4.88%	-13.02%	\$1,483,781	(\$222,058)	1.458	\$434.31	0.0%	\$488.51	-0.1%		
FLA SOUTHWESTERN STATE COLLEGE	73.3%	-16.2%	\$6,056,451	78.3%	-13.08%	4.88%	4.88%	-8.20%	\$5,559,548	(\$496,903)	1.333	\$496.35	0.0%	\$488.51	0.0%		
NORTH FLA COMMUNITY COLLEGE	76.3%	-13.2%	\$912,855	81.3%	-9.63%	4.88%	4.88%	-4.75%	\$869,527	(\$43,328)	1.336	\$474.25	0.0%	\$488.51	0.0%		
STATE COLLEGE OF FLA MANATEE	79.2%	-10.3%	\$4,005,061	84.2%	-6.21%	4.88%	4.88%	-1.33%	\$3,951,880	(\$53,181)	1.472	\$581.44	0.0%	\$488.51	0.0%		
FLORIDA STATE COLLEGE AT JACKS	82.1%	-7.4%	\$14,034,737	87.1%	-2.78%	4.88%	4.88%	2.10%	\$14,329,473	\$294,736	1.532	\$514.32	-0.1%	\$511.71	-0.1%		
DAYTONA STATE COLLEGE	83.4%	-6.1%	\$5,414,794	88.4%	-1.24%	4.88%	4.88%	3.64%	\$5,612,163	\$197,369	1.369	\$551.24	-1.7%	\$488.51	-1.7%		
SANTA FE COLLEGE	85.1%	-4.4%	\$6,886,985	89.5%	0.00%	4.88%	4.88%	4.88%	\$7,223,070	\$336,085	1.437	\$494.54	-0.9%	\$488.51	-0.9%		
POLK STATE COLLEGE	85.4%	-4.0%	\$4,797,287	89.5%	0.00%	4.88%	4.88%	4.88%	\$5,031,395	\$234,108	1.372	\$571.18	-0.9%	\$488.51	-0.9%		
FLA KEYS COMMUNITY COLLEGE	87.4%	-2.1%	\$947,178	89.5%	0.00%	4.88%	4.88%	4.88%	\$993,400	\$46,222	1.324	\$629.54	0.0%	\$488.51	0.0%		
SOUTH FLORIDA STATE COLLEGE	89.0%	-0.5%	\$2,420,705	89.5%	0.00%	4.88%	4.88%	4.88%	\$2,538,835	\$118,130	1.434	\$555.08	-11.6%	\$538.52	-2.3%		
PENSACOLA STATE COLLEGE	89.2%	-0.3%	\$5,302,388	89.5%	0.00%	4.88%	4.88%	4.88%	\$5,561,144	\$258,757	1.499	\$553.21	0.0%	\$488.51	0.0%		
INDIAN RIVER STATE COLLEGE	89.8%	0.3%	\$7,273,984	89.5%	0.00%	4.88%	4.88%	4.88%	\$7,628,955	\$354,970	1.363	\$492.79	-1.1%	\$488.51	-1.1%		
GULF COAST STATE COLLEGE	89.8%	0.4%	\$2,996,028	89.5%	0.00%	4.88%	4.88%	4.88%	\$3,142,234	\$146,206	1.463	\$518.88	0.0%	\$488.51	0.0%		
ST JOHNS RIVER STATE COLLEGE	90.9%	1.4%	\$3,011,594	89.5%	0.00%	4.88%	4.88%	4.88%	\$3,158,560	\$146,966	1.330	\$406.34	0.0%	\$488.51	0.0%		
PALM BEACH STATE COLLEGE	92.4%	3.0%	\$10,141,546	89.5%	0.00%	4.88%	4.88%	4.88%	\$10,636,453	\$494,907	1.394	\$477.27	-0.9%	\$488.51	-0.6%		
SEMINOLE STATE COLLEGE	94.9%	5.5%	\$7,102,034	89.9%	0.53%	4.88%	4.88%	5.41%	\$7,486,437	\$384,403	1.386	\$523.02	-2.0%	\$488.51	-2.0%		
NW FLA STATE	95.0%	5.5%	\$2,449,008	90.0%	0.57%	4.88%	4.88%	5.45%	\$2,582,529	\$133,521	1.416	\$540.10	0.0%	\$488.51	0.0%		
COLLEGE OF CENTRAL FLORIDA	95.7%	6.2%	\$3,079,216	90.7%	1.46%	4.88%	4.88%	6.34%	\$3,274,380	\$195,164	1.528	\$458.55	0.0%	\$488.51	0.0%		
FLORIDA GATEWAY COLLEGE	101.8%	12.3%	\$1,762,458	96.8%	8.57%	4.88%	4.88%	13.45%	\$1,999,562	\$237,104	1.562	\$559.22	-2.2%	\$488.51	-2.2%		
LAKE SUMTER STATE COLLEGE	102.6%	13.1%	\$2,682,055	97.6%	9.55%	4.88%	4.88%	14.43%	\$3,068,966	\$386,910	1.357	\$583.93	0.0%	\$488.51	-1.1%		
PASCO-HERNANDO STATE COLLEGE	102.7%	13.2%	\$4,041,635	97.7%	9.60%	4.88%	4.88%	14.48%	\$4,626,733	\$585,098	1.420	\$478.36	-0.4%	\$488.51	-0.4%		
EASTERN FLORIDA STATE COLLEGE	103.3%	13.8%	\$6,221,262	98.3%	10.32%	4.88%	4.88%	15.20%	\$7,167,056	\$945,794	1.369	\$461.21	-1.0%	\$488.51	-1.0%		
TALLAHASSEE COMMUNITY COLLEGE	115.9%	26.5%	\$1,196,995	110.9%	25.15%	4.88%	4.88%	30.03%	\$1,556,431	\$359,435	1.701	\$489.84	-3.2%	\$488.51	-1.0%		
TOTAL			\$104,442,096						\$109,482,511	\$5,040,415	1.426	\$507.03	-1.0%	\$507.03	-1.0%		

Experience Rating w/ 5% Corridor

The rate validation adjustment is limited to the amount by which the College loss ratio is less than or exceeds the average loss ratio by more than 5%

# Blue Health Intelligence® Benchmark Reporting



## Florida College System Risk Management Consortium (FCSRMC) Employee Cost Share Comparison

### BHI Benchmark Data January 2016 to December 2017, Paid Through February 2017

Blue health Intelligence (BHI) is the nation's largest healthcare data warehouse that brings together medical and pharmacy claims experience representing 54 million lives across 18 Blue Cross Blue Shield plans.

The BHI data warehouse uses normalized data with completion factors applied, is actuarially credible, and is certified by Milliman, USA.

These statistics allow baseline comparisons of your data against National, Regional, and Industry benchmarks. These benchmarks are selected from a dataset that encompasses 83 U.S. industries and annual claims totaling \$104 billion.

The Industry benchmark utilized for FCSRMC is the Educational Services grouping based on the Standard Industrial Classification System. Regional comparisons are based on the southern U.S. census region.

#### Employee Cost Share Comparison

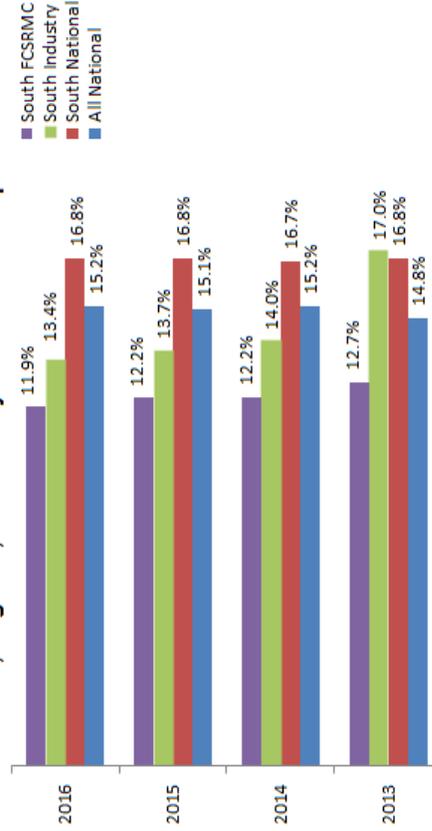
This comparison of claim payments shows how costs are shared by your employees.

FCSRMC's employee cost share (in the form of deductible, copayments and coinsurance costs) remained flat, representing 11.9% of your total claim payments. This statistic continues to remain lower than all of the benchmarks year-over-year.

A lower employee cost share is an indicator that FCSRMC is absorbing a larger percentage of total medical expenditures compared to your peer groups within the benchmarks comparisons.

This comparison indicates that FCSRMC actively pursues a benefit design strategy that helps minimize the burden of continuing rising health care costs on its members.

**National, Regional, and Industry Benchmark Comparisons**



**SELF-INSURED HEALTH PROGRAM**  
January 2017 Enrollment  
Total Participant Counts

Group Number	College	Non-Health Care Reform Compliant		Health Care Reform Compliant											Total by College		
		PPO 3562	HMO 10	FROZEN PPO 03559	FROZEN HMO 51	PPO Plus 03769	PPO Core 05772	HMO 58	HRA 03359	PPO Part-time 03900	FHCP HMO TSI	FHCP HMO TSI	CHP				
78804	Chipola College	203															203
78803	College of Central Florida					352							26				378
78805	Daytona State College			309		98								248	159		814
78801	Eastern Florida State College		493			214											707
78812	Florida Gateway College			47		135			26								208
78808	Florida Keys Community College	69				11						3					83
78806	Florida Southwestern State College					384			217	5							611
16087	Florida State College Jax			97	155	989											1,241
78809	Gulf Coast State College	264				37						5					306
78811	Indian River State College	739				23											762
78813	Lake-Sumter State College	231						11				4					246
78816	North Florida Community College	98															98
41934	Northwest Florida State College					202			64	2							268
92727	Palm Beach State College			486	841												1,327
78819	Pasco-Hernando State College	218	170			15			1	44							448
78820	Pensacola State College	237	280											6			523
78821	Polk State College	312	171														483
78822	St. Johns River State College					238			12	56							306
78824	Santa Fe College	605	68							26							699
78814	State College of FL Manatee-Sarasota	185	166					55								5	411
31980	Seminole State College	384	300										17				701
78826	South Florida State College	154				77							20			3	254
78827	Tallahassee Community College			111													542
	<b>Total</b>	<b>3,699</b>	<b>1,648</b>	<b>1,050</b>	<b>996</b>	<b>2,775</b>	<b>66</b>	<b>320</b>	<b>208</b>	<b>19</b>	<b>248</b>	<b>159</b>	<b>542</b>	<b>542</b>	<b>11,730</b>		

Action Item 2.b.1.  
Employee Benefit Plans

Wellness

**ACTION**

**Council of Presidents - Risk Management Council  
October 05, 2017**

**Action Item: 2.b.1.**

***Employee Benefit Plans***

---

Product Portfolio Enhancements - Wellness

---

Motion to approve the Product Portfolio Enhancements - Wellness as submitted.

Discussion:

AFC to provide voting results.

## 2018 FCSRMC Wellness Program Recommendations

**Goals:**

- (1) Address overall spend for wellness
- (2) Increase awareness and health screening participation to at least 50% (\*approximately 30% in 2016)
- (3) Establish cohort/baseline group to support measurement of outcomes primarily through participant changes in risk categories
- (4) Engage participants in new platform tools and resources; promote programs designed to reduce risk factors for disease (ex. Diabetes Prevention Program)

<b>\$100,000 Wellness Fund</b>	
<b>Wellness Activities</b>	(1) Health Screening (2) Personal Health Assessment (3) WellCards (4) Communication Plan (5) Diabetes Prevention Program
<b>Wellness Fund Options</b>	85-90% participation = \$20/participant 50% participation = \$15/participant

- ***Individual College Wellness Plans: FCSRMC & Florida Blue are prepared to work with each individual college in the development and support of a wellness business plan and initiatives.***

**Recommendations for college wellness business plans include:**

- Quarterly Webinar Participation
- Wellness Steering Committee Participation
- Quarterly Action Plan completion
- Minimum 50% member participation in health screenings

**Recommendations for health screenings and Personal Health Assessment (PHA) include:**

- Onsite screenings for plan-covered employees:
  - Additional screening options may include: Remote screening program-members are given the opportunity to visit a local diagnostic lab to participate in the biometric testing
- Personal Health Assessment: Online via Better You Strides Portal

*Florida Blue*   
**BetterYou**

# Diabetes Prevention Program

Presented by

*Florida Blue*   
In the pursuit of health<sup>®</sup>

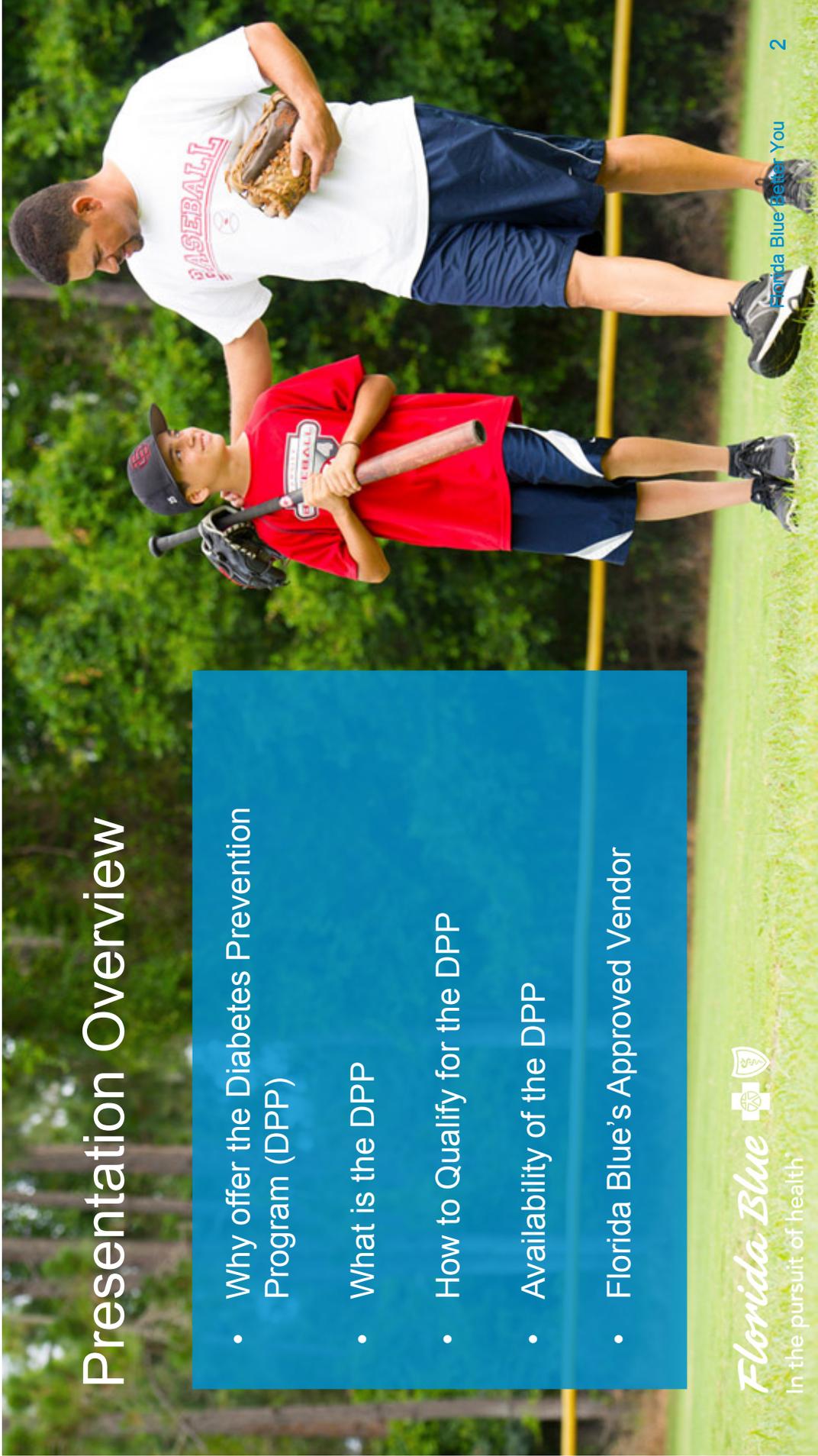


# Presentation Overview

- Why offer the Diabetes Prevention Program (DPP)
- What is the DPP
- How to Qualify for the DPP
- Availability of the DPP
- Florida Blue's Approved Vendor



In the pursuit of health™



## A little about prediabetes

- 29 million Americans have diabetes
- 86 million Americans with prediabetes— that's 1 out of 3 adults!
- Of those 86 million, 9 out of 10 of them don't even know they have it.
- Without intervention, 15% to 30% of people with prediabetes will develop type 2 diabetes within 5 years.

*Florida Blue* 

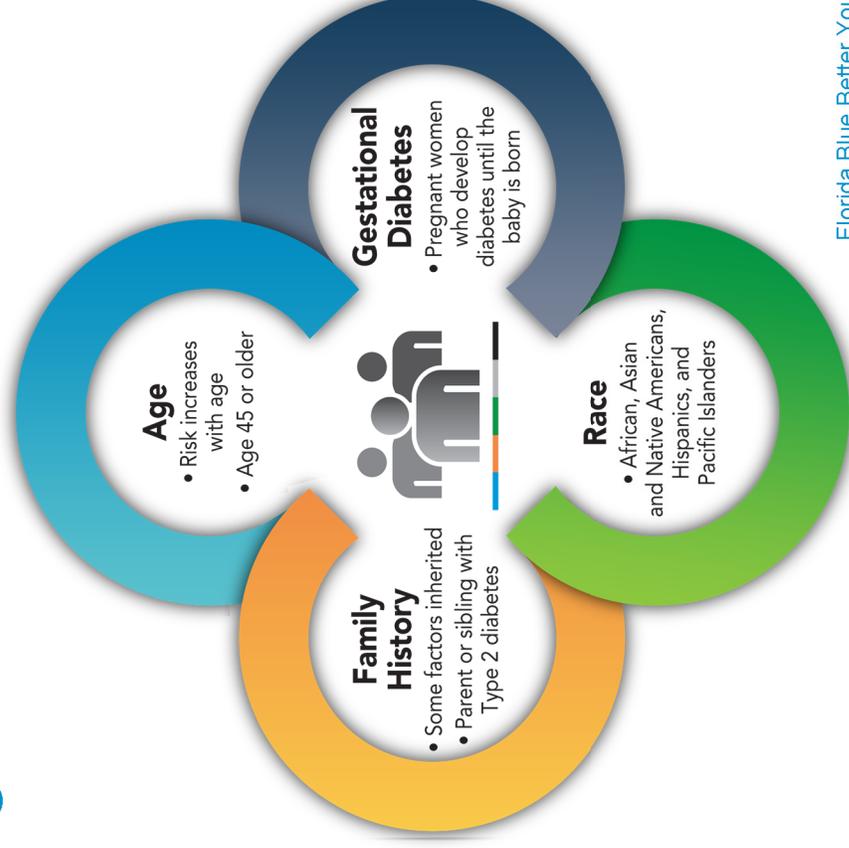
In the pursuit of health<sup>®</sup>

Florida Blue Better You

3

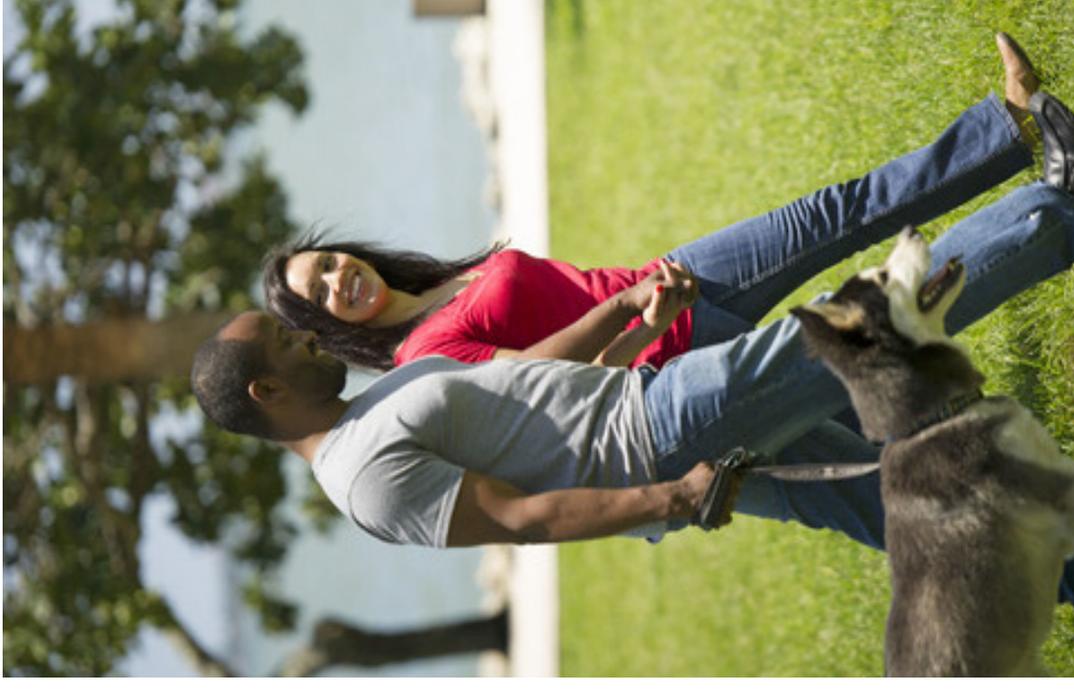
## Risk factors for developing diabetes?

- Overweight
- Physical Inactivity
- Family History
- Age
- Race and Ethnicity
- Gestational Diabetes



# What is the Diabetes Prevention Program?

- CDC evidence based program
- DPP is an in-person or digital based lifestyle change program, developed by the CDC
- DPP is led by a trained, certified lifestyle coach
- Individuals learn the necessary skills to lose weight and increase physical activity



## Diabetes Prevention Program Main Emphasis

### 3 Key lifestyle changes:

- Maintain a healthy weight
  - Lose 5 to 7% body weight
- Get physically active
  - 150 minutes of moderate intensity
- Eat a healthy diet

**Florida Blue** 

In the pursuit of health<sup>®</sup>

Florida Blue Better You

6



# Program Basics

The standardized curriculum is recognized by the CDC, and is a year-long behavior-change program:

- First 6 months – 16 weekly hour-long sessions
- Second 6 months – Monthly hour-long sessions

The curriculum covers an array of topics:

- Be a Fat and Calorie Detective
- Move Those Muscles
- Healthy Eating and Identifying Substitutions
- You Can Manage Stress
- Problem Solving and Planning Ahead



In the pursuit of health®

# Qualifications

- Participants must be 18 years or older
- Body Mass Index (BMI) must be 24 or higher
- Covered under participating health plan with active coverage
- A non-diagnosis of Diabetes

## And one of the following:

- A1c between 5.7 and 6.4
- Fasting Blood Glucose between 100-125
- Diagnosed with Gestational Diabetes during a previous pregnancy
- Score 9 or higher on the CDC’s risk quiz



Florida Blue Better You 8

88439 0117

## Better You Diabetes Prevention Program

Are you one of the 86 million Americans with prediabetes? Find out now.



By working with a Lifestyle Coach, you will learn ways to incorporate changes into your life including:

- Losing weight through healthy meal planning
- Changing nutrition and exercise habits for a healthy lifestyle
- Understanding food and nutrition labels

**Don't wait. Take the quiz<sup>2</sup> now and find out if you're at risk for diabetes. You can change your life for the better.**

For each "Yes" answer, add the number of points listed. Find out if you're at risk for type 2 diabetes. If you score 9 or higher, then you may be at risk for type 2 diabetes, and may qualify for the program. This does **NOT** mean you have diabetes. You will need a blood test to confirm if you have diabetes. **Please note:** if you have already been diagnosed with type 1 or type 2 diabetes, you do not qualify for the program.

ACTIVITIES	YES	NO
Have you given birth to a baby weighing more than 9 pounds at birth?	1	0
Do you have a parent with diabetes?	1	0
Do you have a brother or sister with diabetes?	1	0
Find your height on the chart on the next page. Do you weigh as much as or more than the weight listed for your height?	5	0
Are you younger than 65 years of age and get little or no physical activity in a typical day?	5	0
Are you between 45 and 64 years of age?	5	0
Are you 65 years of age or older?	9	0

TOTAL POINTS FOR ALL "YES" RESPONSES:

Please consult your doctor to confirm that you have prediabetes and do not have any other health issues that would prohibit you from participating.

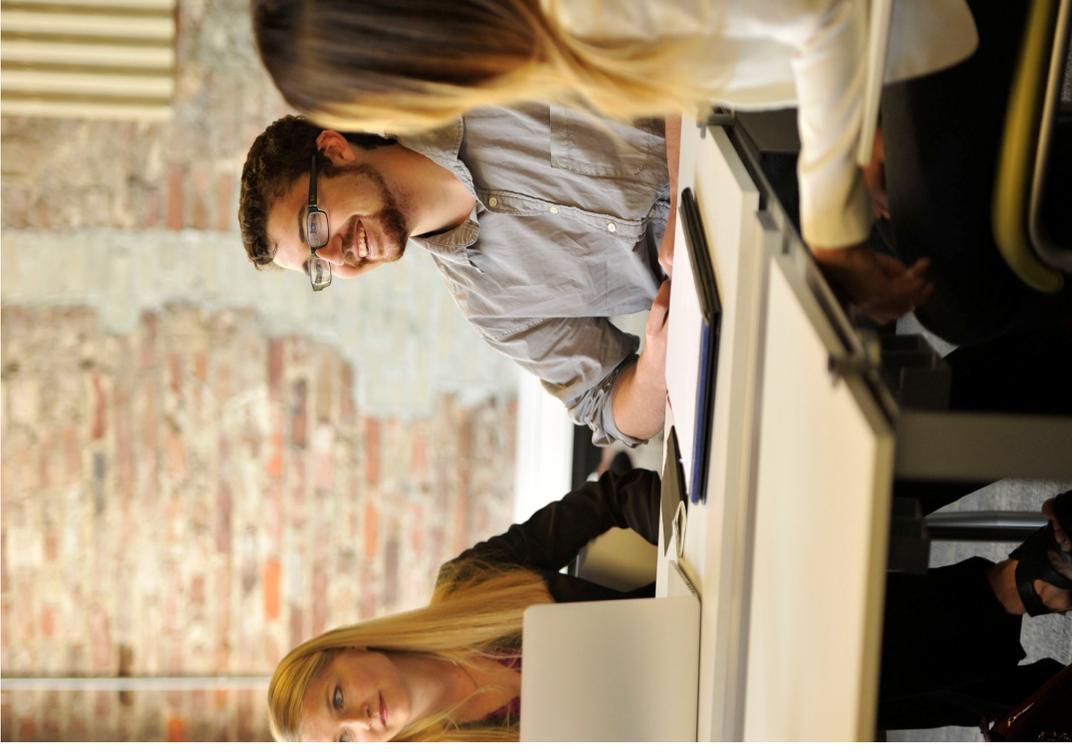


A program from *Florida Blue*

# Availability of the DPP

The DPP is available to Self-Funded/ASO Groups as a benefit

- The DPP is a voluntary program
- Subscribers and dependents (Qualified) may participate
- The DPP is available at no cost to the member
- Participants must sit out a year after completing, or terminating the program

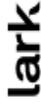


# Approved Vendor - Solera Health

Member is referred to Florida Blue’s DPP vendor (Solera Health).

- Members may call directly to Solera Health between 9am to 9pm EST Monday through Friday
- Members can also be referred to [www.Solera4Me.com/](http://www.Solera4Me.com/) to complete the 1-minute quiz and enroll online
- Member meets program criteria and is referred to downstream provider for enrollment.



 Smartphone  noom health  BLUE MESA HEALTH	 Phone  jenny health	 Online  CANARY HEALTH
 Smartphone &/or Online  # RETROFIT HealthSlate  CAPPA	 Text Message  lark	 Face to face  weightwatchers  Hundreds of community partners

## New Vendor! YMCA

Member is referred to Florida Blue's DPP vendor (YMCA).

- Members may call directly to their local YMCA to enroll into the DPP
- Member is enrolled into a local class
- Onsite Classes Available (minimum participation requirements apply)





# Questions?



*Florida Blue*  
In the pursuit of health

Florida Blue Better You

# Resources

Centers for Disease Control and Prevention

<https://www.cdc.gov/diabetes/prevention/index.html>

<http://www.cdc.gov/diabetes/prevention/prediabetes-type2/index.html>



Action Item 2.b.2.  
Employee Benefit Plans

Teladoc

**ACTION**

**Council of Presidents - Risk Management Council  
October 05, 2017**

**Action Item: 2.b.2.**

***Employee Benefit Plans***

---

Product Portfolio Enhancements - Teladoc

---

Motion to approve the Product Portfolio Enhancements - Teladoc as submitted.

Discussion:

AFC to provide voting results.



### **HY UXcW Recommendation:**

1. Implement Teladoc starting 12/1/17
2. \$10 Copay



**TELADOC**™

# Today's health care doesn't feel so good.

## INCREASING COSTS

Employer-sponsored family health coverage reached \$16,834 this year, up 3%.<sup>1</sup>



## FEWER PHYSICIANS

By 2025 US population growth will out pace physician supply, creating a shortage of 159,300 physicians.<sup>2</sup>



## QUALITY OF CARE

13% of all office visits, and 20% of all trips to the ER require a follow-up visit.<sup>3</sup>



INDEPENDENT STUDY BY RAND



1. Kaiser Family Foundation: 2014 Employer Health Benefits Survey
2. AMA Physician Mastefile (January 2007); AAMC CWS GME Analysis March 2009
3. Independent study by Rand of 300,000 Teladoc participants analyzing 2 years of claims data, conducting a 30-day episode of care analysis.

# Teladoc is making it better!



## \$717 SAVINGS PER CONSULT

At \$40 per consult, Teladoc is a low-cost alternative for health care.



## 24/7/365 ACCESS TO A DOCTOR

34% of Teladoc consults occur on holidays and weekends.<sup>3</sup> • Teladoc consults have an 8 minute median call back time.\*



## 91% CONSULT RESOLUTION



Only 6% of Teladoc consults result in a follow-up visit.<sup>3</sup>

# Feel better fast . . .

It's simple. Teladoc provides access to U.S. board-certified physicians who can resolve most non-emergent medical issues via phone or online video.

**Talk to a doctor  
24/7/365, anywhere**

**8** MINUTE  
MEDIAN CALL BACK TIME

## HOW IT WORKS



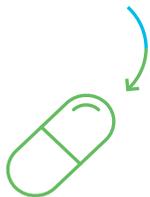
### STEP 1: CONTACT TELADOC 24/7/365

Access to Teladoc's nationwide network of board certified physicians is available via phone, video or mobile app.



### STEP 2: TALK WITH A PHYSICIAN

A physician will review the patient's medical history and contact them within minutes.



### STEP 3: RESOLVE THE ISSUE

A physician will diagnose and prescribe medication, if medically necessary, electronically to the pharmacy of choice.



## TELADOC PHYSICIANS ARE

U.S. board-certified in internal medicine, family practice, emergency medicine or pediatrics • State-licensed • U.S. residents who average 15 years of experience.

# ... when you need care!

Teladoc is a convenient alternative to urgent care or ER visits. U.S. board-certified physicians are available anytime, anywhere, and can resolve many non emergent medical issues.



## DIAGNOSE, TREAT & PRESCRIBE

Teladoc physicians can prescribe medication, when medically necessary for a wide range of conditions.\*

## SOME CONDITIONS WE TREAT INCLUDE

### GENERAL HEALTH

Talk to a doctor within minutes.

Cold & Flu systems

Bronchitis

Allergies

Pink eye

Urinary tract infection

Respiratory infection

Sinus problems

Ear infection

**And more!**

### DERMATOLOGY

A specialist at your fingertips.

Skin Infection

Acne

Skin rash

Abrasions

Moles/Warts

**And more!**

### BEHAVIORAL HEALTH

Counselling on your terms

Stress/Anxiety

Depression

Addiction

Domestic Abuse

Grief Counselling

**And more!**

\*Teladoc physicians do not prescribe substances controlled by the DEA, non-therapeutic, and/or certain other drugs which may be harmful because of potential for abuse.

# ... with proven results ...

With Teladoc, it costs less to feel better. Teladoc significantly lowers costs and improves access to care by providing an alternative to urgent care or ER usage.

**Delivering a member experience that delights**

**95%**  
SATISFACTION

**91%**  
RESOLUTION



## INDEPENDENT STUDY BY VERACITY ANALYTICS

Dr. Niteesh Choudhry of Harvard Medical School concludes:

*"Teladoc resolves patient issues faster with increased savings, by redirecting care from ER and office visits."*

- Dr Niteesh Choudhry

AVERAGE COST PER EPISODE\*



ER Visit  
\$2,661



Office Visit  
\$191



**\$673**

Average claims savings per episode of care

+

**\$44**

Average productivity savings

=

**\$717**

Total savings per consult

\*Episode of care: Includes initial encounter and any subsequent utilization of follow up office visits, hospitalization, or ER utilization, resulting from initial encounter within a 30 day window for same and related diagnoses

Data is from research from Niteesh Choudhry of Harvard Medical School and Veracity Analytics, using Rent-A-Center claims data.

# ... that's Teladoc!

Teladoc is the first, largest and fastest growing provider of telehealth medical consultations, serving millions of members nationwide.

**Driving utilization  
and generating ROI**

**400%**  
PROVEN ROI

Want to achieve an ROI of 400%? Teladoc's proven formula for ROI is:

- EXECUTIVE SUPPORT
- TARGETED COMMUNICATIONS:
- DIGITAL OUTREACH
- \$0 MEMBER CONTRIBUTION PLAN DESIGN

Put it to work for you!



**2014**  
**298,000**  
CONSULTS

500,000 estimated  
for 2015

**2002**  
FOUNDED

1<sup>st</sup> & largest provider  
of telehealth medical  
consults in the U.S.

**100%**  
CERTIFIED

U.S. board-certified  
physicians credentialed  
to NCQA standards



# Select a telehealth partner who can scale and drive long-term value.



## WHEN SELECTING A PARTNER LOOK FOR:

- NCQA-credentialed clinical quality
- A scalable network that aligns incentives and ensures quality
- 3rd party-validated cost savings and ROI
- Integration with health plans and other industry players
- Effective resolution and member satisfaction
- True utilization and engagement, not just enrollment
- Multiple ways for member to interact (mobile, phone and video)

## YOU DESERVE BETTER. TELADOC.

### Teladoc, Inc

**P** 1-800-Teladoc (835-2362) **W** [Teladoc.com](http://Teladoc.com)

### Learn more!

*Find out how you can save with Teladoc.*

---

© 2015 Teladoc, Inc. All rights reserved. Teladoc and the Teladoc logo are registered trademarks of Teladoc, Inc. and may not be used without written permission. Teladoc does not replace the primary care physician. Teladoc does not guarantee that a prescription will be written. Teladoc operates subject to state regulation and may not be available in certain states. Teladoc does not prescribe DEA controlled substances, non-therapeutic drugs and certain other drugs which may be harmful because of their potential for abuse. Teladoc physicians reserve the right to deny care for potential misuse of services. Teladoc phone consultations are available 24 hours, 7 days a week while video consultations are available during the hours of 7am to 9pm, 7 days a week.

Action Item 2.b.3.  
Employee Benefit Plans

High Deductible Health Plans

**ACTION**

**Council of Presidents - Risk Management Council  
October 05, 2017**

**Action Item: 2.b.3.**

***Employee Benefit Plans***

---

Product Portfolio Enhancements – High Deductible Health Plans

---

Motion to approve the Product Portfolio Enhancements – High Deductible Health Plans as submitted.

Discussion:

AFC to provide voting results.

# HEALTH ACCOUNTS

..... powered by .....

# HealthEquity

*Proposal to FCSRMC for HSA administrative services*



**THE POWERFUL &**  
*easy* health account  
**SOLUTION**

HealthEquity®



## A *simpler* approach to consumer-directed healthcare

HealthEquity delivers a fully-integrated approach to consumer-directed healthcare that combines our industry-leading healthcare account solutions with your preferred health plan. This approach ensures easy enrollment, less paperwork and a hassle-free claims process.

An integrated experience means simplified account management; online tools, resources and education; and the dedicated service and support that sets HealthEquity apart. For your employees, it means healthcare accounts they can easily understand and use, with member services support available every hour of every day.

**Presented to:**

FCSRMC

*HealthEquity, Inc., does not provide legal, tax, financial or medical advice. Nothing in this communication is intended as legal, tax, financial or medical advice. Always consult a professional when making life changing decisions.*

*Investments are subject to risk, including the possible loss of the principal invested and are not FDIC Insured or guaranteed by HealthEquity. Before making any investments, review the fund's prospectus. HealthEquity Advisors, LLC is a separate, wholly-owned subsidiary of HealthEquity, Inc.*

**Gary West**  
Regional Sales Director  
P: 610.568.5244  
gwest@healthequity.com

**HealthEquity®**

15 West Scenic Pointe Drive, Suite 100  
Draper, UT 84020  
info@healthequity.com  
www.HealthEquity.com

RFP\_Cover\_Integrated\_Mar\_2017

©2013 - 2017 HealthEquity All rights reserved.

August 1, 2017

FCSRMC,

HealthEquity was founded in 2002 and has 15 years of experience providing consumer-directed health accounts tailored to fit your needs. We know you have a choice when selecting a partner for these services and appreciate your consideration.

### HealthEquity offers a proven solution

- **Best-in-class solution:** Our industry-leading health savings account (HSA) solution enables your benefits program to thrive.
- **100% focus on your success:** Our proven services help deliver an attractive benefit that drives savings.
- **Helping our members win:** Our team of highly-trained member services specialists is available every hour of every day to help our members understand their HSA and how to best use it in today's complex healthcare environment.

HealthEquity is the largest non-bank custodian with \$5 billion in custodial assets. We provide account-based health plan services to 2.7 million members; this includes accounts in HSAs, flexible spending accounts (FSAs), health reimbursement arrangements (HRAs) and medical savings accounts (MSAs). In addition, we are one of the top healthcare account administrators in the country serving more than 34,000 employers and 87 health plans nationwide.

Well-designed consumer-directed healthcare (CDH) plans motivate employees to adopt healthy habits and embrace cost-effective healthcare practices without compromising on the quality of treatment. We are committed to supporting FCSRMC's goals to enhance your benefits offering and improve employee engagement. One way we do this is by helping employees effectively navigate their healthcare accounts through helpful support tools and resources, such as an online portal, mobile app, and by phone with our member services team.

Enclosed is HealthEquity's proposal for FCSRMC's HSA administrative services. We are proposing an end-to-end solution—from initial setup, to employee enrollment and education; ongoing administration of claims and reimbursements; reporting and auditing; and helpful tools that assist with driving HSA adoption. In addition, we will give you the visibility, accountability and control you are looking for in a healthcare account solution.

Thank you for your consideration. We look forward to working with you.

Sincerely,

Gary West  
Regional Sales Director  
610.568.5244  
gwest@healthequity.com

# Proposal to FCSRMC for HSA administrative services

## Contents

Executive summary.....	1
About HealthEquity .....	1
Our chief differentiators .....	2
What you can expect from HealthEquity as your CDHP partner .....	3
HSA administrative services.....	3
Integrating medical & pharmacy claims data .....	4
HSA employer enrollment process .....	4
HSA employee enrollment process .....	4
Accessing the employer portal.....	5
HSA contribution process .....	5
Employer services.....	6
Support from client services .....	6
Employer orientation.....	6
HealthEquity employer portal .....	6
Employer reports.....	6
Ongoing eligibility & coverage.....	7
Processing debit card transactions.....	7
Member services.....	8
Employee welcome & HealthEquity member portal.....	8
Live, toll-free, friendly assistance every hour of every day.....	8
Payments & reimbursements .....	9
HSA debit cards.....	9
Using debit cards to pay for medical services & medications .....	9
Paying claims.....	9
Decision support tools .....	11
Compliance with privacy & data security.....	12
Conclusion.....	12
Fee schedules.....	13

## Executive summary

You want an HSA administrator with depth of experience and leading-edge services: HealthEquity has been providing health care accounts since January 2003 (with MSAs), and HSA administration since they were first made available by law, in 2004. We've been providing FSA and HRA administration since January 2007. We offer integrated account services, to streamline the process and combine accounts for the benefit of both members and employers.

HealthEquity provides all the services for the account holder (listed below), but the funds will be deposited in an FDIC-insured financial institution. The following services are provided as part of HealthEquity's HSA administration services:

- FDIC insured account for each account holder - up to FDIC dollar limits
- Recordkeeping for claims, payments and contributions
- Regular online statements
- Tax documentation
- HSA debit cards (Visa®)
- U.S.-based, live member support and education, every hour of every day
- Integrated HealthEquity PayChoice™ automatic bill pay and self-reimbursement platform
- Integrated investment options – Index Investor HSA™ (17 Vanguard funds covering 10 asset classes)
- Online contribution management for employer and employees
- Convenient services, including HealthEquity mobile app (for iPhone and android devices) and documentation library

## About HealthEquity

We are the oldest and largest dedicated health savings custodian/administrator in the country and are recognized as the fastest growing of the top 10 HSA custodians. As a non-bank administrator licensed by the U.S. Department of Treasury, HealthEquity is a custodian for approximately \$5 billion in assets, which are FDIC-insured at the individual member level. Our integrated health-care accounts approach delivers a superior experience by providing employees with access to their claims through a single member portal, regardless of their health insurance provider, disease management or pharmacy benefit manager. This integrated approach allows our members to have a single view into their health savings, health spend and reimbursement, and our member website has been ranked #1 in the industry.

From the beginning, HealthEquity has emphasized providing an exceptional client and member experience. We believe that a responsible healthcare account administrator has to be more than a bank. HealthEquity is a combination of business partner, consultant, educator, and coach.

Why? You are implementing a health care account strategy to accomplish some specific objectives for your company and your employees. With our extensive experience in health care financial services, we know what it takes to achieve those objectives. We know how to measure your current situation and help you set metrics with your own data so you can track progress and adjust your course throughout the year. We know what motivates employees to adopt your healthcare account strategy to the degree necessary to achieve the financial, operational, and employee satisfaction results you are looking for.

As an IRS-approved non-bank custodian, HealthEquity offers the unique combination of health care and banking that employees have come to expect. We will help streamline FCSRMC's benefit offering through our administration of health account services, claims processing, and educational support.

We go beyond just having a finely tuned, specialized IT platform for the solution, a highly usable web portal, and a skilled staff to give you flawless administration. We also provide the human touch for members at all hours of the day and night, every day of the year.

## Our chief differentiators

HealthEquity offers health plans, employers and members:

- **Timely execution:** Complete data integration between HealthEquity and the health plan enables timely execution before, during, and after enrollment
- **Simple, elegant solutions:** Intuitive online administration tools designed specifically for consumer-driven health care
- **Powerful resources:** Dedicated support and education for partners through our sales support team, broker web portal, and other tailored tools
- **Convenience:** Employers and members benefit from proprietary web capabilities featuring online payments and real-time claims data
- **Account mentors:** Through our always-available member service center we provide a unique customer experience, delivered by a knowledgeable team that offers expert advice and insight to maximize savings
- **Compelling insight:** We understand health care consumers and speak effectively to their values and experiences. Our tailored communications provide a clear, positive message that engages employees and inspires greater adoption.

The screenshot shows the HealthEquity website interface. At the top, there is a purple header with a 'COMPANY NAME' field, the HealthEquity logo with the tagline 'Building Health Savings', and a 'START OVER' button. Below the header is a large image of a smiling family (a man, a woman, and two children). To the right of the image, it says 'Butterfield family, members since 2012'. The main heading is 'COMPARE YOUR HEALTH PLANS' with the subtext 'See how your plan options fit your needs'. Below this, there is a section titled 'It's easy to compare your health plans' with a paragraph of text explaining the tool's benefits. To the right of this text is a 'START MY COMPARISON' button with a magnifying glass icon over a dollar sign. Below the button is a link that says 'LEARN MORE ABOUT HSAs' with a magnifying glass icon.

## What you can expect from HealthEquity as your CDHP partner

HealthEquity believes that helping employees and dependents become better educated consumers of healthcare will best support their personal health and financial fitness while at the same time better managing the year-to-year cost trend experienced by their employer.

Our key goals are to:

- Support the long-term reduction of your medical plan cost trend
- Ensure a convenient and profound consumer experience, and improve employee health through timely and convenient employee engagement
- Educate and assist your employees every hour of every day
- Provide all your employees and their dependents with convenient, online healthcare decision-support tools and provider payment options



## HSA administrative services

HealthEquity is approved as a non-bank administrator and custodian by the IRS. HealthEquity provides all the services for the account holder (*listed below*), but the funds will be deposited in an FDIC-insured financial institution first. The following services are provided as part of HealthEquity's HSA administrative services:

- FDIC insured account for each account holder - up to FDIC dollar limits
- Recordkeeping for claims and all payments and contributions
- Regular online statements
- Tax reporting
- HSA debit cards
- U.S.-based member support and education, every hour of every day
- Integrated HealthEquity PayChoice™ automatic bill pay and self-reimbursement platform
- Integrated investment options delivered through Advisor™
- Online contribution management for employer and employees

## Integrating medical & pharmacy claims data

Integrating the medical and pharmacy claim information from your participating health plan(s) and prescription drug managers (PBM) with pre-tax accounts and an online bill pay system creates the ability for members to create a lifetime record of all their medical expenses and how they were paid.

With HealthEquity, you can mix and match account types, wellness incentive programs, health plan designs, and health plan partners, then present them to your employees in a simple and consistent user interface with a single sign-on.

HealthEquity has a wide range of experience in accepting data files from many combinations of health plan partner claim systems. As long as the information can be “pushed” out, HealthEquity can receive it and integrate it. HealthEquity will provide a document that outlines the specific data needed in the claim file.

## HSA employer enrollment process

Enrolling your group is easy and fast. For employers with fewer than 2,000 accounts/eligible employees, it is a completely self-service process. You can get help with your enrollment by calling HealthEquity’s client services team at 866.382.3510 from 7am to 6pm Mountain Time, Monday through Friday.

Alternately, if your health plan is integrated with HealthEquity, we may be able to use an eligibility file from the health plan to help enroll employees interested in the HSA.

## HSA employee enrollment process

HealthEquity’s goal is to create an easy and convenient method for employees to sign up for their tax advantaged health account.

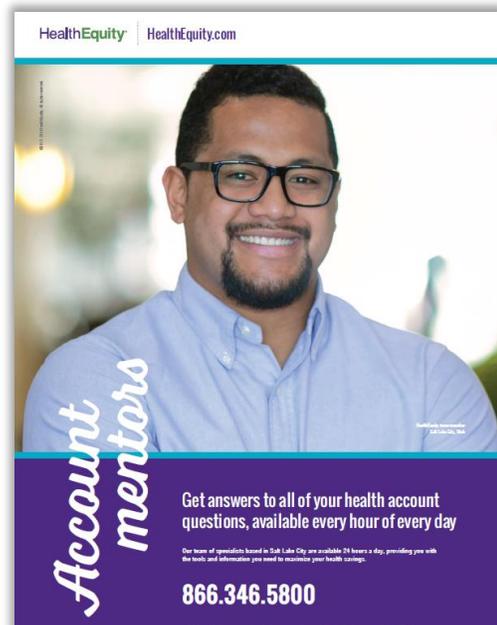
Our recommended approach is to include the necessary language in the open enrollment materials for a member to select an account and indicate how much they want to contribute each pay period.

This information is collected by you as the employer or your health plan and then sent to HealthEquity in an eligibility file that contains plan design information and a “flag” to identify the services that will be offered to the member.

You can also enroll employees through the employer portal, or you can create a login for your broker so that the broker can enroll the employees for you. You can:

- Enter each employee individually using an on-screen form; or
- Upload an Excel spreadsheet (a template is available within the employer portal).

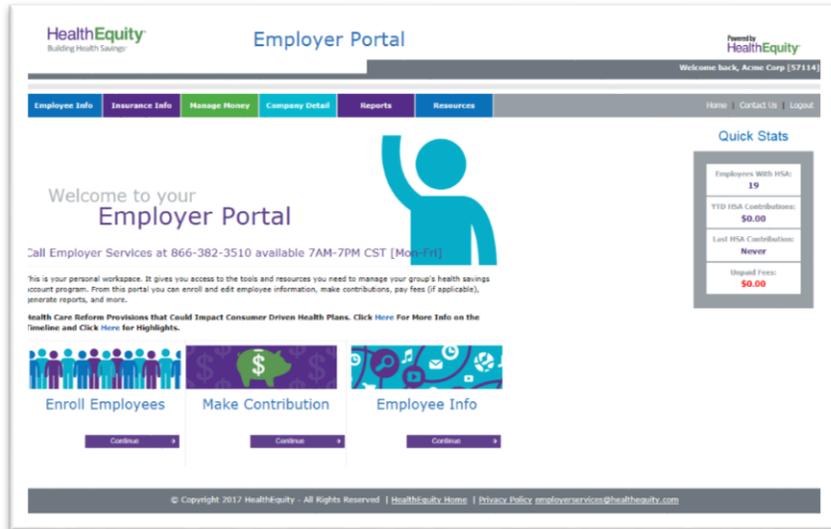
If you have questions or need help, our client services team can guide you through the process (866.382-3510).



## Accessing the employer portal

HealthEquity's employer portal provides full visibility and control for viewing reports, paying invoices, managing account setup, and funding and banking arrangements. You can access the employer portal directly from HealthEquity's public website at [www.healthequity.com](http://www.healthequity.com).

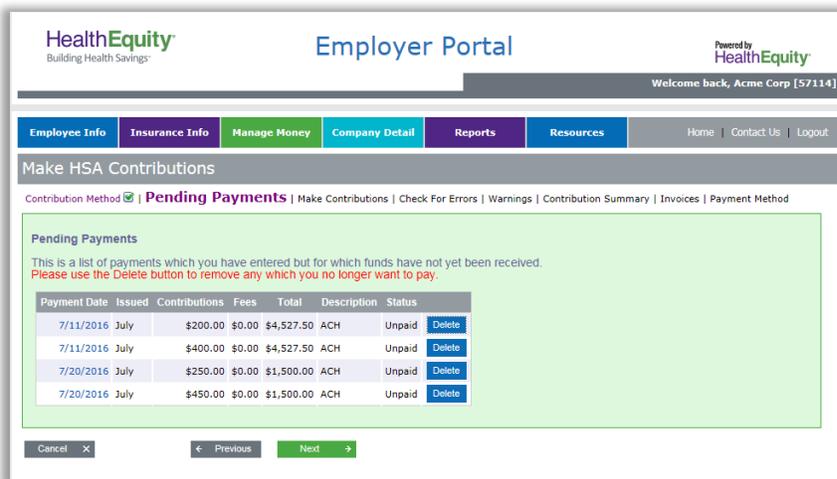
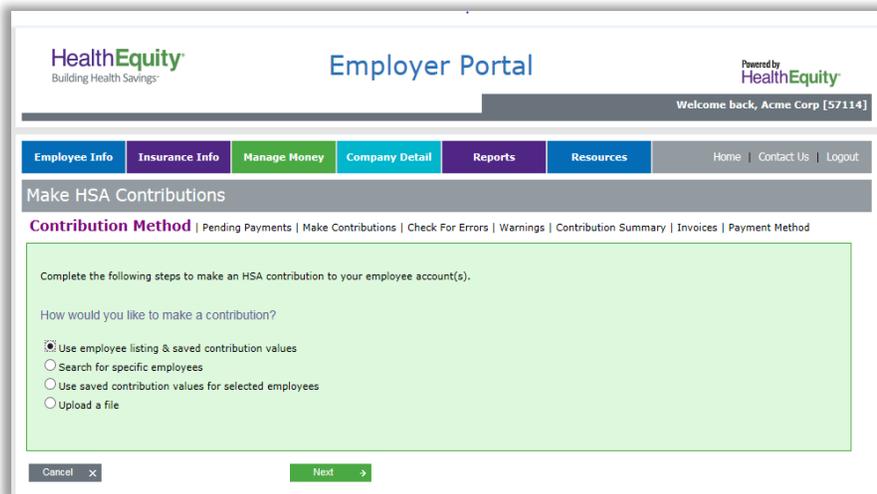
From the Partners tab, select Employers and then click on Login from the drop-down menu.



## HSA contribution process

Employer contributions and contributions from employee payroll deductions can be scheduled via debit ACH from the HealthEquity employer portal.

Contributions are allocated online, and then an ACH is scheduled from the business bank account for the date that the client requests.



Employees may also make individual contributions to their account via EFT from their HealthEquity member portal or with a check accompanied by an HSA contribution form.

## Employer services

### Support from client services

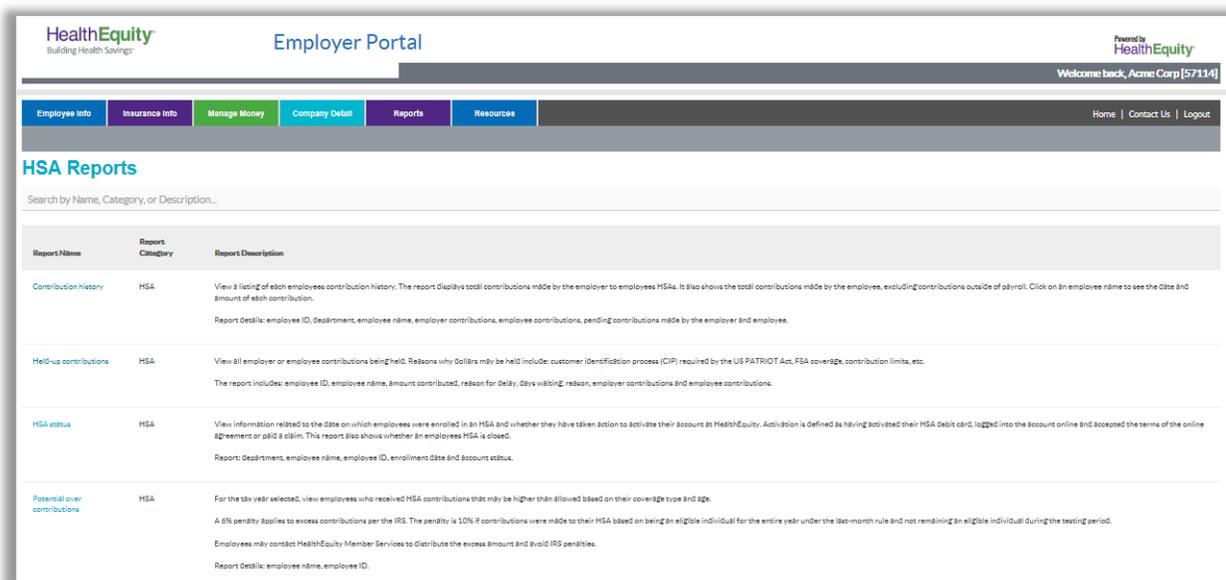
Your client services team is available to you from 7am to 6pm Mountain Time, Monday through Friday. They are available to help you set up and use all of HealthEquity’s account management services, orient you to the employer portal, and answer any of your questions. Their toll free number is 866.382.3510.

### Employer orientation

Once your company’s plan is set up and employees have been enrolled, HealthEquity will contact you to provide an orientation of tools and services. During this time, HealthEquity describes the next steps of plan administration.

### HealthEquity employer portal

You will be provided online access to the HealthEquity employer portal. From this portal, you will be able to run real-time reports and view real-time summary data of your plan(s) and participants. HealthEquity will provide portal training and documentation during employer orientation.



### Employer reports

You will be provided with all the information needed to assist you during your plan administration.

You can access on-demand reporting at any time. These reports will allow visibility for account balances, account status, card status, and payment batches. To comply with HIPAA requirements, these reports will suppress specific claim information.

## HSA employer reports are available at any time on the employer portal.

Reports available through the employer portal include:

- Contributions based on calendar year
- Contributions based on tax year
- Employee account summary
- Account status reports
- Potential over contributions
- Past payments
- PPD account numbers (optional)

The screenshot shows the 'Contribution Report' page in the HealthEquity Employer Portal. It features a table with columns for Employee ID, Department, Last Name, First Name, EA Contribution, EE Contribution, Incentives, Pending EA Contribution, Pending EE Contribution, Pending Incentives, and View Details. The table lists various employees with their respective contribution amounts. On the left side, there are filters for 'Available Filters' including 'Date Range' (Search by Tax Year, Search by Calendar Year), 'SEARCH' (Last Name, First Name, Employee ID), and 'COVERAGE TYPE' (All, Self, Family, Other). There is also a 'LIMITED CHANGE' checkbox and an 'Apply Filters' button.

## Ongoing eligibility & coverage

HealthEquity will maintain plan records based on eligibility information submitted by you or your health plan as to the dates on which a plan participant's coverage commences and terminates.

We will also maintain records of plan coverage applicable to each plan participant based on information submitted by you or your health plan.

The screenshot shows the 'Employee Listing' page in the HealthEquity Employer Portal. It includes a search and filter interface with options for 'Quick Filters', 'Views per page', and 'Apply Custom Filter/Search'. Below the search area is a table with columns for Dept, Name, Employee ID, ID Verification Status, Current Plan, Election Amount, Available Benefit Plan, Current Coverage, Future Coverage, and Plan Name. The table lists 12 employees with their current and future coverage details.

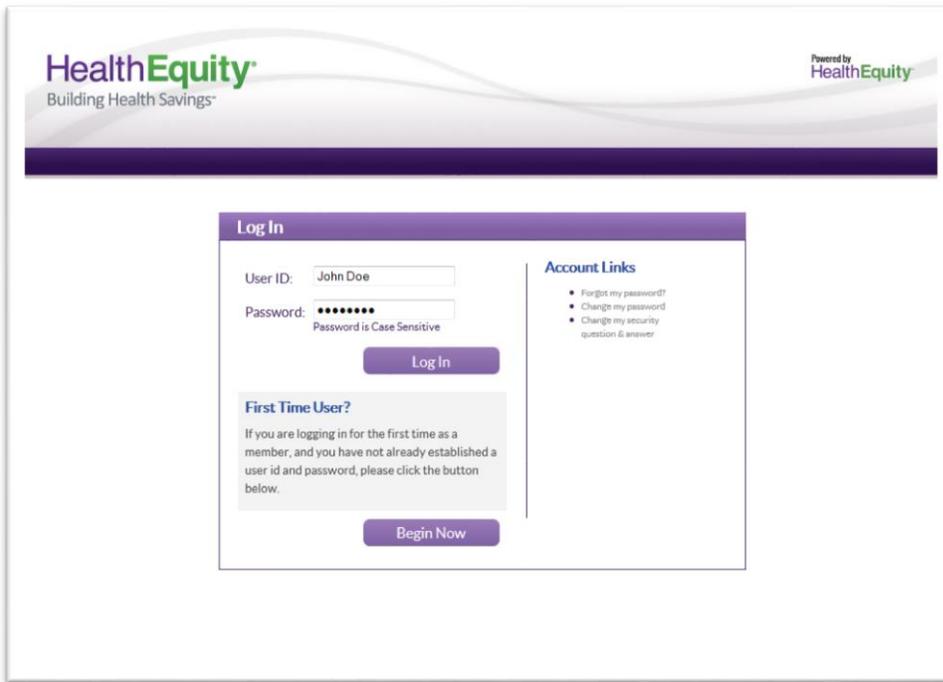
## Processing debit card transactions

Here is the process by which the provider is paid and the debit card balance is updated:

- HealthEquity receives a daily file from the processor indicating all card activity (authorizations, settlements, declines), and we respond with a new "starting balance" for the next 24-hour period.
- HealthEquity calculates that starting balance by reconciling card activity transactions with other transactions that occur in our system (scheduled payments, contributions).
- After recalculating the balance, we send that back to the card processor each day to be the maximum balance on the card.
- Between cycles, the card processor applies card swipes and settlements against that balance.

## Member services

### Employee welcome & HealthEquity member portal



Employees will receive a welcome letter and their debit cards once their enrollment is complete. The letter will provide them with plan information as well as the contact information they need to reach HealthEquity’s member services team, every hour of every day.

The letter will also encourage the participant to log onto the HealthEquity member portal for real-time balance information and payment status.

### Live, toll-free, friendly assistance every hour of every day

HealthEquity believes that consumers of healthcare need access to someone to talk to any time of the day, any day of the year. We provide it through our 24/7 member services center.

HealthEquity specialists are trained to help employees and dependents navigate the complex healthcare system. They handle all types of calls including enrolling members, activating debit cards, educating members about available services, helping members understand health plan basic such as how co-pays, deductibles and co-insurance work, and providing ideas on how to cost-effectively manage conditions. These specialists can also help with:

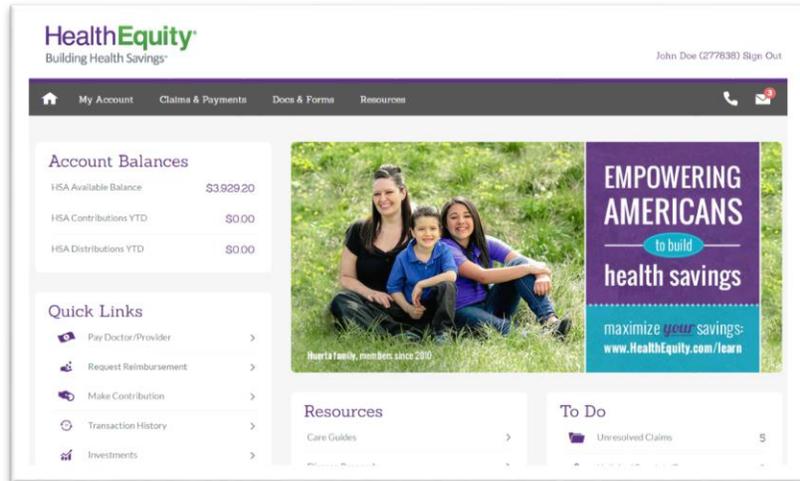
- Answering questions concerning member’s eligibility;
- Researching questions concerning claims for reimbursement;
- Responding appropriately to issues, concerns, etc.

They also facilitate “warm transfers” to the health plan to answer specific questions about claims, coverage, and other questions or complaints that are specific to the health plan.

## Payments & reimbursements

PayChoice™ is HealthEquity’s proprietary online payment platform that allows all account holders convenient access to pay healthcare bills from any of their tax-advantaged accounts, including HSAs, HRAs, and FSAs, and their personal bank account, if desired.

Integration with health plan eligibility and claims data greatly simplifies the management of healthcare expenses by giving the member immediate access to adjudicate claims that can be paid directly from the same “all accounts” HealthEquity website.



### HSA debit cards

HealthEquity provides up to three free Visa debit cards per health savings account. These can be co-branded with your company’s logo.

Our debit card issuer is TSYS. We have been using their services since 2006.

### Using debit cards to pay for medical services & medications

HealthEquity does not recommend using the debit card to pay providers in full at the time of service. Instead, it is best to wait for the medical insurance carrier to adjudicate and discount the claim, and then issue the explanation of benefits. Then the member can initiate payment to the provider using the PayChoice™ feature on their HealthEquity member portal and avoid overpaying for services.

If the member has already used the debit card to pay the provider the “full retail” price, we explain the following to the member:

- They may receive a refund check from the provider for the overpayment and need to pursue that. If they need help with this, HealthEquity will set up a three-way phone conference between the member, their provider, and the HealthEquity member services agent who helps facilitate the conversation.
- The member needs to send the overpayment to HealthEquity for deposit back into the appropriate healthcare account.
- HealthEquity restores the overpayment to the member account it was originally drawn.

### Paying claims

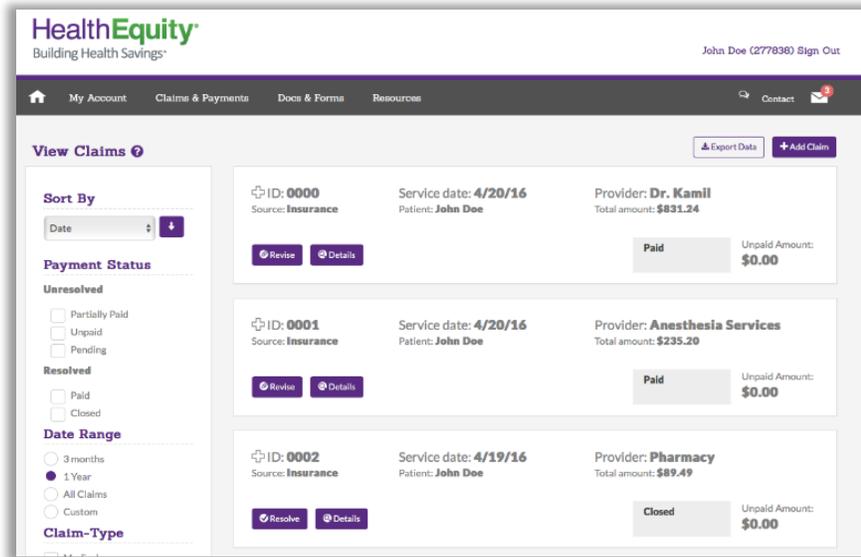
HealthEquity has built one of the top member portals on the web. Change Sciences Group recently reported that HealthEquity’s member portal is the best portal for paying claims, managing health financial information and for getting help with account-based health plans.

When a claim is received, the member is notified by email that a new claim has been sent to their member portal:

One key element of that member experience on the portal is HealthEquity's proprietary payment tool, the PayChoice™ platform.

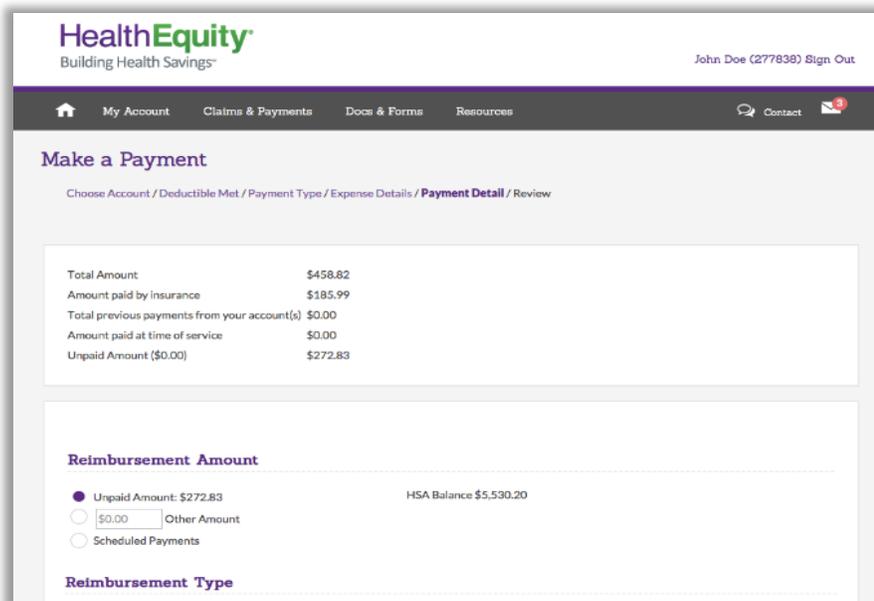
Electronic claims are sent from your insurance carriers, and then are managed and paid by the member via the member portal. The PayChoice™ platform allows the member to:

- View the claim details
- Understand which part of the claim is their responsibility
- Choose the method to pay the claim
- Schedule time payments to providers
- Track all current and past claims
- Track available balances in their various healthcare accounts; and
- Initiate self-reimbursement by check or EFT for out-of-pocket medical expenses



### Manually submitted claims

HealthEquity also accommodates claims sent by fax and U.S. mail. The claims must be accompanied by the appropriate claim form (available upon request from the toll-free member services hotline or online on the member portal) and correctly itemized receipts to substantiate the claim.



### Tracking account transactions

Members have two ways to track their accounts:

- They can go to the HealthEquity member portal to view collective and individual details on all their accounts and to manage their contributions, reimbursements, and payments.
- They can call our toll-free member services hotline to talk with a live, U.S.-based specialist at any time of the day or night, seven days a week, 365 days a year. The specialist will be prepared to give them an update on any aspect of their accounts, current and past claims, and a wide variety of other topics to help them become more savvy healthcare consumers.
- Members can use the HealthEquity mobile app to track and manage accounts while on the go.



### Claiming reimbursements

Members will be able to initiate their own reimbursements online via the HealthEquity member portal.

HealthEquity will process and initiate electronic transfer of reimbursement funds to the bank accounts of plan participants within two business days following receipt of the claim. The EFT process at the bank will take from two to five business days. In most cases in our experience, the funds transfer is completed the same day it is initiated.

### Decision support tools

HealthEquity uses a variety of decision support tools to help members become more educated around their health care financial options. We also provide links out to our health plan partners, so that members can easily access health care information provided through their insurance plans as well.

### Member portal tutorials:

- Introduction to health savings accounts
- Member portal introduction
- My account overview
- My money overview
- How to make a contribution
- Pay a provider
- Investments overview



## Compliance with privacy & data security

HealthEquity ensures compliance with privacy and data security laws, such as HIPAA, and maintains information that identifies a plan participant in a confidential manner. HealthEquity agrees to take all reasonable precautions to prevent disclosure or the use of claims information for a purpose unrelated to the administration of the plan.

All stored data is encrypted in the database. On a dynamic basis, data is replicated disk to disk from our primary facility (Bluffdale, UT) to our backup center (Austin, TX), daily and weekly backups are made at both data centers. Our hosting facilities employ 24/7 security guards, biometric access controls, redundant power and internet connectivity, and restrict physical access to the equipment, all pre-screened with security background checks. Hosting facilities have completed SOC 2 Type II certifications.

Member profiles are created primarily through the transmission and receipt of electronic eligibility files from health plan partners. Because HealthEquity promotes easy, integrated registration, our health plan partners generally facilitate joint enrollment into qualified high deductible health insurance plans and enrollment in healthcare accounts (HSA, FSA, and HRA) on the same form. The plan processes these enrollments, and sends the healthcare account enrollee information in electronic format to HealthEquity. All files are encrypted and transmitted via SFTP.

To facilitate a positive member experience, HealthEquity also supports a Single Sign-On (SSO) specification, allowing health plans and partners with their own authenticated web sites to link directly to HealthEquity's member portal without requiring a separate login step. The SSO specification uses AES encryption of a common identifier, usually the health plan member's ID.

## Conclusion

We at HealthEquity have a strong desire to partner with you and your health plan to make every aspect of your HSA and reimbursement account administration run smoothly, and in accordance with your expectations. We offer you and your employees:

- **Simplicity amidst complexity:** Reform drives significant benefit complexity – our plans make compliance straightforward and more efficient for your staff
- **More popular programs:** Our plans shield employees from added compliance costs and lower exposure to taxes and fees, making them increasingly 'in-demand' benefits among employees
- **Bottom line savings:** Our solution lowers your exposure to trend, 'Pay or Play' penalties and tax liabilities – we work closely with you to ensure that the plan is broadly and successfully adopted

## Fee schedules

Health Savings Account (HSA)		
	< 1,000 Accounts	
Account Activation and Setup	FREE	
HSA Monthly Administration PAPM	\$2.70	

HSA Account Holder Fees		
(Fees subject to change with appropriate advance notice)		
HealthEquity Visa Card	Up to 3 FREE	Additional or replacement cards / \$5 per card
Electronic Statement	FREE	
Paper Statement (avoided with Electronic Statements)	\$1.00	Monthly
Card Transaction	FREE	
Payment to Provider	FREE	
Electronic Payment to Self	FREE	
Paper Check to Self	\$2.00	Per transaction
Investment Trades	FREE	
Investment Account*	FREE	(A cash balance of at least \$2000 must remain in the HSA. Any amount above that threshold can be invested.)
Stop Payment Request	\$20.00	Per request
Overdraft or Non-Sufficient Funds	\$20.00	Per transaction
Return Deposit	\$20.00	Per transaction
Account Closing	\$25.00	One-time

Product	HRA (HCR Compliant)	HSA (Single)	HSA (Family)
	BlueOptions HRA 03359	BlueOptions HSA 05190	BlueOptions HSA 05191
<b>Cost Sharing - Member's Responsibility</b>			
<b>Deductible (DED) (Per Person/Family Aggregate)</b>			
In-Network	\$1,500/\$3,000	\$1,500/NA	\$3,000/\$3,000
Out-of-Network	Combined with In-Network	\$3,000/NA	\$6,000/\$6,000
<b>Coinsurance (BCBSF pays / Member pays)</b>			
In-Network	80% / 20%	80% / 20%	80% / 20%
Out-of-Network	60% / 40%	60% / 40%	60% / 40%
<b>Out of Pocket Maximum (Per Person/Family Aggregate)</b>			
In-Network	\$3,000/\$9,000	\$4,500/NA	\$6,850/\$9,000
Out-of-Network	Combined with In-Network	\$9,000/NA	\$18,000/\$18,000
<b>Medical / Surgical Care by a Physician</b>			
<b>Office Services</b>			
In-Network Family Physician	DED + 20%	DED + 20%	DED + 20%
In-Network Specialist	DED + 20%	DED + 20%	DED + 20%
Out-of-Network	DED + 40%	DED + 40%	DED + 40%
<b>Hospital location (Inpatient/Outpatient/ER)</b>			
In-Network	DED + 20%	DED + 20%	DED + 20%
Out-of-Network	Same as In-Network	Same as In-Network	Same as In-Network
<b>Medical / Surgical Care at a Facility</b>			
<b>Inpatient Hospital Facility (per admit)</b>			
In-Network Option 1	DED + 20%	DED + 20%	DED + 20%
In-Network Option 2	DED + 25%	DED + 25%	DED + 20%
Out-of-Network	DED + 40%	DED + 40%	DED + 40%
<b>Outpatient Hospital Facility (per visit)</b>			
In-Network Option 1	DED + 20%	DED + 20%	DED + 20%
In-Network Option 2	DED + 25%	DED + 25%	DED + 25%
Out-of-Network	DED + 40%	DED + 40%	DED + 40%
<b>Emergency Room Facility (per visit)</b>			
In-Network	DED + 20%	DED + 20%	DED + 20%
Out-of-Network	Same as In-Network	Same as In-Network	Same as In-Network
Wellness	no member cost share	no member cost share	no member cost share
Ambulance	DED + 20%	DED + 20%	DED + 20%
Gastric ByPass	covered 1 per lifetime	covered 1 per lifetime	covered 1 per lifetime
RX	\$15/\$45/\$65/25%* Mail \$30/\$90/\$130/25%	Retail/Mail Order 100% after DED	Retail/Mail Order 100% after DED
Women's Wellness (HCR)	Standard	Standard	Standard
Notes	*\$250 Monthly Member Out of Pocket Maximum per specialty prescription applies	NA	NA

Information Item 3.a.  
Property/Casualty Program

FEMA, Funding, College Deductibles & More  
...2018-19 Renewal Options

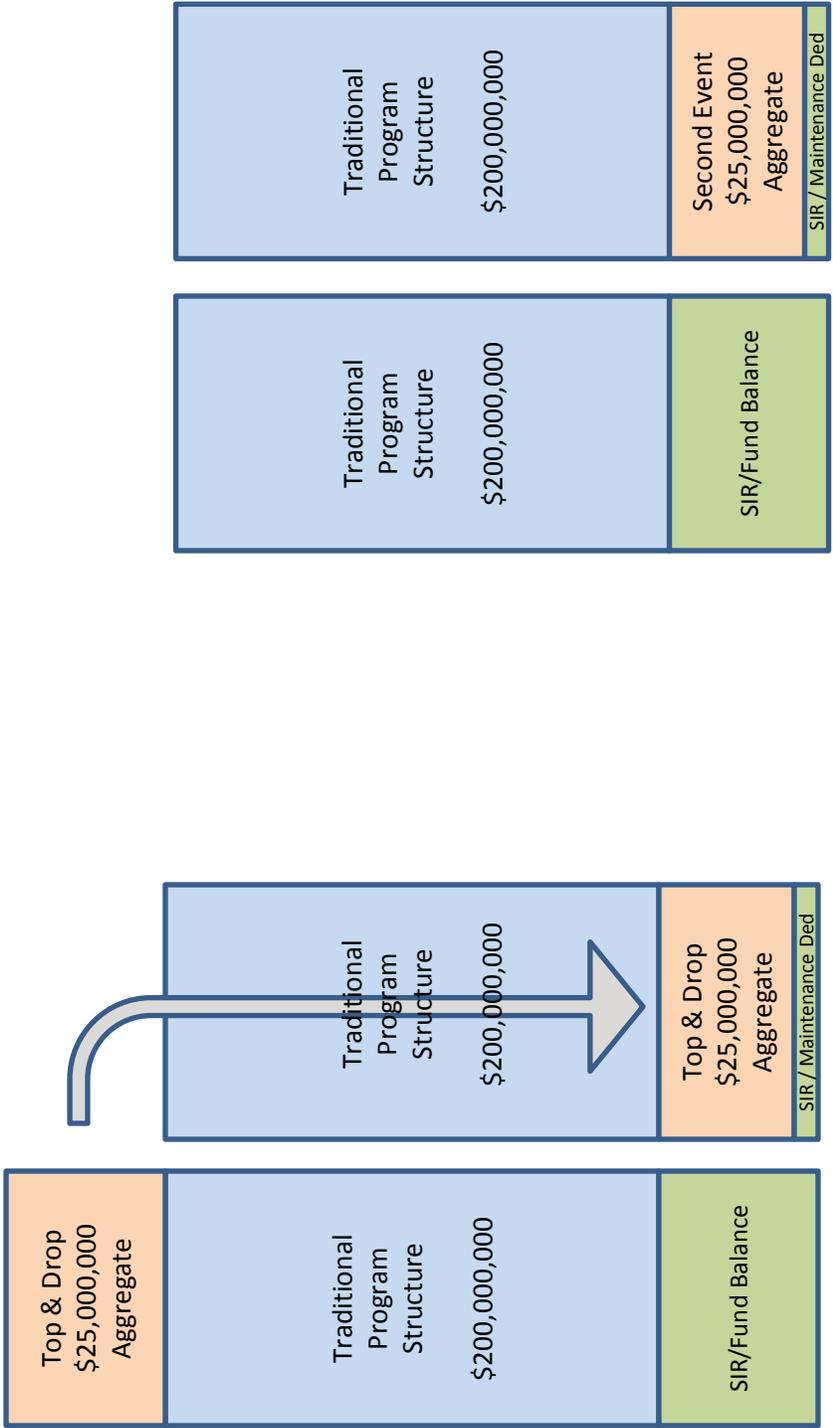


## FEMA, Funding, College Deductibles & More...

1. FCSRMC Program Improvements
  - a. Budget
  - b. Funding Policy
  - c. College Property Deductible
  - d. Siver Consulting Obtain and Maintains Project
  - e. Future - Building Mitigation Project (handout)
    - i. Improve site specifics
      1. Overall program stability
      2. Underwrite true risk to reduce uncertainty
    - ii. Start with buildings that will have the most impact from mitigation and building factors reviewed.
      1. 140 buildings (5 from each College, 10 from MDC)
2. Future Uncertainties
  - a. FEMA Reimbursement/Public Assistance (PA)
    - i. State disaster deductibles are being considered and likely to be approved
    - ii. Current Administration may make tighten assistance further
    - iii. Obtain and Maintain Requirements/Subsequent Events
    - iv. Federal Procurement Guidelines
3. Future Risk Transfer Alternatives
  - a. Hurricane Deductible/Maximum:
    - i. Improve Hurricane Deductible Max – Currently \$50M
      1. 2017 option to reduce cap from \$50M to \$25M for \$525,000
    - ii. 2% Hurricane Deductible – Currently 3%
      1. 2% all counties except 3% tri-county
    - iii. Flat hurricane deductible (minimum likely \$25M)
    - iv. Revert to Named Storm vs Hurricane deductible (bargaining chip)
  - b. “Top & Drop” Cover (new – see illustration)
    - i. Aggregate excess layer above the current \$200M providing \$225M if needed; or
    - ii. **Acts as Second Event Cover** where the top layer is not needed but the fund balance has been impacted
    - iii. Various limits available and may be extended out up to 3 years
  - c. Multi Year Second Event Cover (new – see illustration)
    - i. Allows for insurance to be in place in the event a catastrophic loss (or a series of smaller losses) erodes fund balance
    - ii. Once the trigger is satisfied the Second Event Cover replaces the fund balance subject to a smaller retention
    - iii. Various limits available and may be extended out up to 3 years
  - d. Multiyear Agreement with No Claim Bonus
  - e. Hurricane Deductible buy down (purchased 2005-2010)
  - f. Various Parametric Product Alternatives

# Florida College System Risk Management Consortium

## Fund Balance Protection Illustration



**Top & Drop**

**Second Event**

# Florida College System Study

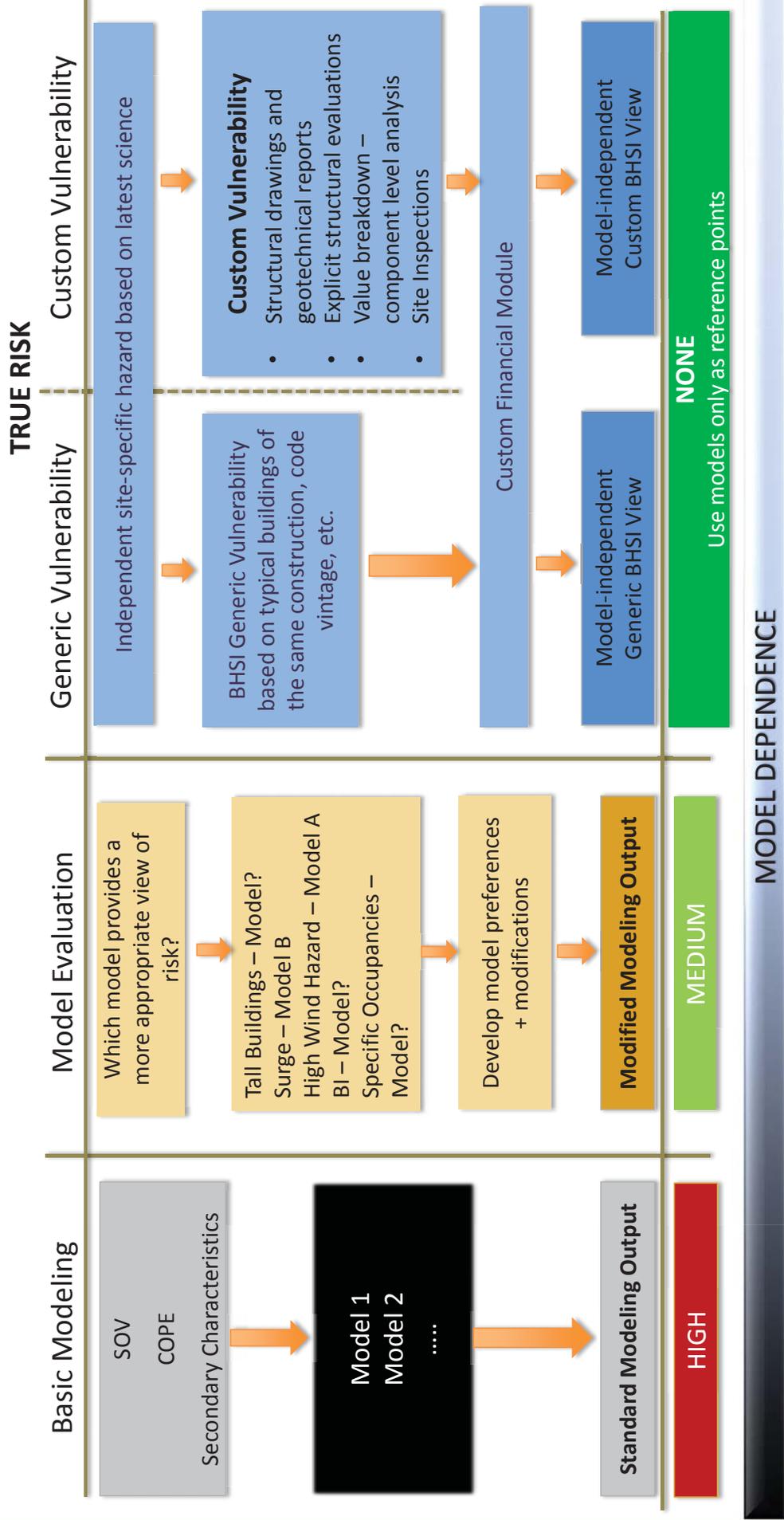
July, 2017



Berkshire Hathaway  
Specialty Insurance



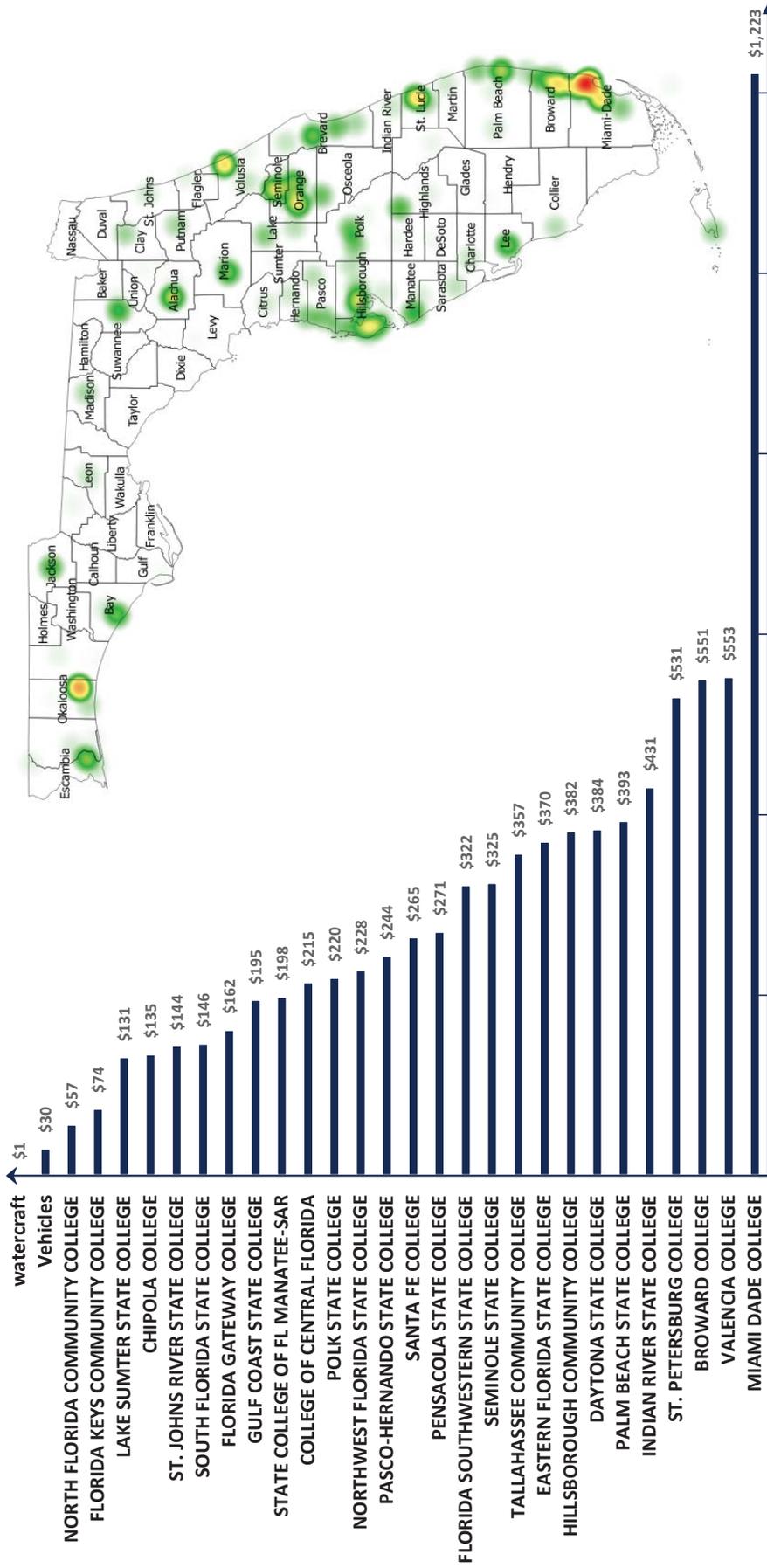
# Path to “True Risk”





Berkshire Hathaway  
Specialty Insurance

# Total Insured Value by Campus

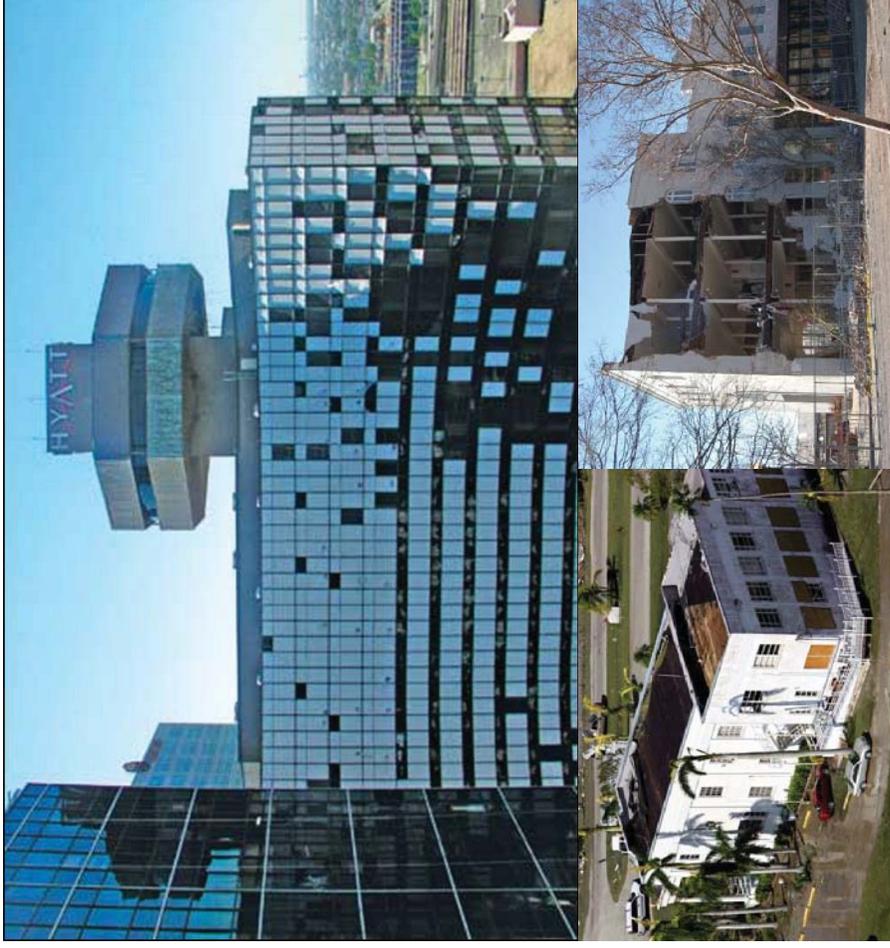


07/26/2017

© Berkshire Hathaway Specialty Insurance Company. All rights reserved. This document is for informational purposes only.

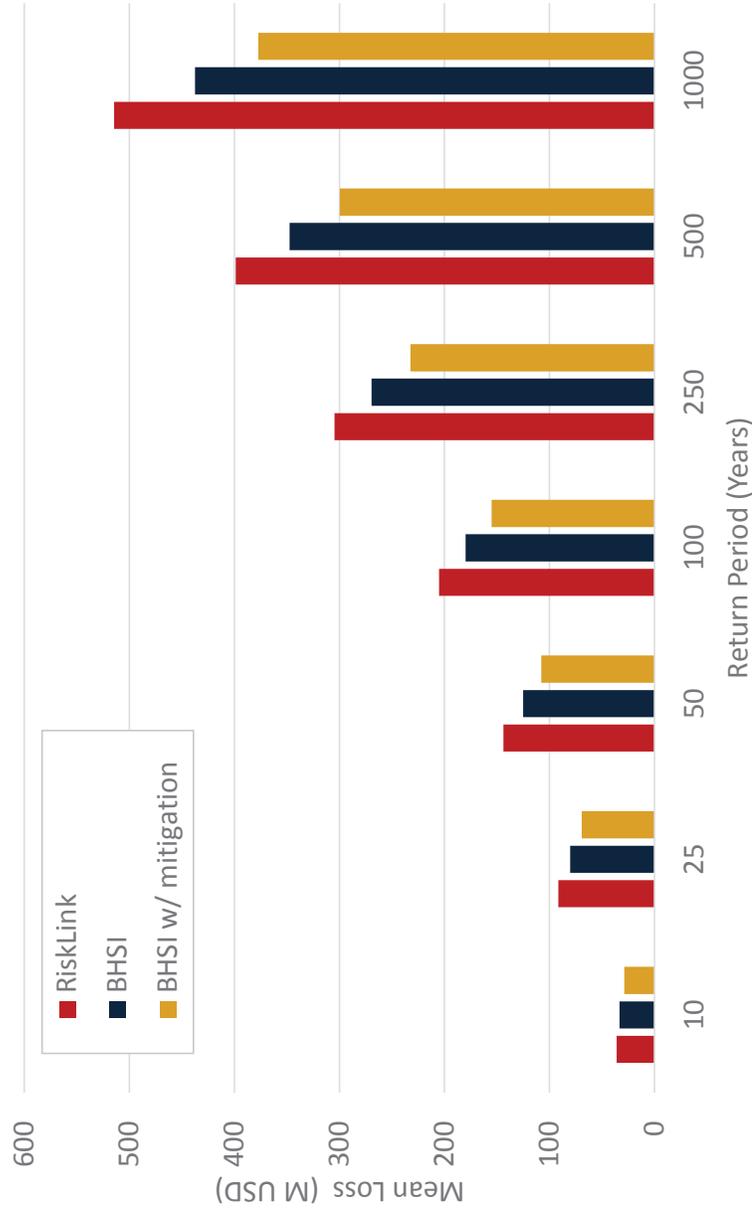
## What if the top loss drivers were retrofitted?

- Selected Top 5 loss drivers from each college (other than Miami-Dade)
- Picked Top 10 loss drivers from Miami-Dade College
- Applied custom damageability to reflect mitigation measures



# Overall Account Loss Comparison

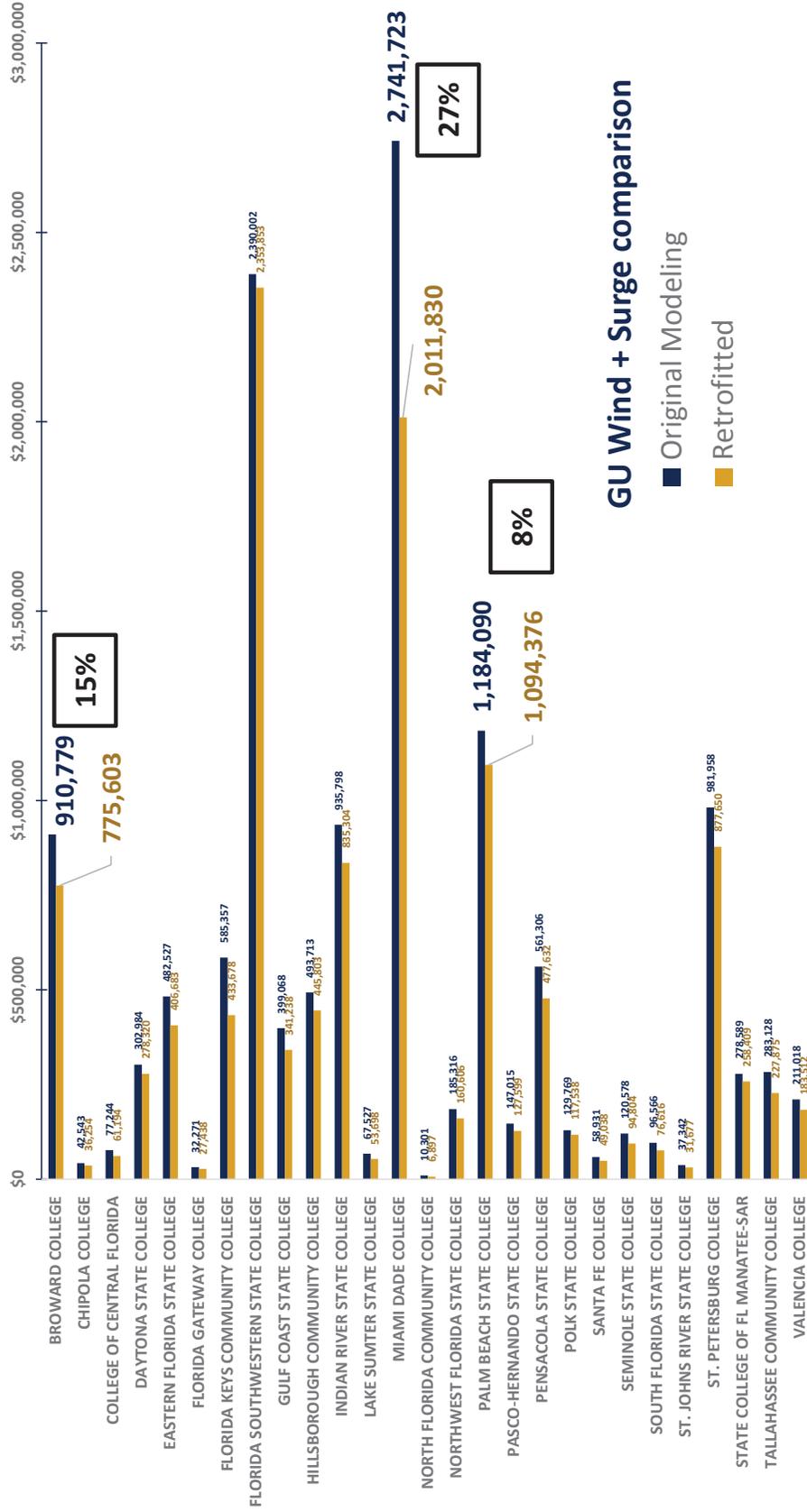
Layer	No Mitigation	With Mitigation
Ground Up AAL	13,839,080	11,937,424
25MPo 25MXs 0	1.00	0.92
25MPo 25MXs 25M	1.00	0.83
50MPo 50MXs 50M	1.00	0.78
50MPo 50MXs 100M	1.00	0.72





Berkshire Hathaway  
Specialty Insurance

# Impact of Mitigation on Loss Potentials by Campus



**GU Wind + Surge comparison**  
 ■ Original Modeling  
 ■ Retrofitted

**Information Item 4.a.  
Financial Statements – June 2017**

**Employee Benefit Plans**

FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

EMPLOYEE BENEFIT PLANS  
REVENUES AND EXPENDITURES BUDGET REPORT  
As of June 30, 2017

REVENUES	TOTAL ACTUAL, 6 MONTHS				TOTAL ESTIMATED 2017	
	CURRENT BUDGET	REALIZED	UNREALIZED	% UNREALIZED	PROJECTED THRU 12/31/17	% CURRENT BUDGET
46620 Life Assess EBP	2,817,117.00	1,587,331.71	1,229,785.29	43.65%	3,174,000.00	112.67%
46621 Health Assess EBP	117,402,299.00	58,202,423.20	59,199,875.80	50.42%	116,500,000.00	99.23%
46624 <b>Members Assessments</b>	<b>120,219,416.00</b>	<b>59,789,754.91</b>	<b>60,429,661.09</b>	<b>50.27%</b>	<b>119,674,000.00</b>	<b>99.55%</b>
	1,700,000.00	2,218,555.68	(518,555.68)	-30.50%	2,900,000.00	170.59%
<b>Recoveries</b>	<b>1,700,000.00</b>	<b>2,218,555.68</b>	<b>(518,555.68)</b>	<b>-30.50%</b>	<b>2,900,000.00</b>	<b>170.59%</b>
48130 Int on Invest-Long Term	180,000.00	99,107.07	80,892.93	44.94%	180,000.00	100.00%
48150 Int on Invest-SBA	6,800.00	2,533.02	4,266.98	62.75%	5,000.00	73.53%
48170 Int on Invest-SPIA	370,000.00	201,573.78	168,426.22	45.52%	370,000.00	100.00%
48200 Gain-Loss on Investments	-	(13,123.83)	13,123.83	100.00%	-	0.00%
48210 Unreal (Gain)/Loss	-	(164,123.80)	164,123.80	100.00%	-	0.00%
63850 Investment Costs	-	(23,678.76)	23,678.76	100.00%	-	0.00%
<b>Interest &amp; Investment Income, Net</b>	<b>556,800.00</b>	<b>102,287.48</b>	<b>430,833.76</b>	<b>77.38%</b>	<b>555,000.00</b>	<b>99.68%</b>
<b>TOTAL REVENUES</b>	<b>\$ 122,476,216.00</b>	<b>\$ 62,110,598.07</b>	<b>\$ 60,341,939.17</b>	<b>49.27%</b>	<b>\$123,129,000.00</b>	<b>100.53%</b>

EXPENDITURES	TOTAL ACTUAL, 6 MONTHS				TOTAL ESTIMATED 2017	
	CURRENT BUDGET	EXPENDED	ENC'D	% UNENC'D	PROJECTED THRU 12/31/17	% CURRENT BUDGET
63700 Life & AD/D Premium	2,817,117.00	1,587,333.57	1,229,783.43	43.65%	3,174,000.00	112.67%
63751 Blue Options Svc Fee	4,963,032.00	2,450,209.03	2,512,822.97	50.63%	4,900,000.00	98.73%
63752 Blue MediCare PPO	1,052,730.00	531,080.10	521,649.90	49.55%	1,062,000.00	100.88%
63754 Transitional Fee	-	48,884.00	(48,884.00)	100.00%	48,884.00	0.00%
63756 Blue Options S/L	4,439,174.00	2,193,237.66	2,245,936.34	50.59%	4,386,000.00	98.80%
63762 Capital Health Plan	5,107,403.00	2,594,559.69	2,512,843.31	49.20%	5,188,000.00	101.58%
63763 Horizon Health (EAP Services)	103,299.00	51,552.45	51,746.55	50.09%	103,299.00	100.00%
63764 Florida Health Care Plan	3,469,580.00	1,694,151.52	1,775,428.48	51.17%	3,390,000.00	97.71%
63770 FBMC Benefits Administration	476,000.00	311,411.19	(19,000.00)	-3.99%	495,000.00	103.99%
63771 Plan C (Hospital, Dental, Vision)	3,069,363.00	1,591,103.14	1,478,259.86	48.16%	3,183,000.00	103.70%
63776 Wellness Initiative Refund	300,000.00	163,681.95	136,318.05	45.44%	327,364.00	109.12%
63507 PCORI Fee	-	14,095.82	(14,095.82)	0.00%	15,000.00	0.00%
63880 46623 Incurred Claims net of Stop Loss	95,243,010.00	47,703,862.42	47,539,147.58	49.91%	95,243,010.00	100.00%
63888 I.B.N.R.Liability Changes	494,872.00	-	494,872.00	0.00%	494,872.00	0.00%
<b>Premiums, Claims &amp; Fees</b>	<b>121,535,580.00</b>	<b>60,935,162.54</b>	<b>60,416,828.65</b>	<b>49.71%</b>	<b>122,010,429.00</b>	<b>100.39%</b>
50120 Admin Cost EBP-Payroll	494,528.00	261,841.28	232,686.72	47.05%	523,000.00	105.76%
60120 Admin Cost EBP-Current Expenses	314,358.00	153,747.11	160,610.89	51.09%	314,358.00	100.00%
62504 Service Contracts/Agreements	-	57,650.00	(78,700.00)	0.00%	78,700.00	0.00%
65001 Consultant Fees	100,000.00	-	21,050.00	0.00%	100,000.00	100.00%
65004 Auditing Fees	25,000.00	9,500.00	87,070.00	12.93%	100,000.00	100.00%
65007 Software Administrative	-	-	15,500.00	0.00%	25,000.00	100.00%
65702 Admin Cost EBP-Capital	6,750.00	8,159.80	(2,500.00)	0.00%	2,500.00	0.00%
70120 <b>Administrative Expenses</b>	<b>940,636.00</b>	<b>490,898.19</b>	<b>110,620.00</b>	<b>36.05%</b>	<b>1,051,758.00</b>	<b>111.81%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 122,476,216.00</b>	<b>\$ 61,426,060.73</b>	<b>\$ 60,755,946.46</b>	<b>49.61%</b>	<b>\$ 123,062,187.00</b>	<b>100.48%</b>
<b>INCREASE (DECREASE) IN FUND BALANCE</b>	<b>\$ -</b>	<b>\$ 684,537.34</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 66,813.00</b>	<b>\$ -</b>

**Florida College System Risk Management Consortium**  
**Employee Benefit Plans**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Months Ending June 30, 2017 and 2016**

<b>REVENUES</b>	<u>2017</u>	<u>2016</u>
Premiums Earned - Member Assessments	\$ 59,789,754.91	\$ 57,218,231.83
Premiums Ceded to Reinsurers		
Life and AD/D Premium	(1,587,333.57)	(1,403,815.61)
Plan Blue Choice/Options/HMO/HRA S/L Premium	(2,193,237.66)	(2,209,778.96)
Fully Insured Premium (CHP, CHIP, Medicare, EAP, FHCP)	<u>(6,773,858.09)</u>	<u>(6,326,983.70)</u>
Net Premiums Earned	<u>49,235,325.59</u>	<u>47,277,653.56</u>
Interest Earned on Investment-SBA	2,533.02	0.91
Interest Earned on Investment-SPIA	201,573.78	216,123.93
Interest Earned on Investment-Managed Account	99,107.07	84,188.91
Investment Costs	<u>(23,678.76)</u>	<u>(19,227.29)</u>
Investment Income	279,535.11	281,086.46
Realized Gain or (Loss) on Sale of Securities	(13,123.83)	3,617.09
Unrealized Gain or (Loss) on Investments <sup>(1)</sup>	<u>(164,123.80)</u>	<u>141,306.28</u>
Net Gain or (Loss) on Investments	<u>(177,247.63)</u>	<u>144,923.37</u>
<b>Total Revenue</b>	<u>49,337,613.07</u>	<u>47,703,663.39</u>
<b>EXPENSES</b>		
Incurred Claims	47,891,911.04	44,277,003.05
Recoveries-Stop Loss Adjustments	(188,048.62)	(621,247.71)
Recoveries-Pharmacy Rebates/ERRP	<u>(2,218,555.68)</u>	<u>(1,505,039.88)</u>
Incurred Claims Net of Recoveries	45,485,306.74	42,150,715.46
Claims Servicing Fees	2,676,870.80	2,645,000.18
Administrative Costs	<u>490,898.19</u>	<u>458,925.96</u>
<b>Total Expenses</b>	<u>48,653,075.73</u>	<u>45,254,641.60</u>
<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>684,537.34</b>	<b>2,449,021.79</b>
<b>NET POSITION, BEGINNING</b>	<u>24,113,026.33</u>	<u>20,526,098.69</u>
<b>NET POSITION, ENDING</b>	<u>\$ 24,797,563.67</u>	<u>\$ 22,975,120.48</u>

(1) Includes SPIA fair value adjustment of \$(191,765.52) for reporting purposes.

**Florida College System Risk Management Consortium**  
**Employee Benefit Plans**  
**Statement of Net Position**  
**June 30, 2017 and 2016**

<b>ASSETS</b>	<u>2017</u>	<u>2016</u>
Cash in Banks	\$ 3,694,057.11	\$ 965,127.52
Investment State Board of Admin.	2,034.12	320.23
Investment Special Purpose Investment Acct. <sup>(1)</sup>	<u>24,712,847.27</u>	<u>26,361,878.36</u>
Cash and Cash Equivalents	28,408,938.50	27,327,326.11
Investment Securites-Managed Account	9,792,267.77	9,631,814.82
Unrealized Holding Gain/(Loss) on Investments	<u>(36,395.58)</u>	<u>124,635.33</u>
Investments Available for Sale	9,755,872.19	9,756,450.15
Accrued Interest Receivable	94,019.31	38,489.27
Reinsurance & Other Receivables	4,099,467.32	2,663,417.40
Deposits Receivable <sup>(2)</sup>	30,450.00	26,625.00
Property and Equipment - Net of Depreciation	<u>15,914.04</u>	<u>25,896.95</u>
<b>TOTAL ASSETS</b>	<u>\$ 42,404,661.36</u>	<u>\$ 39,838,204.88</u>
<b>LIABILITIES</b>		
Accounts Payable-Claims	\$ 9,137,542.91	\$ 7,984,624.21
Claims Incurred but not Reported	<u>5,394,000.00</u>	<u>6,196,003.00</u>
Liability for Losses Incurred	14,531,542.91	14,180,627.21
Deferred Revenue	1,122,055.20	784,225.27
Accounts Payable-Operations	1,873,832.23	1,837,316.38
Accrued Liability-Compensated Absences	<u>79,667.35</u>	<u>60,915.54</u>
<b>TOTAL LIABILITIES</b>	<u>\$ 17,607,097.69</u>	<u>\$ 16,863,084.40</u>
<b>TOTAL NET POSITION</b>	<u>\$ 24,797,563.67</u>	<u>\$ 22,975,120.48</u>

(1) Includes SPIA fair value adjustment of \$(191,765.52) for reporting purposes.

(2) Deposits receivable consists of funds held by Health Equity for prefunding of the HRA plan.

Information Item 4.b.  
Financial Statements – June 2017

Property/Casualty Program

**FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM  
PROPERTY AND CASUALTY PLAN**

**REVENUES AND EXPENDITURES BUDGET REPORT  
As of June 30, 2017**

	TOTAL ACTUAL, 4 MONTHS, 2017-2018				TOTAL ESTIMATED 2017-2018	
	CURRENT BUDGET	REALIZED	UNREALIZED	% UNREALIZED	PROJECTED THRU 02/28/18	% CURRENT BUDGET
<b>REVENUES</b>						
46610 Annual Assessment	25,860,102.00	8,620,034.72	17,240,067.28	66.67%	25,860,102.00	100.00%
46612 Allied Health	325,000.00	92,221.49	232,778.51	71.62%	277,000.00	85.23%
46614 Inter-Collegiate	1,900,000.00	677,108.32	1,222,891.68	64.36%	2,031,325.00	106.91%
46615 Facilities Use	10,000.00	2,708.38	7,291.62	72.92%	10,000.00	100.00%
46616 Other SP Assessment	500,000.00	78,036.24	421,963.76	84.39%	500,000.00	100.00%
46617 Master Builder's Risk	-	10,016.00	(10,016.00)	-	25,000.00	-
46618 Educ/Tng Student	360,000.00	103,693.05	256,306.95	71.20%	312,000.00	86.67%
46619 WC SIR Assessment	219,132.00	-	219,132.00	100.00%	219,132.00	100.00%
<b>Members Assessments</b>	<b>29,174,234.00</b>	<b>9,583,818.20</b>	<b>19,590,415.80</b>	<b>67.15%</b>	<b>29,234,559.00</b>	<b>100.21%</b>
46624 Recoveries	200,000.00	82,198.36	117,801.64	58.90%	200,000.00	100.00%
46625 Recoveries-Excess	250,000.00	33,107.24	216,892.76	86.76%	250,000.00	100.00%
<b>Recoveries</b>	<b>450,000.00</b>	<b>115,305.60</b>	<b>334,694.40</b>	<b>74.38%</b>	<b>450,000.00</b>	<b>100.00%</b>
48130 Int on Invest-Long Term	100,000.00	45,194.22	54,805.78	54.81%	100,000.00	100.00%
48140 Bank Int Earned - ACE/Chubb	-	2,263.18	(2,263.18)	-	5,000.00	-
48150 Int on Invest-SBA	10,000.00	1.16	9,998.84	99.99%	500.00	5.00%
48170 Int on Invest-SP/IA	390,000.00	170,175.47	219,824.53	56.37%	450,000.00	115.38%
48200 Realized (Gain)/Loss	-	(8,249.26)	8,249.26	-	(25,000.00)	-
48210 Unrealized (Gain)/Loss	-	(250,454.78)	250,454.78	-	-	-
63850 Investment Costs (Reporting Fees)	(55,000.00)	(15,546.67)	(39,453.33)	71.73%	(55,000.00)	100.00%
<b>Interest and Investment Income, Net</b>	<b>445,000.00</b>	<b>(56,616.68)</b>	<b>501,616.68</b>	<b>112.72%</b>	<b>475,500.00</b>	<b>106.85%</b>
<b>TOTAL REVENUES</b>	<b>\$ 30,069,234.00</b>	<b>\$ 9,642,507.12</b>	<b>\$ 20,426,726.88</b>	<b>67.93%</b>	<b>\$ 30,160,059.00</b>	<b>100.30%</b>
<b>EXPENDITURES</b>						
63790 Annual Ins Premium	16,361,717.00	5,468,286.07	10,893,428.93	66.58%	16,404,000.00	100.26%
63820 WC-Carrier Audit	25,000.00	-	25,000.00	100.00%	25,000.00	100.00%
63830 Special Assessment	510,000.00	80,744.62	429,255.38	84.17%	510,000.00	100.00%
63831 Master Builder's Risk Assessment	-	10,016.00	(10,016.00)	-	25,000.00	-
63835 Claims/Loss Svc Fees	866,479.00	282,284.00	584,195.00	0.00%	866,479.00	100.00%
63880 Incurred Claims (Clms Pd+IBNR Change)	10,000,000.00	4,126,126.27	5,873,873.73	58.74%	12,000,000.00	120.00%
63882 Claims Boiler & Machinery	-	22,028.11	(22,028.11)	-	25,000.00	-
63887 Cyber Risk Claims	-	-	-	-	-	-
63889 WC SIR Expense	219,132.00	-	219,132.00	100.00%	219,132.00	100.00%
<b>Premiums &amp; Claims Expenses</b>	<b>27,982,328.00</b>	<b>9,989,487.07</b>	<b>17,408,645.93</b>	<b>62.21%</b>	<b>30,074,611.00</b>	<b>107.48%</b>
50110 Salary P/C	495,863.00	181,295.72	314,567.28	63.44%	545,000.00	109.91%
60110 Admin Cost P/C	323,443.00	111,167.64	212,275.36	65.63%	300,000.00	92.75%
62001 Printing Services	17,500.00	-	17,500.00	100.00%	17,500.00	100.00%
63895 Conf/Training/Seminars	35,000.00	-	15,400.00	44.00%	35,000.00	100.00%
64501 SREF Inspection	132,050.00	75,300.00	56,750.00	0.00%	132,050.00	100.00%
65001 Consulting Services	30,000.00	13,356.25	16,643.75	0.00%	30,000.00	100.00%
65007 Other Professional Fees (Actuary)	45,000.00	58,720.18	6,201.49	(19.42167)	65,000.00	142.86%
65702 Software Administrative (RMIS)	83,300.00	-	83,300.00	100.00%	83,300.00	100.00%
70110 Capital Cost P/C	29,250.00	8,159.81	21,090.19	72.10%	29,250.00	100.00%
<b>Administrative Expenses</b>	<b>1,191,906.00</b>	<b>447,999.60</b>	<b>99,195.24</b>	<b>644,711.16</b>	<b>1,237,100.00</b>	<b>103.79%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 29,174,234.00</b>	<b>\$ 10,437,486.67</b>	<b>\$ 683,390.24</b>	<b>\$ 18,053,357.09</b>	<b>\$ 31,311,711.00</b>	<b>107.33%</b>
<b>INCREASE (DECREASE) IN FUND BALANCE</b>	<b>\$ 895,000.00</b>	<b>\$ (794,979.55)</b>			<b>\$ (1,151,652.00)</b>	

**Florida College System Risk Management Consortium**  
**Property and Casualty Plan**  
**Statement of Revenues, Expenses and Changes in Net Position**  
**For the Months Ending June 30, 2017 and 2016**

	FY 2017-18	FY 2016-17
<b>REVENUES</b>		
ALLIED HEALTH ASSESSMENT	\$ 92,221.49	\$ 96,018.73
ANNUAL ASSESSMENT	8,620,034.72	7,326,256.72
INTERCOLLEGIATE ASSESSMENT	677,108.32	644,747.64
EDUCATION / TRAINING	103,693.05	112,226.92
WC SIR ASSESSMENT	-	52,881.22
MASTER BUILDER'S RISK ASSESSMENT	10,016.00	-
OTHER SPECIAL ASSESSMENT	80,744.62	97,820.99
PREMIUMS EARNED - Members Assessments	9,583,818.20	8,329,952.22
ANNUAL ASSESSMENTS	(5,468,288.07)	(5,599,097.74)
WC - CARRIER AUDIT (PRIOR YEAR)	-	(1,447.00)
MASTER BUILDER'S RISK ASSESSMENT	(10,016.00)	-
SPECIAL ASSESSMENTS	(80,744.62)	(97,820.99)
PREMIUMS CEDED TO REINSURERS	(5,559,048.69)	(5,698,365.73)
NET PREMIUMS EARNED	4,024,769.51	2,631,586.49
INTEREST EARNED FROM BANK	2,263.18	-
INTEREST EARNED ON INVESTMENT - SBA	1.16	487.04
INTEREST EARNED ON INVESTMENT - SPIA	170,175.47	191,550.98
INTEREST EARNED ON INVESTMENTS - Managed Account	45,194.22	37,556.34
INVESTMENT COSTS	(15,546.67)	(15,114.26)
INTEREST INCOME	202,087.36	214,480.10
REALIZED GAIN OR (LOSS) ON SALE OF SECURITIES	(8,249.26)	2,712.41
UNREALIZED GAIN OR (LOSS) ON SALE OF SECURITIES <sup>(1)</sup>	(250,454.78)	43,946.03
NET GAINS (LOSSES) ON INVESTMENTS	(258,704.04)	46,658.44
<b>TOTAL REVENUES</b>	<b>3,968,152.83</b>	<b>2,892,725.03</b>
 <b>EXPENSES</b>		
INCURRED CLAIMS	4,126,126.27	2,828,012.67
INCURRED CLAIMS - Boiler & Machinery	22,028.11	-
WC SIR ASSESSMENT	-	52,881.22
RECOVERIES	(115,305.60)	(35,904.82)
INCURRED CLAIMS	4,032,848.78	2,844,989.07
CLAIM ADJUSTMENTS & SERVICING FEES	282,284.00	341,824.00
ADMINISTRATIVE EXPENSES	447,999.60	366,557.88
<b>TOTAL EXPENSES</b>	<b>4,763,132.38</b>	<b>3,553,370.95</b>
<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>(794,979.55)</b>	<b>(660,645.92)</b>
<b>NET POSITION, BEGINNING</b>	<b>21,780,225.56</b>	<b>26,081,865.16</b>
<b>NET POSITION, ENDING</b>	<b>\$ 20,985,246.01</b>	<b>\$ 25,421,219.24</b>

(1) Includes SPIA fair value adjustment of \$(258,257.81) for reporting purposes.

**Florida College System Risk Management Consortium**  
**Property and Casualty Plan**  
**Statement of Net Position**  
**June 30, 2017 and 2016**

	<b>FY 2017-18</b>	<b>FY 2016-17</b>
<b>ASSETS</b>		
CASH IN BANKS	\$ 8,354,732.13	\$ 268,022.81
INVESTMENT STATE BOARD OF ADMINISTRATION	312.22	2,610.88
INVESTMENT SPECIAL PURPOSE INVESTMENT ACCT. <sup>(1)</sup>	33,281,717.80	35,875,289.75
CASH INVESTMENTS - STATE INVESTMENT POOLS	33,282,030.02	35,877,900.63
INVESTMENT SECURITIES - Managed Account	6,531,852.27	6,424,823.47
UNREALIZED HOLDING GAIN OR (LOSS) ON SECURITIES	(27,403.86)	80,010.49
MANAGED INVESTMENTS AVAILABLE FOR SALE	6,504,448.41	6,504,833.96
ACCRUED INTEREST RECEIVABLE	77,308.81	22,270.29
A/R ANNUAL ASSESSMENT	5,827,515.00	7,916,723.00
A/R FACILITIES USE	-	1,060.16
A/R SELF INSURER ASSESSMENT	-	21,848.39
A/R OTHER SPECIAL ASSESSMENT	36,753.00	19,166.80
PREMIUMS RECEIVABLE & PREPAID CLAIMS	5,864,268.00	7,958,798.35
PREPAID INSURANCE - BUILDERS RISK	126,829.00	-
RESTRICTED DEPOSIT <sup>(2)</sup>	3,506,473.56	3,807,344.26
PROPERTY AND EQUIPMENT - NET DEPRECIATION	13,714.36	20,323.45
<b>TOTAL ASSETS</b>	<b>\$ 57,729,804.29</b>	<b>\$ 54,459,493.75</b>
<b>LIABILITIES</b>		
CLAIMS INCURRED BUT NOT REPORTED OR PAID	\$ 28,161,000.00	\$ 23,475,000.00
ACCOUNTS PAYABLE - CLAIMS	310,135.26	47,218.17
LIABILITY FOR LOSSES INCURRED	28,471,135.26	23,522,218.17
UNEARNED FUNDING ASSESSMENT REVENUE	17,507,301.68	14,917,823.04
PREPAID INSURANCE PREMIUMS	(9,456,846.03)	(9,757,518.47)
UNEARNED FUNDING ASSESSMENTS - NET OF PREPAID INSURANCE PREMIUMS	8,050,455.65	5,160,304.57
ACCOUNTS PAYABLE - OPERATIONS	141,224.45	294,110.75
ACCRUED LIABILITY - COMPENSATED ABSENCES	81,742.92	61,641.02
<b>TOTAL LIABILITIES</b>	<b>\$ 36,744,558.28</b>	<b>\$ 29,038,274.51</b>
<b>NET POSITION</b>		
UNDESIGNATED	20,985,246.01	24,421,219.24
DESIGNATED FOR LOSS CONTINGENCY	-	1,000,000.00
<b>TOTAL NET POSITION</b>	<b>\$ 20,985,246.01</b>	<b>\$ 25,421,219.24</b>

(1) Includes SPIA fair value adjustment of \$(258,257.81) for reporting purposes.

(2) Restricted Deposit includes \$3,506,473.56 in collateral held by ACE/Chubb for workers compensation

Information Item 4.c.  
Financial Statements – June 2011

Investment Program



# FCSRMC

FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

## Investment Performance Review For the Quarter Ended June 30, 2017

### Investment Advisors

Steven Alexander, CTP, CGFO, CPPT, Managing Director  
Meredith LaBuda Sullivan, Portfolio Manager  
Rebecca Geyer, CTP, Senior Analyst  
Cody Raulerson, Analyst

One Keystone Plaza, Suite 300  
North Front & Market Streets  
Harrisburg, PA 17101-2044  
717.232.2723  
717.233.6073 fax

### PFM Asset Management LLC

300 South Orange Avenue  
Suite 1170  
Orlando, FL 32801  
407.648.2208  
407.648.1323 fax

1 of 51

FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

For the Quarter Ended June 30, 2017

[Table of Contents](#)

### Tab I

- ◆ Market Update

### Tab II

- ◆ Executive Summary
- ◆ 1-5 Year Investment Portfolio

### Tab III

- ◆ Asset Allocation Chart
- ◆ Quarterly Account Summary
- ◆ Compliance Report
- ◆ Important Disclosures

---

# Tab I

---

QUARTERLY MARKET SUMMARY

## SUMMARY

- Despite mixed economic data, and political and policy difficulties in the U.S., market conditions were characterized by investor optimism amid very low volatility. Bond yields were relatively well behaved during the quarter, credit spreads narrowed further, and equity markets moved higher still.
- For the second time this year, the Federal Open Market Committee (FOMC) raised the federal funds rate by 0.25%, setting a new target range of 1.00% to 1.25% for the overnight benchmark rate. The FOMC's latest economic forecasts and "dot plot" were largely unchanged. The Federal Reserve (the Fed) is still forecasting one more rate hike this year, although market-implied probabilities show only about a 50% chance of a hike in the second half of the year.
- Perhaps just as important, the Fed announced plans to gradually reduce the size of its balance sheet by decreasing its reinvestment of principal payments on existing holdings. The reduction will be \$10 billion per month initially, and will increase in steps of \$10 billion per month at three-month intervals, until it reaches \$50 billion per month. The specific timetable is likely to be announced later this year.
- U.S. equity markets had another strong quarter. In the past three months, all three major U.S. indices hit new all-time highs. The S&P 500 Index (S&P 500) returned 3.1% and is up 9.3% for the first half of the year. The Health Care and Industrial sectors were the strongest performers during the quarter.

## ECONOMIC SNAPSHOT

- U.S. economic data released in June was below expectations. While business investment accelerated, it was partly offset by weak consumer spending and a slowdown in government spending and inventories. On the positive side, the labor market remained strong, consumer confidence remained high, business surveys were optimistic and the housing market returned to near pre-crisis levels. Second quarter gross domestic product (GDP) growth is expected to show a rebound from the weak 1.4% growth rate of the first quarter.
- The labor market remained strong in the second quarter as the U.S. economy added 581,000 net new jobs, the most since the third quarter of 2016. The unemployment rate declined to a 16-year low, ending the quarter at 4.4%, but the labor force participation rate remained suppressed. At the same time, wage growth remained tepid, as average hourly earnings rose only 2.5% year-over-year (YoY) in June. The lack of wage pressures — a key driver of inflation — seems to indicate further slack remains in the labor market despite strong job gains.

## INTEREST RATES

- Short-term (three years and under) yields ended the second quarter higher, reflecting the Fed's June rate hike, while medium- to long-term yields declined amid subdued inflation expectations and fading prospects for near-term stimulus from tax reform or infrastructure spending.
- The two-year Treasury note yield ended the quarter 13 basis points (bps) (0.13%) higher at 1.38%, while the 10-year Treasury yield fell 8 bps (0.08%) to 2.30%. The result was a notably flatter yield curve, which reduced the incentive to invest in longer maturities.
- In the money market space, shorter-term Treasury yields continued to rise, reflecting the Fed's June rate hike, but beyond 6-month maturities, yields flattened out. Yield spreads on commercial paper (CP) and certificates of deposit (CD) relative to U.S. Treasuries continued to narrow from their exceptionally wide levels of late 2016 and early 2017. CP/CD spreads now offer only modest incremental yield, similar to long-standing averages, and are considered fair value.

## SECTOR PERFORMANCE

- U.S. Treasury indices posted positive returns in the second quarter. Returns for shorter indices were generated mostly by income, offset by modest price depreciation as yields on shorter maturities increased. Returns on longer Treasury indices were quite strong, benefitting from both income return and price appreciation from falling long-term rates and a flattening yield curve.
- Federal agency yield spreads ground tighter during the quarter as demand continued to outpace supply. The sector modestly outperformed comparable-duration Treasuries for the fourth quarter in a row.
- Corporate yield spreads tightened further during the quarter, reaching their narrowest levels since 2014 as the reach for yield continued globally. The sector generated strong outperformance relative to comparable-maturity Treasuries, its seventh straight quarter of outperformance.
- Shorter-duration mortgage-backed securities (MBS) outperformed Treasuries, but longer-duration structures could not keep pace. MBS remains at risk from the expected reduction in the Fed's balance sheet holdings later this year.
- For the second quarter in a row, asset-backed securities (ABS) posted strong outperformance versus Treasuries. Spreads across nearly all credit sectors tightened, including ABS.

### Economic Snapshot

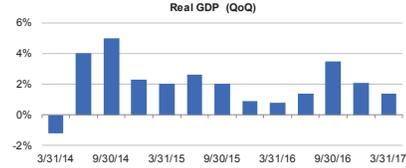
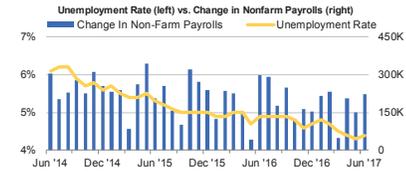
Labor Market	Latest	Mar '17	Jun '16	
Unemployment Rate	Jun'17	4.4%	4.5%	4.9%
Change In Non-Farm Payrolls	Jun'17	222,000	50,000	297,000
Average Hourly Earnings (YoY)	Jun'17	2.5%	2.6%	2.6%
Personal Income (YoY)	May'17	3.5%	3.9%	3.4%
Initial Jobless Claims (week)	7/1/17	248,000	235,000	267,000

Growth	Latest	Mar '17	Jun '16	
Real GDP (QoQ SAAR)	2017Q1	1.4%	1.4% <sup>1</sup>	1.4% <sup>2</sup>
GDP Personal Consumption (QoQ SAAR)	2017Q1	1.1%	1.1% <sup>1</sup>	4.3% <sup>2</sup>
Retail Sales (YoY)	May'17	3.8%	4.8%	3.0%
ISM Manufacturing Survey (month)	Jun'17	57.8	57.2	52.8
Existing Home Sales SAAR (month)	May'17	5.62 mil.	5.70 mil.	5.48 mil.

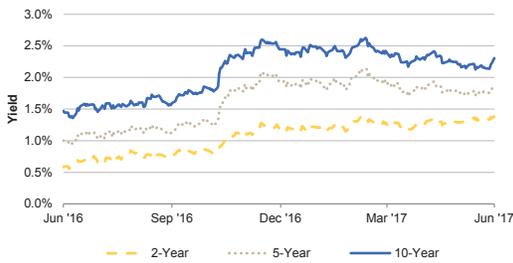
Inflation / Prices	Latest	Mar '17	Jun '16	
Personal Consumption Expenditures (YoY)	May'17	1.4%	1.8%	0.9%
Consumer Price Index (YoY)	May'17	1.9%	2.4%	1.0%
Consumer Price Index Core (YoY)	May'17	1.7%	2.0%	2.2%
Crude Oil Futures (WTI, per barrel)	Jun 30	\$46.04	\$50.60	\$48.33
Gold Futures (oz.)	Jun 30	\$1,242	\$1,247	\$1,321



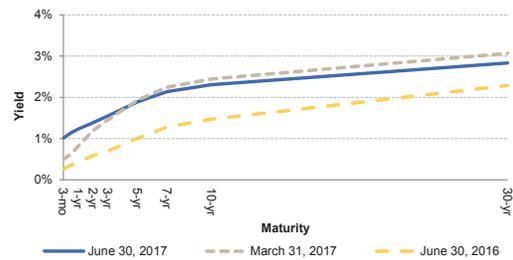
1. Data as of First Quarter 2017.  
2. Data as of Second Quarter 2016.  
Note: YoY = year-over-year, QoQ = quarter over quarter, SAAR = seasonally adjusted annual rate, WTI = West Texas Intermediate crude oil.  
Source: Bloomberg.

### Interest Rate Overview

U.S. Treasury Note Yields



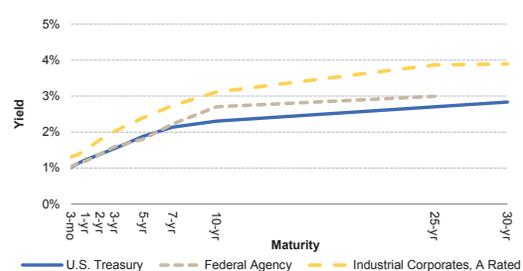
U.S. Treasury Yield Curve



U.S. Treasury Yields

Maturity	Jun '17	Mar '17	Change over Quarter	Jun '16	Change over Year
3-month	1.01%	0.75%	0.26%	0.26%	0.75%
1-year	1.23%	1.02%	0.21%	0.44%	0.79%
2-year	1.38%	1.26%	0.12%	0.58%	0.80%
5-year	1.89%	1.92%	(0.03%)	1.00%	0.89%
10-year	2.31%	2.39%	(0.08%)	1.47%	0.84%
30-year	2.84%	3.01%	(0.17%)	2.29%	0.55%

Yield Curves as of 6/30/17



Source: Bloomberg.

**BofA Merrill Lynch Index Returns**

June 30, 2017	As of 6/30/17		Returns for Periods ended 6/30/17		
	Duration	Yield	3-month	1-year	3-years
<b>1-3 Year Indices</b>					
U.S. Treasury	1.89	1.40%	0.17%	(0.11%)	0.69%
Federal Agency	1.78	1.48%	0.25%	0.25%	0.83%
U.S. Corporates, A-AAA rated	1.95	1.95%	0.55%	1.04%	1.43%
Agency MBS (0 to 3 years)	2.25	1.88%	0.60%	0.35%	1.15%
Taxable Municipals	1.74	2.34%	0.34%	1.20%	1.77%
<b>1-5 Year Indices</b>					
U.S. Treasury	2.69	1.54%	0.38%	(0.53%)	1.08%
Federal Agency	2.24	1.58%	0.37%	0.06%	1.10%
U.S. Corporates, A-AAA rated	2.80	2.16%	0.84%	0.99%	1.91%
Agency MBS (0 to 5 years)	3.33	2.32%	0.66%	0.04%	1.65%
Taxable Municipals	2.65	2.41%	0.56%	0.88%	2.27%
<b>Master Indices (Maturities 1 Year or Greater)</b>					
U.S. Treasury	6.36	1.91%	1.22%	(2.45%)	2.20%
Federal Agency	3.99	1.87%	0.88%	(0.35%)	1.88%
U.S. Corporates, A-AAA rated	7.16	2.91%	2.21%	0.98%	3.49%
Agency MBS (0 to 30 years)	4.69	2.76%	0.90%	(0.03%)	2.15%
Taxable Municipals	4.18	2.86%	0.94%	(0.16%)	2.74%

Returns for periods greater than one year are annualized.

Source: BofA Merrill Lynch Indices.

**DISCLOSURES**

PFM is the marketing name for a group of affiliated companies providing a range of services. All services are provided through separate agreements with each company. This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation.

Investment advisory services are provided by PFM Asset Management LLC which is registered with the Securities and Exchange Commission under the Investment Advisers Act of 1940. The information contained is not an offer to purchase or sell any securities. Additional applicable regulatory information is available upon request. For more information regarding PFM's services or entities, please visit [www.pfm.com](http://www.pfm.com).

The views expressed within this material constitute the perspective and judgment of PFM Asset Management LLC at the time of distribution and are subject to change. Information is obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management LLC cannot guarantee its accuracy, completeness, or suitability. This material is for general information purposes only and is not intended to provide specific advice or recommendation. The information contained in this report is not an offer to purchase or sell any securities.

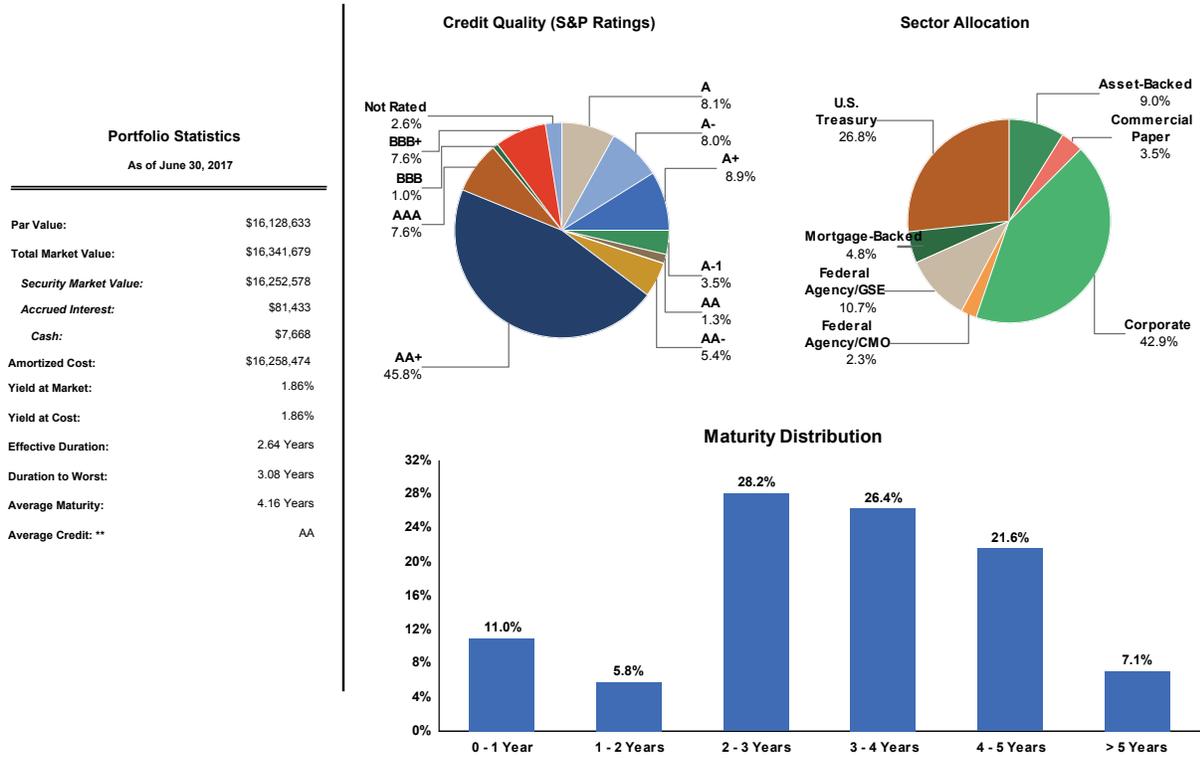
© 2017 PFM Asset Management LLC. Further distribution is not permitted without prior written consent.



---

## Tab II

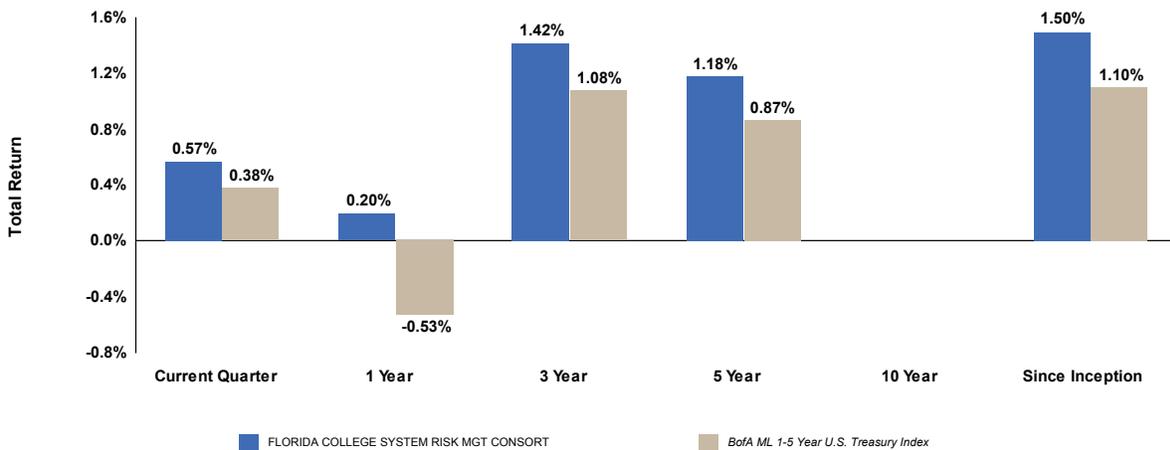
- The Consortium's Investment Portfolio is of high credit quality and invested in U.S. Treasury, Federal Agency/GSE, Federal Agency/CMO, mortgage-backed securities, asset-backed securities, corporate note, and commercial paper securities.
- The Investment Portfolio's quarterly total return performance of 0.57% outperformed the benchmark's performance of 0.38% by 0.19%. Over the past year, the Portfolio earned 0.20%, versus -0.53% for the benchmark.
- Key drivers of market conditions in the 2nd quarter included:
  - An additional Federal Reserve (Fed) rate hike,
  - Mixed readings on key economic data in the U.S.,
  - Persistently subdued inflation readings,
  - Narrowing credit spreads, and
  - Stronger growth readings and higher yields in Europe and elsewhere.
- Short-term and long-term Treasury yields diverged during the second quarter as short-term (three years and under) yields moved higher, pricing in the Fed's June rate hike, while yields on longer-term maturities fell amid muted inflation and fading prospects for stimulative fiscal policy. As a result, the yield curve flattened, retracing all the steepening that took place following the U.S. presidential election.
- Our duration strategy is to remain largely in line with benchmark durations unless we have a strong conviction that rates are not appropriately reflecting market risks and expectations. Since market conditions were consistent with moderate growth and a Fed on track to gradually raise rates, we positioned portfolios to be "neutral" – that is with durations equal to benchmark durations – to start the second quarter. During May and June, however, we allowed durations to drift shorter as we believed that rates were not adequately pricing in the likelihood of a near-term Fed rate increase. When the Fed did raise rates in June, shorter-term portfolios benefited as yields adjusted to reflect a higher Fed funds rate.
- Our outlook for the third quarter is for continued modest growth in the U.S. economy. But, the future path of Fed tightening is less certain, as recent economic data has been disappointing, fiscal policy initiatives have stalled, and inflation remains below the Fed's 2% target.
- With rates priced for the current level of uncertainty, we are once again positioning portfolio durations to match that of benchmarks. We will continue to assess our duration positioning during the quarter as we gain more clarity surrounding Fed policy and trajectory of the U.S. and global economy.



\* An average of each security's credit rating assigned a numeric value and adjusted for its relative weighting in the portfolio.

**Portfolio Performance (Total Return)**

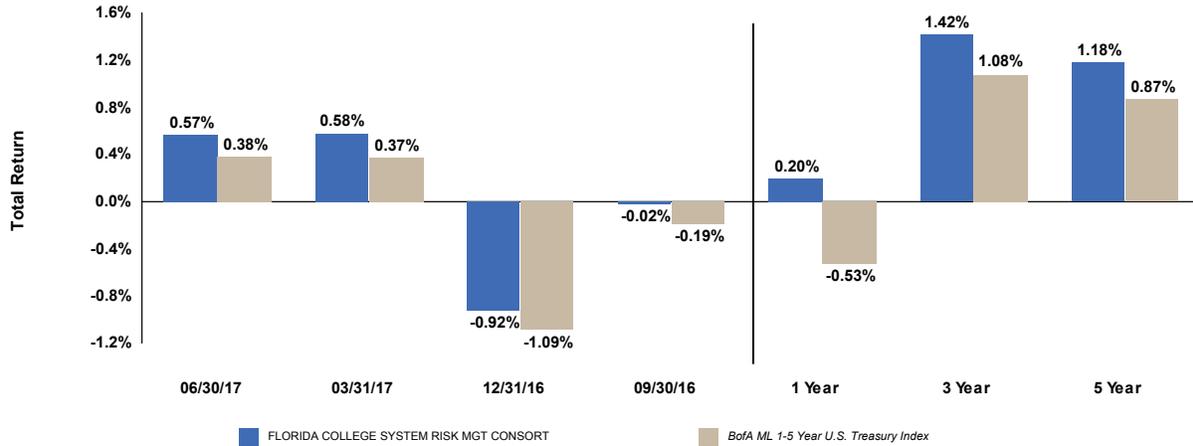
Portfolio/Benchmark	Effective Duration	Current Quarter	Annualized Return				Since Inception (09/30/10) **
			1 Year	3 Year	5 Year	10 Year	
FLORIDA COLLEGE SYSTEM RISK MGT CONSORT	2.64	0.57%	0.20%	1.42%	1.18%	-	1.50%
BofA ML 1-5 Year U.S. Treasury Index	2.63	0.38%	-0.53%	1.08%	0.87%	-	1.10%
Difference		0.19%	0.73%	0.34%	0.31%	-	0.40%



Portfolio performance is gross of fees unless otherwise indicated. \*\*Since Inception performance is not shown for periods less than one year.

Portfolio Performance (Total Return)

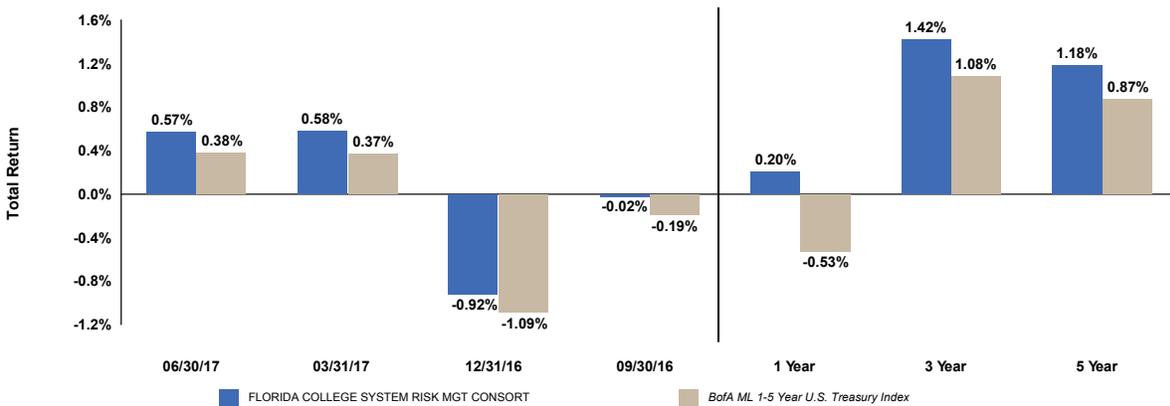
Portfolio/Benchmark	Effective Duration	Quarter Ended				Annualized Return		
		06/30/17	03/31/17	12/31/16	09/30/16	1 Year	3 Year	5 Year
FLORIDA COLLEGE SYSTEM RISK MGT CONSORT	2.64	0.57%	0.58%	-0.92%	-0.02%	0.20%	1.42%	1.18%
BofA ML 1-5 Year U.S. Treasury Index	2.63	0.38%	0.37%	-1.09%	-0.19%	-0.53%	1.08%	0.87%
Difference		0.19%	0.21%	0.17%	0.17%	0.73%	0.34%	0.31%



Portfolio performance is gross of fees unless otherwise indicated.

Portfolio Performance (Total Return)

Portfolio/Benchmark	Effective Duration	Quarter Ended				Annualized Return		
		06/30/17	03/31/17	12/31/16	09/30/16	1 Year	3 Year	5 Year
FLORIDA COLLEGE SYSTEM RISK MGT CONSORT	2.64	0.57%	0.58%	-0.92%	-0.02%	0.20%	1.42%	1.18%
Net of Fees **	0.00	0.55%	0.56%	-0.94%	-0.04%	0.13%	1.35%	1.11%
BofA ML 1-5 Year U.S. Treasury Index	2.63	0.38%	0.37%	-1.09%	-0.19%	-0.53%	1.08%	0.87%
Difference (Gross)		0.19%	0.21%	0.17%	0.17%	0.73%	0.34%	0.31%
Difference (Net)		0.17%	0.19%	0.15%	0.15%	0.66%	0.27%	0.24%



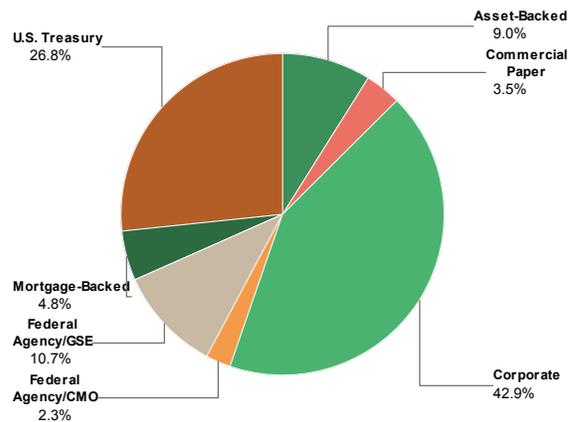
Portfolio performance is gross of fees unless otherwise indicated. \*\* Fees were calculated based on average assets during the period at the contractual rate.

**Portfolio Earnings**  
**Quarter-Ended June 30, 2017**

	<u>Market Value Basis</u>	<u>Accrual (Amortized Cost) Basis</u>
<b>Beginning Value (03/30/2017)</b>	\$16,183,104.17	\$16,206,509.43
<b>Net Purchases/Sales</b>	\$55,898.38	\$55,898.38
<b>Change in Value</b>	\$13,575.22	(\$3,933.53)
<b>Ending Value (06/30/2017)</b>	\$16,252,577.77	\$16,258,474.28
<b>Interest Earned</b>	\$79,332.58	\$79,332.58
<b>Portfolio Earnings</b>	\$92,907.80	\$75,399.05

**Sector Allocation**  
**As of June 30, 2017**

<b>Sector</b>	<b>Market Value (\$)</b>	<b>% of Portfolio</b>
Corporate	6,974,290	42.9%
U.S. Treasury	4,353,697	26.8%
Federal Agency/GSE	1,744,785	10.7%
Asset-Backed	1,462,520	9.0%
Mortgage-Backed	772,364	4.8%
Commercial Paper	565,435	3.5%
Federal Agency/CMO	379,487	2.3%
<b>Total</b>	<b>\$16,252,578</b>	<b>100.0%</b>

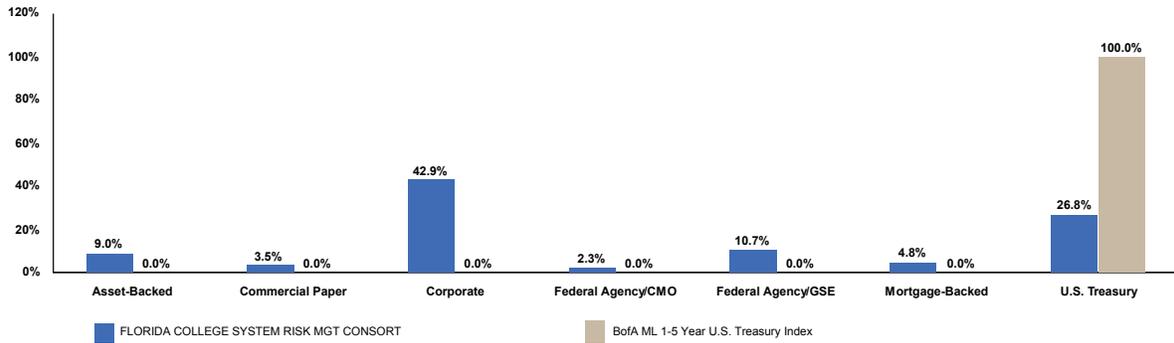


Detail may not add to total due to rounding.

Sector Allocation

As of June 30, 2017

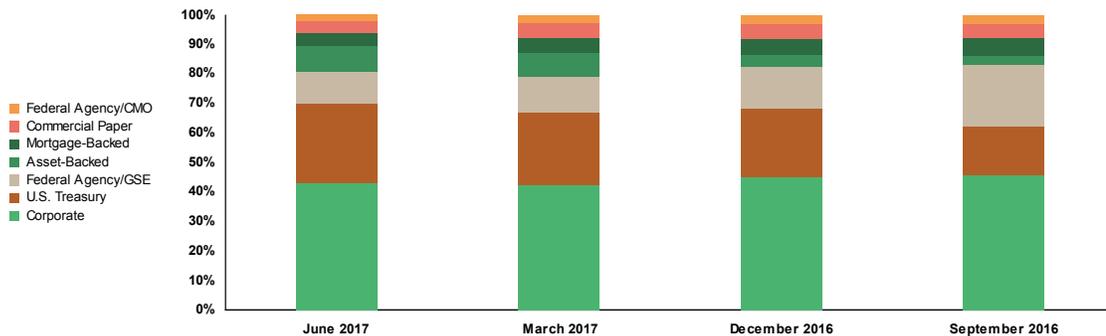
Sector	Market Value (\$)	% of Portfolio	% of Benchmark
Corporate	6,974,290	42.9%	-
U.S. Treasury	4,353,697	26.8%	100.0%
Federal Agency/GSE	1,744,785	10.7%	-
Asset-Backed	1,462,520	9.0%	-
Mortgage-Backed	772,364	4.8%	-
Commercial Paper	565,435	3.5%	-
Federal Agency/CMO	379,487	2.3%	-
<b>Total</b>	<b>\$16,252,578</b>	<b>100.0%</b>	<b>100.0%</b>



Detail may not add to total due to rounding.

Sector Allocation

Sector	June 30, 2017		March 31, 2017		December 31, 2016		September 30, 2016	
	MV (\$MM)	% of Total	MV (\$MM)	% of Total	MV (\$MM)	% of Total	MV (\$MM)	% of Total
Corporate	7.0	42.9%	6.9	42.7%	7.1	44.9%	7.4	45.8%
U.S. Treasury	4.4	26.8%	3.9	24.2%	3.7	23.4%	2.7	16.6%
Federal Agency/GSE	1.7	10.7%	2.0	12.3%	2.3	14.4%	3.3	20.5%
Asset-Backed	1.5	9.0%	1.3	7.9%	0.6	3.5%	0.6	3.5%
Mortgage-Backed	0.8	4.8%	0.8	5.0%	0.9	5.4%	0.9	5.7%
Commercial Paper	0.6	3.5%	0.9	5.5%	0.9	5.6%	0.8	5.0%
Federal Agency/CMO	0.4	2.3%	0.4	2.4%	0.5	2.8%	0.5	2.9%
<b>Total</b>	<b>\$16.3</b>	<b>100.0%</b>	<b>\$16.2</b>	<b>100.0%</b>	<b>\$15.9</b>	<b>100.0%</b>	<b>\$16.1</b>	<b>100.0%</b>

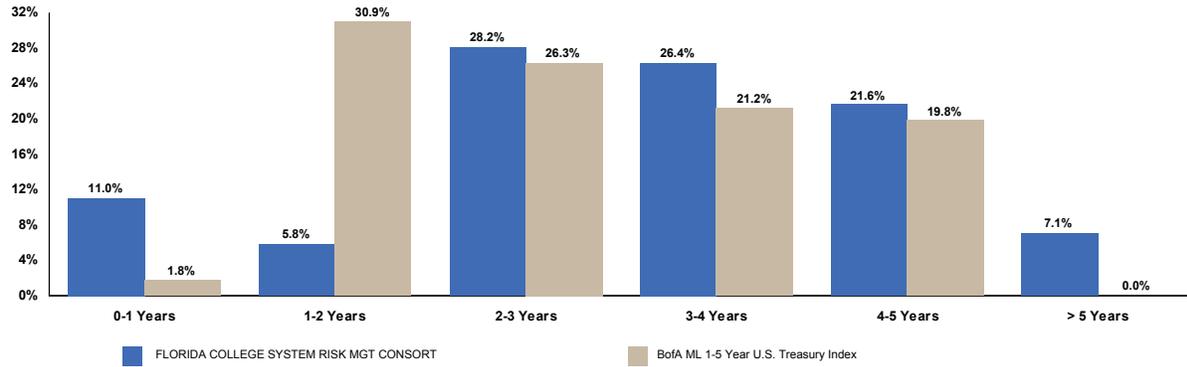


Detail may not add to total due to rounding.

**Maturity Distribution**

As of June 30, 2017

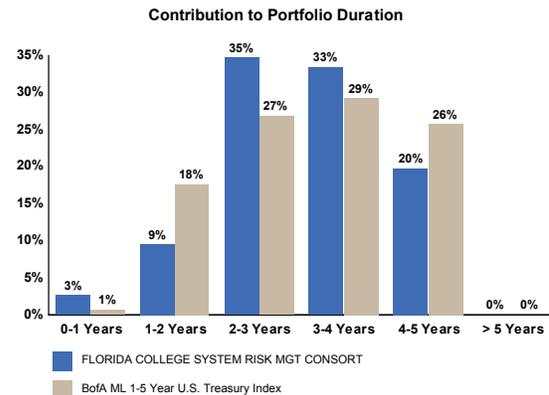
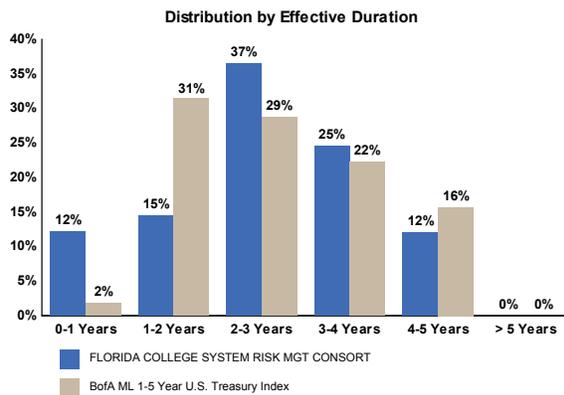
Portfolio/Benchmark	Yield at Market	Average Maturity	0-1 Years	1-2 Years	2-3 Years	3-4 Years	4-5 Years	>5 Years
FLORIDA COLLEGE SYSTEM RISK MGT CONSORT	1.86%	4.16 yrs	11.0%	5.8%	28.2%	26.4%	21.6%	7.1%
BofA ML 1-5 Year U.S. Treasury Index	1.54%	2.80 yrs	1.8%	30.9%	26.3%	21.2%	19.8%	0.0%



**Duration Distribution**

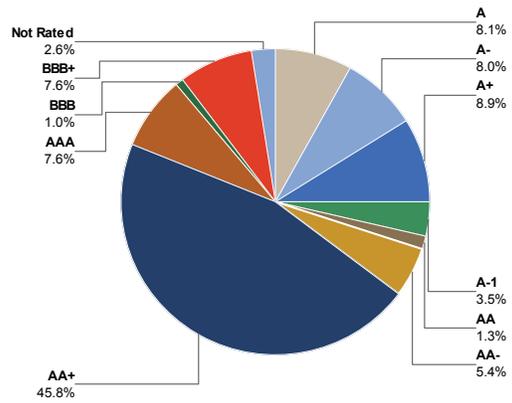
As of June 30, 2017

Portfolio / Benchmark	Effective Duration	0-1 YEARS	1-2 YEARS	2-3 YEARS	3-4 YEARS	4-5 YEARS	> 5 YEARS
FLORIDA COLLEGE SYSTEM RISK MGT CONSORT	2.64	12.2%	14.5%	36.6%	24.6%	12.0%	0.0%
BofA ML 1-5 Year U.S. Treasury Index	2.63	1.8%	31.4%	28.8%	22.3%	15.8%	0.0%



**Credit Quality**  
As of June 30, 2017

S&P Rating	Market Value (\$)	% of Portfolio
AA+	\$7,451,292	45.8%
A+	\$1,450,564	8.9%
A	\$1,324,075	8.2%
A-	\$1,307,608	8.1%
AAA	\$1,243,230	7.7%
BBB+	\$1,238,836	7.6%
AA-	\$878,696	5.4%
A-1	\$565,435	3.5%
Not Rated	\$419,642	2.6%
AA	\$214,425	1.3%
BBB	\$158,776	1.0%
<b>Totals</b>	<b>\$16,252,578</b>	<b>100.0%</b>



Detail may not add to total due to rounding.

**Issuer Distribution**  
As of June 30, 2017

Issuer	Market Value (\$)	% of Portfolio
UNITED STATES TREASURY	4,441,675	27.3%
FANNIE MAE	1,281,811	7.9%
FREDDIE MAC	887,202	5.5%
BANK OF NOVA SCOTIA	639,544	3.9%
AMERICAN HONDA FINANCE	511,021	3.1%
THE BANK OF NEW YORK MELLON CORPORATION	509,676	3.1%
FEDERAL HOME LOAN BANKS	441,972	2.7%
GOLDMAN SACHS GROUP INC	426,317	2.6%
JP MORGAN CHASE & CO	401,241	2.5%
AMERICAN EXPRESS CO	369,992	2.3%
MORGAN STANLEY	322,454	2.0%
BANK ON MONTREAL CHI	300,000	1.9%
RABOBANK NEDERLAND	298,363	1.8%
GOVERNMENT NATIONAL MORTGAGE ASSOCIATION	285,652	1.8%
WELLS FARGO & COMPANY	275,707	1.7%
BB&T CORPORATION	273,989	1.7%
ALLY AUTO RECEIVABLES TRUST	270,004	1.7%
MITSUBISHI UFJ FINANCIAL GROUP INC	267,072	1.6%

Top 5 = 47.7%

Top 10 = 61.0%

Issuer	Market Value (\$)	% of Portfolio
BP PLC	262,386	1.6%
CITIGROUP INC	252,533	1.6%
CNH EQUIPMENT TRUST	240,045	1.5%
GENERAL ELECTRIC CO	217,849	1.3%
PFIZER INC	214,425	1.3%
HYUNDAI AUTO RECEIVABLES	204,366	1.3%
CISCO SYSTEMS INC	203,210	1.3%
APPLE INC	200,959	1.2%
MICROSOFT CORP	200,351	1.2%
STATE STREET CORPORATION	197,474	1.2%
BOEING COMPANY	190,062	1.2%
FORD CREDIT AUTO OWNER TRUST	189,648	1.2%
HONDA AUTO RECEIVABLES	189,207	1.2%
AMERICAN EXPRESS CREDIT ACCOUN	179,858	1.1%
ROYAL BANK OF CANADA	178,617	1.1%
FORD MOTOR COMPANY	158,776	1.0%
WESTPAC BANKING CORP	158,757	1.0%
VERIZON COMMUNICATIONS	149,554	0.9%
CHEVRON CORPORATION	120,263	0.7%
TOYOTA AUTO RECEIVABLES	109,718	0.7%
HOME DEPOT INC	80,037	0.5%

Issuer	Market Value (\$)	% of Portfolio
DEERE & COMPANY	71,119	0.4%
NISSAN AUTO RECEIVABLES	49,640	0.3%
JOHN DEERE OWNER TRUST	30,034	0.2%
<b>Grand Total:</b>	<b>16,252,578</b>	<b>100.0%</b>

## Sector/Issuer Distribution

As of June 30, 2017

Sector / Issuer	Market Value (\$)	% of Sector	% of Total Portfolio
<b>Asset-Backed</b>			
ALLY AUTO RECEIVABLES TRUST	270,004	18.5%	1.7%
AMERICAN EXPRESS CREDIT ACCOUN	179,858	12.3%	1.1%
CNH EQUIPMENT TRUST	240,045	16.4%	1.5%
FORD CREDIT AUTO OWNER TRUST	189,648	13.0%	1.2%
HONDA AUTO RECEIVABLES	189,207	12.9%	1.2%
HYUNDAI AUTO RECEIVABLES	204,366	14.0%	1.3%
JOHN DEERE OWNER TRUST	30,034	2.1%	0.2%
NISSAN AUTO RECEIVABLES	49,640	3.4%	0.3%
TOYOTA AUTO RECEIVABLES	109,718	7.5%	0.7%
<b>Sector Total</b>	<b>1,462,520</b>	<b>100.0%</b>	<b>9.0%</b>
<b>Commercial Paper</b>			
MITSUBISHI UFJ FINANCIAL GROUP INC	267,072	47.2%	1.6%
RABOBANK NEDERLAND	298,363	52.8%	1.8%
<b>Sector Total</b>	<b>565,435</b>	<b>100.0%</b>	<b>3.5%</b>
<b>Corporate</b>			
AMERICAN EXPRESS CO	369,992	5.3%	2.3%
AMERICAN HONDA FINANCE	511,021	7.3%	3.1%
APPLE INC	200,959	2.9%	1.2%

Sector / Issuer	Market Value (\$)	% of Sector	% of Total Portfolio
BANK OF NOVA SCOTIA	639,544	9.2%	3.9%
BANK ON MONTREAL CHI	300,000	4.3%	1.8%
BB&T CORPORATION	273,989	3.9%	1.7%
BOEING COMPANY	190,062	2.7%	1.2%
BP PLC	262,386	3.8%	1.6%
CHEVRON CORPORATION	120,263	1.7%	0.7%
CISCO SYSTEMS INC	203,210	2.9%	1.3%
CITIGROUP INC	252,533	3.6%	1.6%
DEERE & COMPANY	71,119	1.0%	0.4%
FORD MOTOR COMPANY	158,776	2.3%	1.0%
GENERAL ELECTRIC CO	217,849	3.1%	1.3%
GOLDMAN SACHS GROUP INC	426,317	6.1%	2.6%
HOME DEPOT INC	80,037	1.1%	0.5%
JP MORGAN CHASE & CO	401,241	5.8%	2.5%
MICROSOFT CORP	200,351	2.9%	1.2%
MORGAN STANLEY	322,454	4.6%	2.0%
PFIZER INC	214,425	3.1%	1.3%
ROYAL BANK OF CANADA	178,617	2.6%	1.1%
STATE STREET CORPORATION	197,474	2.8%	1.2%
THE BANK OF NEW YORK MELLON CORPORATION	509,676	7.3%	3.1%
UNITED STATES TREASURY	87,978	1.3%	0.5%
VERIZON COMMUNICATIONS	149,554	2.1%	0.9%
WELLS FARGO & COMPANY	275,707	4.0%	1.7%
WESTPAC BANKING CORP	158,757	2.3%	1.0%

Sector / Issuer	Market Value (\$)	% of Sector	% of Total Portfolio
<b>Sector Total</b>	<b>6,974,290</b>	<b>100.0%</b>	<b>42.9%</b>
<b>Federal Agency/CMO</b>			
FREDDIE MAC	93,835	24.7%	0.6%
GOVERNMENT NATIONAL MORTGAGE ASSOCIATION	285,652	75.3%	1.8%
<b>Sector Total</b>	<b>379,487</b>	<b>100.0%</b>	<b>2.3%</b>
<b>Federal Agency/GSE</b>			
FANNIE MAE	745,814	42.7%	4.6%
FEDERAL HOME LOAN BANKS	441,972	25.3%	2.7%
FREDDIE MAC	556,999	31.9%	3.4%
<b>Sector Total</b>	<b>1,744,785</b>	<b>100.0%</b>	<b>10.7%</b>
<b>Mortgage-Backed</b>			
FANNIE MAE	535,996	69.4%	3.3%
FREDDIE MAC	236,367	30.6%	1.5%
<b>Sector Total</b>	<b>772,364</b>	<b>100.0%</b>	<b>4.8%</b>
<b>U.S. Treasury</b>			
UNITED STATES TREASURY	4,353,697	100.0%	26.8%
<b>Sector Total</b>	<b>4,353,697</b>	<b>100.0%</b>	<b>26.8%</b>
<b>Portfolio Total</b>	<b>16,252,578</b>	<b>100.0%</b>	<b>100.0%</b>

Quarterly Portfolio Transactions

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
<b>BUY</b>									
4/3/17	4/6/17	270,000	05531FAX1	BB&T CORP NOTES	2.75%	4/1/22	272,347.88	2.59%	
4/19/17	4/20/17	120,000	3137EAEF2	FHLMC AGENCY NOTES	1.37%	4/20/20	119,589.60	1.49%	
5/8/17	5/10/17	165,000	61747WAF6	MORGAN STANLEY CORP NOTES	5.75%	1/25/21	185,509.64	2.68%	
5/8/17	5/10/17	185,000	38141GWC4	GOLDMAN SACHS GROUP INC	3.00%	4/26/22	186,399.83	2.86%	
5/22/17	5/30/17	180,000	02582JHG8	AMXCA 2017-4 A	1.64%	12/15/21	179,971.16	1.65%	
5/24/17	6/5/17	80,000	437076BQ4	HOME DEPOT INC CORP NOTES	1.80%	6/5/20	79,953.60	1.82%	
6/7/17	6/9/17	105,000	06406RAA5	BANK OF NY MELLON CORP NOTES	2.60%	2/7/22	107,203.02	2.32%	
6/20/17	6/23/17	85,000	00206RDB5	US TREASURY N/B CORP NOTES	3.80%	3/15/22	89,359.18	2.87%	
6/23/17	6/26/17	270,000	06538CCK5	BANK OF TOKYO MITSUBISHI UFJ COMM PAPER	0.00%	3/19/18	267,007.50	1.52%	
6/26/17	6/28/17	410,000	912828U81	US TREASURY N/B NOTES	2.00%	12/31/21	419,035.56	1.72%	
6/26/17	6/28/17	400,000	912828W89	US TREASURY N/B NOTES	1.87%	3/31/22	404,183.15	1.75%	
<b>Total BUY</b>		<b>2,270,000</b>					<b>2,310,560.12</b>		
<b>INTEREST</b>									
4/1/17	4/15/17	94,376	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	314.59		
4/1/17	4/15/17	67,376	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	280.73		
4/1/17	4/15/17	67,758	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	254.09		
4/1/17	4/15/17	30,941	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	141.81		
4/1/17	4/15/17	65,370	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	272.37		
4/1/17	4/16/17	163,031	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	257.36		
4/1/17	4/16/17	130,079	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	211.38		
4/1/17	4/25/17	62,400	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	260.00		
4/1/17	4/25/17	90,227	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	338.35		
4/1/17	4/25/17	134,278	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	391.65		

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
4/1/17	4/25/17	87,450	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	255.06		
4/1/17	4/25/17	130,750	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	381.35		
4/1/17	4/25/17	25,892	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	118.67		
4/3/17	4/3/17	0	MONEY0002	MONEY MARKET FUND			79.09		
4/15/17	4/15/17	50,000	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		
4/15/17	4/15/17	110,000	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
4/15/17	4/15/17	125,000	44931PAD8	HART 2017-A A3	1.76%	8/15/21	97.78		
4/15/17	4/15/17	50,000	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
4/15/17	4/15/17	190,000	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	199.08		
4/15/17	4/15/17	110,000	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
4/15/17	4/15/17	30,000	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	63.78		
4/15/17	4/15/17	230,000	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	181.96		
4/15/17	4/15/17	80,000	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
4/15/17	4/15/17	40,000	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
4/15/17	4/15/17	80,000	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		
4/18/17	4/18/17	100,000	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
4/18/17	4/18/17	90,000	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
4/21/17	4/21/17	140,000	61746BEA0	MORGAN STANLEY CORP NOTES	2.50%	4/21/21	1,750.00		
4/25/17	4/25/17	200,000	38141GVT8	GOLDMAN SACHS GRP INC CORP NT (CALLABLE)	2.00%	4/25/19	2,000.00		
4/25/17	4/25/17	40,000	38141GVT8	GOLDMAN SACHS GRP INC CORP NT (CALLABLE)	2.00%	4/25/19	400.00		
4/28/17	4/28/17	190,000	097023BF1	BOEING COMPANY (FLOATING) NOTE	1.29%	10/30/17	540.61		
4/30/17	4/30/17	50,000	0258M0EC9	AMERICAN EXPRESS CREDIT CORP	1.70%	10/30/19	425.00		
4/30/17	4/30/17	170,000	912828T67	US TREASURY NOTES	1.25%	10/31/21	1,062.50		
4/30/17	4/30/17	150,000	912828Q78	US TREASURY NOTES	1.37%	4/30/21	1,031.25		
4/30/17	4/30/17	420,000	912828Q78	US TREASURY NOTES	1.37%	4/30/21	2,887.50		
5/1/17	5/1/17	0	MONEY0002	MONEY MARKET FUND			22.50		
5/1/17	5/16/17	162,463	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	256.46		
5/1/17	5/16/17	129,637	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	210.66		
5/1/17	5/15/17	63,147	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	263.11		
5/1/17	5/15/17	30,124	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	138.07		

PFM Asset Management LLC

29 of 51

Account 27620001

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
5/1/17	5/15/17	92,484	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	308.28		
5/1/17	5/15/17	66,207	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	248.28		
5/1/17	5/15/17	66,151	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	275.63		
5/1/17	5/25/17	129,806	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	378.60		
5/1/17	5/25/17	86,568	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	252.49		
5/1/17	5/25/17	90,059	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	337.72		
5/1/17	5/25/17	133,340	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	388.91		
5/1/17	5/25/17	25,826	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	118.37		
5/1/17	5/25/17	61,314	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	255.47		
5/5/17	5/5/17	200,000	0258M0EB1	AMERICAN EXPRESS CREDIT CORP NOTES	2.25%	5/5/21	2,250.00		
5/13/17	5/13/17	200,000	037833BD1	APPLE INC CORP NOTE	2.00%	5/6/20	2,000.00		
5/15/17	5/15/17	50,000	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
5/15/17	5/15/17	50,000	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		
5/15/17	5/15/17	230,000	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	341.17		
5/15/17	5/15/17	110,000	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
5/15/17	5/15/17	40,000	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
5/15/17	5/15/17	190,000	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	259.67		
5/15/17	5/15/17	110,000	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
5/15/17	5/15/17	125,000	44931PAD8	HART 2017-A A3	1.76%	8/15/21	183.33		
5/15/17	5/15/17	30,000	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	44.50		
5/15/17	5/15/17	80,000	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		
5/15/17	5/15/17	80,000	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
5/18/17	5/18/17	90,000	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
5/18/17	5/18/17	100,000	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
5/19/17	5/19/17	200,000	857477AV5	STATE STREET CORP NOTES	1.95%	5/19/21	1,950.00		
5/31/17	5/31/17	100,000	912828G61	US TREASURY NOTES	1.50%	11/30/19	750.00		
5/31/17	5/31/17	600,000	912828A42	US TREASURY NOTE	2.00%	11/30/20	6,000.00		
6/1/17	6/1/17	0	MONEY0002	MONEY MARKET FUND			45.33		
6/1/17	6/15/17	90,688	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	302.29		
6/1/17	6/15/17	64,781	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	242.93		

PFM Asset Management LLC

30 of 51

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
6/1/17	6/15/17	65,054	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	271.06		
6/1/17	6/15/17	62,675	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	261.15		
6/1/17	6/15/17	29,463	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	135.04		
6/1/17	6/16/17	161,892	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	255.56		
6/1/17	6/16/17	129,193	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	209.94		
6/1/17	6/25/17	130,024	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	379.24		
6/1/17	6/25/17	89,891	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	337.09		
6/1/17	6/25/17	84,844	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	247.46		
6/1/17	6/25/17	123,953	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	361.53		
6/1/17	6/25/17	24,524	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	112.40		
6/1/17	6/25/17	59,823	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	249.26		
6/8/17	6/8/17	250,000	172967LC3	CITIGROUP INC	2.90%	12/8/21	3,625.00		
6/11/17	6/11/17	400,000	064159GM2	BANK OF NOVA SCOTIA CORP NOTE (CALLABLE)	1.70%	6/11/18	3,400.00		
6/14/17	6/14/17	240,000	064159HT6	BANK OF NOVA SCOTIA NOTES	1.65%	6/14/19	1,980.00		
6/15/17	6/15/17	110,000	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
6/15/17	6/15/17	80,000	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		
6/15/17	6/15/17	125,000	44931PAD8	HART 2017-A A3	1.76%	8/15/21	183.33		
6/15/17	6/15/17	110,000	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
6/15/17	6/15/17	80,000	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
6/15/17	6/15/17	30,000	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	44.50		
6/15/17	6/15/17	50,000	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
6/15/17	6/15/17	40,000	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
6/15/17	6/15/17	230,000	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	341.17		
6/15/17	6/15/17	180,000	02582JHG8	AMXCA 2017-4 A	1.64%	12/15/21	123.00		
6/15/17	6/15/17	190,000	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	259.67		
6/15/17	6/15/17	200,000	17275RAX0	CISCO SYSTEMS INC CORP NOTES	2.45%	6/15/20	2,450.00		
6/15/17	6/15/17	50,000	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		
6/18/17	6/18/17	100,000	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
6/18/17	6/18/17	90,000	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
6/21/17	6/21/17	440,000	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	2,475.00		

PFM Asset Management LLC

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
6/21/17	6/21/17	135,000	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	759.38		
6/23/17	6/23/17	125,000	40434CAA3	HSBC USA INC	1.30%	6/23/17	812.50		
6/24/17	6/24/17	320,000	166764AE0	CHEVRON CORP GLOBAL NOTES	1.71%	6/24/18	2,748.80		
6/30/17	6/30/17	410,000	912828U81	US TREASURY N/B NOTES	2.00%	12/31/21	4,100.00		
<b>Total INTEREST</b>		<b>12,618,862</b>					<b>60,530.83</b>		
<b>MATURITY</b>									
6/23/17	6/23/17	125,000	40434CAA3	HSBC USA INC	1.30%	6/23/17	125,000.00		0.00
<b>Total MATURITY</b>		<b>125,000</b>					<b>125,000.00</b>		<b>0.00</b>
<b>PAYDOWNS</b>									
4/1/17	4/25/17	168	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	167.55		0.00
4/1/17	4/25/17	944	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	944.02		0.00
4/1/17	4/25/17	881	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	881.35		0.00
4/1/17	4/25/17	1,086	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,085.90		0.00
4/1/17	4/25/17	66	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	65.74		0.00
4/1/17	4/25/17	939	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	938.54		0.00
4/1/17	4/16/17	569	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	568.79		0.00
4/1/17	4/16/17	443	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	442.51		0.00
4/1/17	4/15/17	817	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	816.64		0.00
4/1/17	4/15/17	2,222	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	2,222.29		0.00
4/1/17	4/15/17	1,225	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,224.94		0.00
4/1/17	4/15/17	1,891	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,891.12		0.00
4/1/17	4/15/17	1,551	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	1,551.32		0.00
5/1/17	5/25/17	168	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	168.25		0.00
5/1/17	5/25/17	5,853	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	5,852.83		0.00

PFM Asset Management LLC

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
5/1/17	5/25/17	1,724	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	1,723.77		0.00
5/1/17	5/25/17	1,491	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,490.96		0.00
5/1/17	5/25/17	1,302	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	1,302.24		0.00
5/1/17	5/25/17	3,316	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	3,315.70		0.00
5/1/17	5/15/17	661	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	661.14		0.00
5/1/17	5/15/17	472	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	472.11		0.00
5/1/17	5/15/17	1,097	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,097.09		0.00
5/1/17	5/15/17	1,796	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,796.09		0.00
5/1/17	5/15/17	1,426	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	1,425.54		0.00
5/1/17	5/16/17	571	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	570.68		0.00
5/1/17	5/16/17	444	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	443.79		0.00
6/1/17	6/15/17	693	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	692.66		0.00
6/1/17	6/15/17	1,380	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	1,379.82		0.00
6/1/17	6/15/17	1,279	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,278.73		0.00
6/1/17	6/15/17	1,887	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,887.20		0.00
6/1/17	6/15/17	2,025	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	2,024.53		0.00
6/1/17	6/25/17	169	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	168.95		0.00
6/1/17	6/25/17	3,491	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	3,491.27		0.00
6/1/17	6/25/17	445	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	444.74		0.00
6/1/17	6/25/17	1,358	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,358.34		0.00
6/1/17	6/25/17	63	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	62.88		0.00
6/1/17	6/25/17	828	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	828.41		0.00
6/1/17	6/16/17	573	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	572.58		0.00
6/1/17	6/16/17	3,984	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	3,983.55		0.00
<b>Total PAYDOWNS</b>		<b>51,295</b>					<b>51,294.56</b>		<b>0.00</b>

SELL

4/3/17	4/6/17	50,000	912828WL0	US TREASURY NOTES	1.50%	5/31/19	50,484.34	1.29%	(239.94)
--------	--------	--------	-----------	-------------------	-------	---------	-----------	-------	----------

PFM Asset Management LLC

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield at Market	Realized G/L (BV)
4/3/17	4/6/17	187,000	037833AQ3	APPLE INC GLOBAL NOTES	2.10%	5/6/19	190,616.58	1.58%	2,010.65
4/3/17	4/6/17	45,000	912828G61	US TREASURY NOTES	1.50%	11/30/19	45,332.19	1.42%	37.52
4/19/17	4/20/17	120,000	912828UQ1	US TREASURY NOTES	1.25%	2/29/20	119,818.82	1.37%	610.56
5/8/17	5/10/17	200,000	17275RAR3	CISCO SYSTEMS INC GLOBAL NOTES	2.12%	3/1/19	202,612.58	1.62%	1,849.38
5/8/17	5/10/17	130,000	084664BW0	BERKSHIRE HATHAWAY NOTES	1.30%	5/15/18	130,661.63	1.42%	(144.62)
5/22/17	5/26/17	165,000	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	165,018.77	1.36%	(733.38)
5/24/17	6/1/17	80,000	912828UQ1	US TREASURY NOTES	1.25%	2/29/20	79,871.47	1.43%	258.38
6/7/17	6/9/17	80,000	912828H86	US TREASURY NOTES	1.50%	1/31/22	79,674.50	1.71%	939.92
6/23/17	6/26/17	200,000	166764AE0	CHEVRON CORP GLOBAL NOTES	1.71%	6/24/18	200,487.09	1.48%	468.00
6/26/17	6/28/17	75,000	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	74,628.66	1.39%	(824.24)
6/26/17	6/28/17	135,000	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	134,331.58	1.39%	(661.12)
6/27/17	6/28/17	300,000	89233GV45	TOYOTA MOTOR CREDIT CORP COMM PAPER	0.00%	8/4/17	299,654.67	1.12%	24.67
6/27/17	6/28/17	300,000	09659BUR9	BNP PARIBAS NY BRANCH COMM PAPER	0.00%	7/25/17	299,721.00	1.24%	13.50
<b>Total SELL</b>		<b>2,067,000</b>					<b>2,072,913.88</b>		<b>3,609.28</b>

PFM Asset Management LLC

Account 27620001

Quarterly Portfolio Transactions

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
INTEREST	4/1/17	4/15/17	94,375.55	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	314.59		
INTEREST	4/1/17	4/15/17	67,376.31	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	280.73		
INTEREST	4/1/17	4/15/17	67,758.28	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	254.09		
INTEREST	4/1/17	4/15/17	30,940.83	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	141.81		
INTEREST	4/1/17	4/15/17	65,369.72	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	272.37		
PAYDOWNS	4/1/17	4/15/17	816.64	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	816.64		0.00
PAYDOWNS	4/1/17	4/15/17	2,222.29	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	2,222.29		0.00
PAYDOWNS	4/1/17	4/15/17	1,224.94	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,224.94		0.00
PAYDOWNS	4/1/17	4/15/17	1,891.12	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,891.12		0.00
PAYDOWNS	4/1/17	4/15/17	1,551.32	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	1,551.32		0.00
INTEREST	4/1/17	4/16/17	163,031.38	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	257.36		
INTEREST	4/1/17	4/16/17	130,079.24	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	211.38		
PAYDOWNS	4/1/17	4/16/17	568.79	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	568.79		0.00
PAYDOWNS	4/1/17	4/16/17	442.51	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	442.51		0.00
INTEREST	4/1/17	4/25/17	62,399.60	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	260.00		
INTEREST	4/1/17	4/25/17	90,226.75	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	338.35		
INTEREST	4/1/17	4/25/17	134,278.40	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	391.65		
INTEREST	4/1/17	4/25/17	87,449.59	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	255.06		
INTEREST	4/1/17	4/25/17	130,750.20	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	381.35		
INTEREST	4/1/17	4/25/17	25,892.01	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	118.67		

PFM Asset Management LLC

35 of 51

Account 27620001

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
PAYDOWNS	4/1/17	4/25/17	167.55	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	167.55		0.00
PAYDOWNS	4/1/17	4/25/17	944.02	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	944.02		0.00
PAYDOWNS	4/1/17	4/25/17	881.35	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	881.35		0.00
PAYDOWNS	4/1/17	4/25/17	1,085.90	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,085.90		0.00
PAYDOWNS	4/1/17	4/25/17	65.74	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	65.74		0.00
PAYDOWNS	4/1/17	4/25/17	938.54	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	938.54		0.00
INTEREST	4/3/17	4/3/17	0.00	MONEY0002	MONEY MARKET FUND			79.09		
BUY	4/3/17	4/6/17	270,000.00	05531FAX1	BB&T CORP NOTES	2.75%	4/1/22	(272,347.88)	2.59%	
SELL	4/3/17	4/6/17	50,000.00	912828WL0	US TREASURY NOTES	1.50%	5/31/19	50,484.34	1.29%	(239.94)
SELL	4/3/17	4/6/17	187,000.00	037833AQ3	APPLE INC GLOBAL NOTES	2.10%	5/6/19	190,616.58	1.58%	2,010.65
SELL	4/3/17	4/6/17	45,000.00	912828G61	US TREASURY NOTES	1.50%	11/30/19	45,332.19	1.42%	37.52
INTEREST	4/15/17	4/15/17	50,000.00	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		
INTEREST	4/15/17	4/15/17	110,000.00	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
INTEREST	4/15/17	4/15/17	125,000.00	44931PAD8	HART 2017-A A3	1.76%	8/15/21	97.78		
INTEREST	4/15/17	4/15/17	50,000.00	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
INTEREST	4/15/17	4/15/17	190,000.00	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	199.08		
INTEREST	4/15/17	4/15/17	110,000.00	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
INTEREST	4/15/17	4/15/17	30,000.00	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	63.78		
INTEREST	4/15/17	4/15/17	230,000.00	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	181.96		
INTEREST	4/15/17	4/15/17	80,000.00	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
INTEREST	4/15/17	4/15/17	40,000.00	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
INTEREST	4/15/17	4/15/17	80,000.00	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		

PFM Asset Management LLC

36 of 51

Account 27620001

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
INTEREST	4/18/17	4/18/17	100,000.00	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
INTEREST	4/18/17	4/18/17	90,000.00	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
BUY	4/19/17	4/20/17	120,000.00	3137EAEF2	FHLMC AGENCY NOTES	1.37%	4/20/20	(119,589.60)	1.49%	
SELL	4/19/17	4/20/17	120,000.00	912828UQ1	US TREASURY NOTES	1.25%	2/29/20	119,818.82	1.37%	610.56
INTEREST	4/21/17	4/21/17	140,000.00	61746BEA0	MORGAN STANLEY CORP NOTES	2.50%	4/21/21	1,750.00		
INTEREST	4/25/17	4/25/17	200,000.00	38141GVT8	GOLDMAN SACHS GRP INC CORP NT (CALLABLE)	2.00%	4/25/19	2,000.00		
INTEREST	4/25/17	4/25/17	40,000.00	38141GVT8	GOLDMAN SACHS GRP INC CORP NT (CALLABLE)	2.00%	4/25/19	400.00		
INTEREST	4/28/17	4/28/17	190,000.00	097023BF1	BOEING COMPANY (FLOATING) NOTE	1.29%	10/30/17	540.61		
INTEREST	4/30/17	4/30/17	50,000.00	0258M0EC9	AMERICAN EXPRESS CREDIT CORP	1.70%	10/30/19	425.00		
INTEREST	4/30/17	4/30/17	170,000.00	912828T67	US TREASURY NOTES	1.25%	10/31/21	1,062.50		
INTEREST	4/30/17	4/30/17	150,000.00	912828Q78	US TREASURY NOTES	1.37%	4/30/21	1,031.25		
INTEREST	4/30/17	4/30/17	420,000.00	912828Q78	US TREASURY NOTES	1.37%	4/30/21	2,887.50		
INTEREST	5/1/17	5/1/17	0.00	MONEY0002	MONEY MARKET FUND			22.50		
INTEREST	5/1/17	5/15/17	63,147.43	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	263.11		
INTEREST	5/1/17	5/15/17	30,124.19	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	138.07		
INTEREST	5/1/17	5/15/17	92,484.43	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	308.28		
INTEREST	5/1/17	5/15/17	66,206.96	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	248.28		
INTEREST	5/1/17	5/15/17	66,151.37	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	275.63		
PAYDOWNS	5/1/17	5/15/17	661.14	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	661.14		0.00
PAYDOWNS	5/1/17	5/15/17	472.11	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	472.11		0.00
PAYDOWNS	5/1/17	5/15/17	1,097.09	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,097.09		0.00
PAYDOWNS	5/1/17	5/15/17	1,796.09	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,796.09		0.00

PFM Asset Management LLC

37 of 51

Account 27620001

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
PAYDOWNS	5/1/17	5/15/17	1,425.54	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	1,425.54		0.00
INTEREST	5/1/17	5/16/17	162,462.59	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	256.46		
INTEREST	5/1/17	5/16/17	129,636.73	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	210.66		
PAYDOWNS	5/1/17	5/16/17	570.68	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	570.68		0.00
PAYDOWNS	5/1/17	5/16/17	443.79	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	443.79		0.00
INTEREST	5/1/17	5/25/17	129,806.18	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	378.60		
INTEREST	5/1/17	5/25/17	86,568.24	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	252.49		
INTEREST	5/1/17	5/25/17	90,059.20	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	337.72		
INTEREST	5/1/17	5/25/17	133,339.86	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	388.91		
INTEREST	5/1/17	5/25/17	25,826.27	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	118.37		
INTEREST	5/1/17	5/25/17	61,313.70	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	255.47		
PAYDOWNS	5/1/17	5/25/17	168.25	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	168.25		0.00
PAYDOWNS	5/1/17	5/25/17	5,852.83	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	5,852.83		0.00
PAYDOWNS	5/1/17	5/25/17	1,723.77	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	1,723.77		0.00
PAYDOWNS	5/1/17	5/25/17	1,490.96	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,490.96		0.00
PAYDOWNS	5/1/17	5/25/17	1,302.24	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	1,302.24		0.00
PAYDOWNS	5/1/17	5/25/17	3,315.70	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	3,315.70		0.00
INTEREST	5/5/17	5/5/17	200,000.00	0258M0EB1	AMERICAN EXPRESS CREDIT CORP NOTES	2.25%	5/5/21	2,250.00		
BUY	5/8/17	5/10/17	165,000.00	61747WAF6	MORGAN STANLEY CORP NOTES	5.75%	1/25/21	(185,509.64)	2.68%	
BUY	5/8/17	5/10/17	185,000.00	38141GWC4	GOLDMAN SACHS GROUP INC	3.00%	4/26/22	(186,399.83)	2.86%	
SELL	5/8/17	5/10/17	200,000.00	17275RAR3	CISCO SYSTEMS INC GLOBAL NOTES	2.12%	3/1/19	202,612.58	1.62%	1,849.38
SELL	5/8/17	5/10/17	130,000.00	084664BW0	BERKSHIRE HATHAWAY NOTES	1.30%	5/15/18	130,661.63	1.42%	(144.62)

PFM Asset Management LLC

38 of 51

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
INTEREST	5/13/17	5/13/17	200,000.00	037833BD1	APPLE INC CORP NOTE	2.00%	5/6/20	2,000.00		
INTEREST	5/15/17	5/15/17	50,000.00	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
INTEREST	5/15/17	5/15/17	50,000.00	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		
INTEREST	5/15/17	5/15/17	230,000.00	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	341.17		
INTEREST	5/15/17	5/15/17	110,000.00	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
INTEREST	5/15/17	5/15/17	40,000.00	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
INTEREST	5/15/17	5/15/17	190,000.00	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	259.67		
INTEREST	5/15/17	5/15/17	110,000.00	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
INTEREST	5/15/17	5/15/17	125,000.00	44931PAD8	HART 2017-A A3	1.76%	8/15/21	183.33		
INTEREST	5/15/17	5/15/17	30,000.00	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	44.50		
INTEREST	5/15/17	5/15/17	80,000.00	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		
INTEREST	5/15/17	5/15/17	80,000.00	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
INTEREST	5/18/17	5/18/17	90,000.00	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
INTEREST	5/18/17	5/18/17	100,000.00	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
INTEREST	5/19/17	5/19/17	200,000.00	857477AV5	STATE STREET CORP NOTES	1.95%	5/19/21	1,950.00		
SELL	5/22/17	5/26/17	165,000.00	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	165,018.77	1.36%	(733.38)
BUY	5/22/17	5/30/17	180,000.00	02582JHG8	AMXCA 2017-4 A	1.64%	12/15/21	(179,971.16)	1.65%	
SELL	5/24/17	6/1/17	80,000.00	912828UQ1	US TREASURY NOTES	1.25%	2/29/20	79,871.47	1.43%	258.38
BUY	5/24/17	6/5/17	80,000.00	437076BQ4	HOME DEPOT INC CORP NOTES	1.80%	6/5/20	(79,953.60)	1.82%	
INTEREST	5/31/17	5/31/17	100,000.00	912828G61	US TREASURY NOTES	1.50%	11/30/19	750.00		
INTEREST	5/31/17	5/31/17	600,000.00	912828A42	US TREASURY NOTE	2.00%	11/30/20	6,000.00		
INTEREST	6/1/17	6/1/17	0.00	MONEY0002	MONEY MARKET FUND			45.33		

PFM Asset Management LLC

Account 27620001

FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
INTEREST	6/1/17	6/15/17	90,688.34	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	302.29		
INTEREST	6/1/17	6/15/17	64,781.42	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	242.93		
INTEREST	6/1/17	6/15/17	65,054.28	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	271.06		
INTEREST	6/1/17	6/15/17	62,675.32	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	261.15		
INTEREST	6/1/17	6/15/17	29,463.05	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	135.04		
PAYDOWNS	6/1/17	6/15/17	692.66	3128M8C44	FHLMC POOL #G06091	5.50%	5/1/40	692.66		0.00
PAYDOWNS	6/1/17	6/15/17	1,379.82	312946PK6	FHLMC POOL #A97626	5.00%	3/1/41	1,379.82		0.00
PAYDOWNS	6/1/17	6/15/17	1,278.73	3128MJMT4	FHLMC POOL #G08369	5.00%	10/1/39	1,278.73		0.00
PAYDOWNS	6/1/17	6/15/17	1,887.20	3137A9QP4	FREDDIE MAC SERIES 3842	4.00%	4/1/41	1,887.20		0.00
PAYDOWNS	6/1/17	6/15/17	2,024.53	312940Y60	FHLMC POOL #A92533	4.50%	6/1/40	2,024.53		0.00
INTEREST	6/1/17	6/16/17	161,891.91	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	255.56		
INTEREST	6/1/17	6/16/17	129,192.94	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	209.94		
PAYDOWNS	6/1/17	6/16/17	572.58	38378XEN7	GNMA SERIES 2014-111 AB	1.89%	6/1/38	572.58		0.00
PAYDOWNS	6/1/17	6/16/17	3,983.55	38378K6D6	GNMA SERIES 2013-154 A	1.95%	2/1/44	3,983.55		0.00
INTEREST	6/1/17	6/25/17	130,024.16	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	379.24		
INTEREST	6/1/17	6/25/17	89,890.95	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	337.09		
INTEREST	6/1/17	6/25/17	84,844.47	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	247.46		
INTEREST	6/1/17	6/25/17	123,953.35	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	361.53		
INTEREST	6/1/17	6/25/17	24,524.03	31408C4D5	FNMA POOL #B47820	5.50%	12/1/35	112.40		
INTEREST	6/1/17	6/25/17	59,822.74	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	249.26		
PAYDOWNS	6/1/17	6/25/17	168.95	3138A2VF3	FNMA POOL #AH1513	4.50%	10/1/40	168.95		0.00
PAYDOWNS	6/1/17	6/25/17	3,491.27	3138XBRF3	FNMA POOL #AV0485	3.50%	1/1/29	3,491.27		0.00

PFM Asset Management LLC

Account 27620001

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
PAYDOWNS	6/1/17	6/25/17	444.74	3138EQS45	FNMA POOL #AL7738	3.50%	11/1/30	444.74		0.00
PAYDOWNS	6/1/17	6/25/17	1,358.34	31418U4W1	FNMA POOL #AD7136	5.00%	7/1/40	1,358.34		0.00
PAYDOWNS	6/1/17	6/25/17	62.88	31408C4D5	FNMA POOL #847820	5.50%	12/1/35	62.88		0.00
PAYDOWNS	6/1/17	6/25/17	828.41	3138WDUX7	FNMA POOL #AS4197	3.50%	1/1/30	828.41		0.00
BUY	6/7/17	6/9/17	105,000.00	06406RAA5	BANK OF NY MELLON CORP NOTES	2.60%	2/7/22	(107,203.02)	2.32%	
SELL	6/7/17	6/9/17	80,000.00	912828H86	US TREASURY NOTES	1.50%	1/31/22	79,674.50	1.71%	939.92
INTEREST	6/8/17	6/8/17	250,000.00	172967LC3	CITIGROUP INC	2.90%	12/8/21	3,625.00		
INTEREST	6/11/17	6/11/17	400,000.00	064159GM2	BANK OF NOVA SCOTIA CORP NOTE (CALLABLE)	1.70%	6/11/18	3,400.00		
INTEREST	6/14/17	6/14/17	240,000.00	064159HT6	BANK OF NOVA SCOTIA NOTES	1.65%	6/14/19	1,980.00		
INTEREST	6/15/17	6/15/17	110,000.00	89237KAD5	TOYOTA ABS 2016-A A3	1.25%	3/15/20	114.58		
INTEREST	6/15/17	6/15/17	80,000.00	34532EAD7	FORD ABS 2016-B A3	1.33%	10/15/20	88.67		
INTEREST	6/15/17	6/15/17	125,000.00	44931PAD8	HART 2017-A A3	1.76%	8/15/21	183.33		
INTEREST	6/15/17	6/15/17	110,000.00	34531EAD8	FORDO 2017-A A3	1.67%	6/15/21	153.08		
INTEREST	6/15/17	6/15/17	80,000.00	44891EAC3	HYUNDAI AUTO RECEIVABLES TRUST	1.29%	4/15/21	86.00		
INTEREST	6/15/17	6/15/17	30,000.00	47787XAC1	JDOT 2017-A A3	1.78%	4/15/21	44.50		
INTEREST	6/15/17	6/15/17	50,000.00	65478WAD7	NISSAN ABS 2016-C A3	1.18%	1/15/21	49.17		
INTEREST	6/15/17	6/15/17	40,000.00	02007PAC7	ALLYA 2017-1 A3	1.70%	6/15/21	56.67		
INTEREST	6/15/17	6/15/17	230,000.00	02007HAC5	ALLYA 2017-2 A3	1.78%	8/15/21	341.17		
INTEREST	6/15/17	6/15/17	180,000.00	02582JHG8	AMXCA 2017-4 A	1.64%	12/15/21	123.00		
INTEREST	6/15/17	6/15/17	190,000.00	12636WAB2	CNH EQUIPMENT TRUST POOL	1.64%	7/15/20	259.67		
INTEREST	6/15/17	6/15/17	200,000.00	17275RAX0	CISCO SYSTEMS INC CORP NOTES	2.45%	6/15/20	2,450.00		
INTEREST	6/15/17	6/15/17	50,000.00	12635YAD5	CNH ABS 2016-C A3	1.44%	12/15/21	60.00		

PFM Asset Management LLC

41 of 51

Account 27620001

## FLORIDA COLLEGE SYSTEM RISK MGT CONSORT

Portfolio Activity

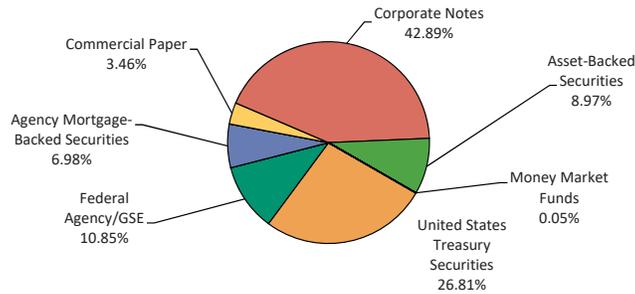
Tran. Type	Trade Date	Settle Date	Par (\$)	CUSIP	Security Description	Coupon	Maturity Date	Transact Amt (\$)	Yield	Realized G/L (BV)
INTEREST	6/18/17	6/18/17	100,000.00	438124AC3	HAROT 2016-3 A3 ABS	1.16%	6/18/19	96.67		
INTEREST	6/18/17	6/18/17	90,000.00	43814NAC9	HONDA ABS 2016-1 A3	1.22%	12/18/19	91.50		
BUY	6/20/17	6/23/17	85,000.00	00206RDB5	US TREASURY N/B CORP NOTES	3.80%	3/15/22	(89,359.18)	2.87%	
INTEREST	6/21/17	6/21/17	440,000.00	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	2,475.00		
INTEREST	6/21/17	6/21/17	135,000.00	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	759.38		
INTEREST	6/23/17	6/23/17	125,000.00	40434CAA3	HSBC USA INC	1.30%	6/23/17	812.50		
MATURITY	6/23/17	6/23/17	125,000.00	40434CAA3	HSBC USA INC	1.30%	6/23/17	125,000.00		0.00
BUY	6/23/17	6/26/17	270,000.00	06538CCK5	BANK OF TOKYO MITSUBISHI UFJ COMM PAPER	0.00%	3/19/18	(267,007.50)	1.52%	
SELL	6/23/17	6/26/17	200,000.00	166764AE0	CHEVRON CORP GLOBAL NOTES	1.71%	6/24/18	200,487.09	1.48%	468.00
INTEREST	6/24/17	6/24/17	320,000.00	166764AE0	CHEVRON CORP GLOBAL NOTES	1.71%	6/24/18	2,748.80		
BUY	6/26/17	6/28/17	410,000.00	912828U81	US TREASURY N/B NOTES	2.00%	12/31/21	(419,035.56)	1.72%	
BUY	6/26/17	6/28/17	400,000.00	912828W89	US TREASURY N/B NOTES	1.87%	3/31/22	(404,183.15)	1.75%	
SELL	6/26/17	6/28/17	75,000.00	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	74,628.66	1.39%	(824.24)
SELL	6/26/17	6/28/17	135,000.00	3130A8DB6	FHLB GLOBAL NOTE	1.12%	6/21/19	134,331.58	1.39%	(661.12)
SELL	6/27/17	6/28/17	300,000.00	89233GV45	TOYOTA MOTOR CREDIT CORP COMM PAPER	0.00%	8/4/17	299,654.67	1.12%	24.67
SELL	6/27/17	6/28/17	300,000.00	09659BUR9	BNP PARIBAS NY BRANCH COMM PAPER	0.00%	7/25/17	299,721.00	1.24%	13.50
INTEREST	6/30/17	6/30/17	410,000.00	912828U81	US TREASURY N/B NOTES	2.00%	12/31/21	4,100.00		
<b>TOTALS</b>								<b>(820.85)</b>		<b>3,609.28</b>

PFM Asset Management LLC

42 of 51

Account 27620001

# Tab III



Security Type <sup>1</sup>	Amortized Cost (Includes Interest)	Allocation Percentage	Notes	Permitted by Policy	In Compliance
United States Treasury Securities	4,383,198.73	26.81%		100%	YES
Federal Agency/GSE	1,773,729.62	10.85%		75%	YES
Supranationals	-	0.00%		25%	YES
Foreign Sovereign Governments	-	0.00%		10%	YES
Foreign Sovereign Agencies	-	0.00%		10%	YES
Agency Mortgage-Backed Securities	1,140,562.18	6.98%		25%	YES
Repurchase Agreements	-	0.00%		40%	YES
Commercial Paper	565,511.67	3.46%		50%	YES
Corporate Notes	7,011,052.06	42.89%		50%	YES
Asset-Backed Securities	1,465,852.52	8.97%		25%	YES
Bankers' Acceptances	-	0.00%		10%	YES
State and/or Local Government Debt	-	0.00%		25%	YES
Money Market Funds	7,668.47	0.05%		50%	YES
Bank Deposits or Savings Accounts	-	0.00%		50%	YES
Fixed Income Mutual Funds & ETFs	-	0.00%		20%	YES
Intergovernmental Investment Pool	-	0.00%		50%	YES

Notes:

1. End of month trade-date amortized cost of portfolio holdings, including accrued interest.

\* Does not include bond proceeds.

## FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

Asset Allocation

Individual Issuer Breakdown	Amortized Cost (Includes Interest)	Allocation Percentage	Permitted		In Compliance
			Notes	by Policy	
Government National Mortgage Association (GNMA)	287,628.92	1.76%		40%	YES
Federal Farm Credit Bank (FFCB)	-	0.00%		40%	YES
Federal Home Loan Bank (FHLB)	447,406.20	2.74%		40%	YES
Federal National Mortgage Association (FNMA)	1,286,672.26	7.87%		40%	YES
Federal Home Loan Mortgage Corporation (FHLMC)	892,584.42	5.46%		40%	YES
American Express Company Corporate Notes	371,458.13	2.27%		5%	YES
American Honda Finance Corporate Notes	513,904.34	3.14%		5%	YES
Apple, Inc. Corporate Notes	200,356.19	1.23%		5%	YES
Bank of Montreal Corporate Notes	301,809.06	1.85%		5%	YES
Bank of New York Company Inc. Corporate Notes	510,131.08	3.12%		5%	YES
Bank of Nova Scotia Corporate Notes	640,496.22	3.92%		5%	YES
BB&T Corporate Notes	274,004.73	1.68%		5%	YES
Boeing Company Corporate Notes	190,424.34	1.16%		5%	YES
BP Capital Markets Corporate Notes	264,142.73	1.62%		5%	YES
Chevron Corporation Corporate Notes	120,040.09	0.73%		5%	YES
Cisco Systems, Inc. Corporate Notes	200,528.04	1.23%		5%	YES
Citigroup, Inc. Corporate Notes	250,083.69	1.53%		5%	YES
Deere and Company Corporate Notes	70,612.00	0.43%		5%	YES
Ford Motor Company Corporate Notes	161,171.92	0.99%		5%	YES
General Electric Capital Corporation Corporate Notes	221,740.96	1.36%		5%	YES
Goldman Sachs Group, Inc. Corporate Notes	427,887.20	2.62%		5%	YES
Home Depot Corporate Notes	80,058.70	0.49%		5%	YES
JP Morgan Chase & Company Corporate Notes	403,950.00	2.47%		5%	YES
Microsoft Corporation Corporate Notes	201,418.14	1.23%		5%	YES
Morgan Stanley Corporate Notes	326,495.79	2.00%		5%	YES
Pfizer, Inc. Corporate Notes	217,294.52	1.33%		5%	YES
Royal Bank of Canada Corporate Notes	180,997.95	1.11%		5%	YES
State Street Corporation Corporate Notes	200,374.24	1.23%		5%	YES
US Treasury Corporate Notes	89,414.83	0.55%		5%	YES
Verizon Communications Corporate Notes	153,705.59	0.94%		5%	YES
Wells Fargo & Company Corporate Notes	277,633.40	1.70%		5%	YES
Westpac Banking Corp Corporate Notes	160,918.18	0.98%		5%	YES

PFM Asset Management LLC

45 of 51

## FLORIDA COLLEGE SYSTEM RISK MANAGEMENT CONSORTIUM

Asset Allocation

Individual Issuer Breakdown	Amortized Cost (Includes Interest)	Allocation Percentage	Permitted		In Compliance
			Notes	by Policy	
Bank of Tokyo Mitsubishi Commercial Paper	267,063.75	1.63%		5%	YES
Rabobank NY Commercial Paper	298,447.92	1.83%		5%	YES
Ally Auto Receivables Trust ABS	270,183.49	1.65%		5%	YES
American Express ABS	180,102.92	1.10%		5%	YES
CNH Equipment Trust ABS	240,155.23	1.47%		5%	YES
Ford Credit Auto Owner Trust ABS	190,122.98	1.16%		5%	YES
Honda Auto Receivables ABS	190,063.58	1.16%		5%	YES
Hyundai Auto Receivables ABS	205,125.19	1.25%		5%	YES
John Deere ABS	30,019.80	0.18%		5%	YES
Nissan Auto Receivables ABS	50,022.40	0.31%		5%	YES
Toyota Auto Receivables ABS	110,056.93	0.67%		5%	YES
Money Market Fund - Sweep Account	7,668.47	0.05%		25%	YES

PFM Asset Management LLC

46 of 51

Quarterly Account Summary

Portfolio Balances:	March 31, 2017	April 30, 2017	May 31, 2017	June 30, 2017	Quarter End
(1) Amortized Cost of Holdings	\$16,206,509.43	\$16,181,735.95	\$16,213,240.11	\$16,258,474.28	
(2) Accrued Interest	57,177.45	66,073.09	74,869.15	81,432.50	
Amortized Cost of Securities	\$16,263,686.88	\$16,247,809.04	\$16,288,109.26	\$16,339,906.78	
(3) Reconciled Money Fund Balance	11,862.16	50,587.17	35,351.47	7,668.47	
Total Amortized Cost of Portfolio	\$16,275,549.04	\$16,298,396.21	\$16,323,460.73	\$16,347,575.25	
Net Change in Amortized Cost		\$22,847.17	\$25,064.52	\$24,114.52	\$72,026.21

Portfolio Earnings:	April 30, 2017	May 31, 2017	June 30, 2017	Quarter End
Ending Amortized Cost of Securities	\$16,247,809.04	\$16,288,109.26	\$16,339,906.78	\$16,339,906.78
(4) Plus Proceeds on Sales	406,251.93	578,164.45	1,088,497.50	2,072,913.88
(5) Plus Proceeds of Maturities	12,800.71	20,320.19	143,173.66	176,294.56
(6) Plus Coupons Received	14,992.30	18,029.56	27,508.97	60,530.83
(7) Less Cost of New Purchases	(391,937.48)	(631,834.23)	(1,286,788.41)	(2,310,560.12)
Less Beginning Amortized Cost of Securities	(16,206,509.43)	(16,181,735.95)	(16,213,240.11)	(16,206,509.43)
(8) Plus (Minus) Reconciling Transactions				-
Total Portfolio Accrual Basis Earnings	\$83,407.07	\$91,053.28	\$99,058.39	\$132,576.50

Notes:

- (1) Detail of Securities Held page Amortized Cost total. Does not include forward settling trades.
- (2) Detail of Securities Held page Accrued Interest total.
- (3) Cash/Money Report page Cash/Money Fund Balance.
- (4) Security Transactions & Interest page subtotal Sales.
- (5) Security Transactions & Interest page subtotal Maturities, Sinks, MBS Pmts., Calls
- (6) Security Transactions & Interest page subtotal Interest.
- (7) Security Transactions & Interest page subtotal Buys.
- (8) Bank Statement vs. PFM Statement Reconciled Cash+Money Fund Balance

PFM Asset Management LLC

Portfolio Characteristics

	Since Inception Total Return	Yield to Maturity at Market	Yield to Maturity at Cost
1-5 Year Investment Portfolio	1.50%	1.86%	1.86%
ML 1 -5 Year U.S. Treasury Note Index	1.10%	1.54%	-
	Effective Duration	Longest Individual Security Effective Duration	Maximum Corporate Exposure
1-5 Year Investment Portfolio	2.64 Years	4.51 Years	3.90%
ML 1 -5 Year U.S. Treasury Note Index	2.63 Years	-	-

Investment Policy Rule	In Compliance?	Notes
1. Investments limited to authorized fixed securities	Yes	
2. Maximum effective duration must not exceed 5.5 years	Yes	
3. Sector Allocation Limits must not be exceeded	Yes	Please see Asset Allocation Chart for specific details
4. Individual Issuer Limits must not be exceeded	Yes	Please see Asset Allocation Chart for specific details
5. Individual corporate exposure must not exceed 5%	Yes	
6. Portfolio duration must not exceed 3 years	Yes	
7. Performance Benchmark must be the ML 1-5 Year U.S. Treasury Index	Yes	
8. Monthly reporting of holdings and transactions	Yes	
9. Quarterly reporting of the fund's performance	Yes	
10. Maintaining an approved list of dealers	Yes	
11. Transactions executed via competitive bids	Yes	
12. Maintain custodial arrangements and agreements	Yes	
13. Maximum exposure to issuers in any non-U.S. country cannot exceed 10 percent per country.	Yes	

PFM Asset Management LLC

**IMPORTANT DISCLOSURES**

This material is based on information obtained from sources generally believed to be reliable and available to the public; however, PFM Asset Management LLC cannot guarantee its accuracy, completeness or suitability. This material is for general information purposes only and is not intended to provide specific advice or a specific recommendation. All statements as to what will or may happen under certain circumstances are based on assumptions, some, but not all of which, are noted in the presentation. Assumptions may or may not be proven correct as actual events occur, and results may depend on events outside of your or our control. Changes in assumptions may have a material effect on results. Past performance does not necessarily reflect and is not a guaranty of future results. The information contained in this presentation is not an offer to purchase or sell any securities.

- Market values that include accrued interest are derived from closing bid prices as of the last business day of the month as supplied by Interactive Data, Bloomberg, or Telerate. Where prices are not available from generally recognized sources, the securities are priced using a yield based matrix system to arrive at an estimated market value.
- In accordance with generally accepted accounting principles, information is presented on a trade date basis; forward settling purchases are included in the monthly balances, and forward settling sales are excluded.
- Performance is presented in accordance with the CFA Institute's Global Investment Performance Standards (GIPS). Unless otherwise noted, performance is shown gross of fees. Quarterly returns are presented on an unannualized basis. Returns for periods greater than one year are presented on an annualized basis. Past performance is not indicative of future returns.
- Bank of America/Merrill Lynch Indices provided by Bloomberg Financial Markets.
- Money market fund/cash balances are included in performance and duration computations.
- Standard & Poor's is the source of the credit ratings. Distribution of credit rating is exclusive of money market fund/LGIP holdings.
- Callable securities in the portfolio are included in the maturity distribution analysis to their stated maturity date, although, they may be called prior to maturity.
- MBS maturities are represented by expected average life.

**GLOSSARY**

- **ACCRUED INTEREST:** Interest that is due on a bond or other fixed income security since the last interest payment was made.
- **AGENCIES:** Federal agency securities and/or Government-sponsored enterprises.
- **AMORTIZED COST:** The original cost of the principal of the security is adjusted for the amount of the periodic reduction of any discount or premium from the purchase date until the date of the report. Discount or premium with respect to short-term securities (those with less than one year to maturity at time of issuance) is amortized on a straight line basis. Such discount or premium with respect to longer-term securities is amortized using the constant yield basis.
- **BANKERS' ACCEPTANCE:** A draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill as well as the insurer.
- **COMMERCIAL PAPER:** An unsecured obligation issued by a corporation or bank to finance its short-term credit needs, such as accounts receivable and inventory.
- **CONTRIBUTION TO DURATION:** Represents each sector or maturity range's relative contribution to the overall duration of the portfolio measured as a percentage weighting. Since duration is a key measure of interest rate sensitivity, the contribution to duration measures the relative amount or contribution of that sector or maturity range to the total rate sensitivity of the portfolio.
- **DURATION TO WORST:** A measure of the sensitivity of a security's price to a change in interest rates, stated in years, computed from cash flows to the maturity date or to the put date, whichever results in the highest yield to the investor.
- **EFFECTIVE DURATION:** A measure of the sensitivity of a security's price to a change in interest rates, stated in years.
- **EFFECTIVE YIELD:** The total yield an investor receives in relation to the nominal yield or coupon of a bond. Effective yield takes into account the power of compounding on investment returns, while nominal yield does not.
- **FDIC:** Federal Deposit Insurance Corporation. A federal agency that insures bank deposits to a specified amount.
- **INTEREST RATE:** Interest per year divided by principal amount and expressed as a percentage.
- **MARKET VALUE:** The value that would be received or paid for an investment in an orderly transaction between market participants at the measurement date.
- **MATURITY:** The date upon which the principal or stated value of an investment becomes due and payable.
- **NEGOTIABLE CERTIFICATES OF DEPOSIT:** A CD with a very large denomination, usually \$1 million or more, that can be traded in secondary markets.
- **PAR VALUE:** The nominal dollar face amount of a security.

**GLOSSARY**

- **PASS THROUGH SECURITY:** A security representing pooled debt obligations that passes income from debtors to its shareholders. The most common type is the mortgage-backed security.
- **REPURCHASE AGREEMENTS:** A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date.
- **SETTLE DATE:** The date on which the transaction is settled and monies/securities are exchanged. If the settle date of the transaction (i.e., coupon payments and maturity proceeds) occurs on a non-business day, the funds are exchanged on the next business day.
- **TRADE DATE:** The date on which the transaction occurred; however, the final consummation of the security transaction and payment has not yet taken place.
- **UNSETTLED TRADE:** A trade which has been executed; however, the final consummation of the security transaction and payment has not yet taken place.
- **U.S. TREASURY:** The department of the U.S. government that issues Treasury securities.
- **YIELD:** The rate of return based on the current market value, the annual interest receipts, maturity value, and the time period remaining until maturity, stated as a percentage on an annualized basis.
- **YTM AT COST:** The yield to maturity at cost is the expected rate of return based on the original cost, the annual interest receipts, maturity value, and the time period from purchase date to maturity, stated as a percentage on an annualized basis.
- **YTM AT MARKET:** The yield to maturity at market is the rate of return, based on the current market value, the annual interest receipts, maturity value and the time period remaining until maturity, stated as a percentage, on an annualized basis.

Information Item 5.a.  
Miscellaneous

Operations Committee Membership

Florida College System Risk Management Consortium  
**OPERATIONS COMMITTEE MEMBERS**

VOTING MEMBERS

**Term Dates: Start: 06/01/16 End: 05/31/18**

**Dr. James Henningsen, Chair**

President  
 College of Central Florida  
 O: 352-873-5835 C: 352-873-5847  
 E: henningj@cf.edu

*\*Currently serving the last year of the previous Chair's term*

**Dr. John Holdnak, Vice Chair**

President  
 Gulf Coast State College  
 O: 850-872-3800 C: 850-832-2306  
 E: jholdnak@gulfcoast.edu

*\*Currently serving the last year of the previous Vice-Chair's term*

**Term Dates: Start: 02/01/16 End: 01/31/19**

**Richard Becker**

VP Administration & Business Services  
 Palm Beach State College  
 O: 561-868-3137 C: 561-523-0499  
 E: becerr@palmbeachstate.edu

**Ken Burdzinski (Retirement)**

VP Business Services  
 Pasco-Hernando State College  
 O: 727-816-3412 C: 727-207-8139  
 E: burdzink@phsc.edu

**Term Dates: Start: 02/01/17 End: 01/31/20**

**Peter Elliott**

VP Administration/CFO  
 Polk State College  
 O: 863-297-1081 C: 863-307-7367  
 E: pelliott@polk.edu

**Al Little**

VP Business Services  
 Florida State College at Jacksonville  
 O: 904-632-5167 C: 321-403-4747  
 E: al.little@fscj.edu

**Term Dates Start: 02/01/15 End: 01/31/18**

**\* Mae Ashby**

AVP Human Resources  
 Seminole State College  
 O: 407-708-2170 C:  
 E: ashbym@seminolestate.edu

*\*Replaced Bill Hunter 01/28/16*

*Currently serving two of the three-year term.*

**E. H. Levering**

Sr. VP Business Affairs & CFO  
 Miami Dade College  
 O: 305-237-2389 C: 305-297-2042  
 E: ehlevering@mdc.edu

**Glenn Little**

VP Administrative Services  
 South Florida State College  
 O: 863-784-7218 C: 863-835-1152  
 E: littleg@southflorida.edu

MEMBERS IN-TRAINING

**Robin Barr**

AVP Human Resources  
 Daytona State College  
 O: 386-506-4473 C:  
 E: barr@daytonastate.edu

**Dr. Lynn Powers**

VP Finance & Administration/CFO  
 St. John River State College  
 O 386-312-4116 C:  
 E: lynnpowers@sjrstate.edu

NON-VOTING MEMBERS

**Lisa Cook**

Director of Facilities Planning & Budgeting  
 FL Dept. of Education, Div. of FL Colleges  
 O: 850-245-9487 C:  
 E: lisa.cook@fldoe.org

**Ginger Gibson**

VP Administrative Affairs/CFO  
 Santa Fe College (Fiscal Agent)  
 O: 352-395-5208 C: 352-572-9880  
 E: ginger.gibson@sfcollege.edu

**Chauncey Fagler**

Executive Director  
 FCSRMC  
 O: 352-955-2190 C: 352-283-5597  
 E: cfagler@fcsrnc.com

**Thomas M. Gonzalez**

General Counsel  
 Thompson, Sizemore & Gonzalez  
 O: 813-273-0050 C: 813-727-4566  
 E: tgonzalez@tsghlaw.com